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Preface

August 2020

To the clients, friends, and people of Deloitte:

We are pleased to present the 2020 edition of A Roadmap to Non-GAAP Financial Measures and Metrics, which combines the SEC’s guidance on non-GAAP measures with Deloitte’s interpretations and examples in a comprehensive, reader-friendly format. The 2020 edition reflects recent developments related to non-GAAP measures, including the SEC’s January 2020 interpretive release that provides guidance on the disclosure and use of key performance indicators and metrics. For a summary of key changes made to this Roadmap since publication of the September 2019 edition, see Appendix J.

As a result of the ongoing uncertainty associated with the unprecedented nature of coronavirus disease 2019 (“COVID-19”) and related economic conditions, companies may be faced with a number of financial reporting and disclosure challenges that result in the recognition of infrequent or unusual gains, charges, or losses. Registrants that are considering reflecting these items in their non-GAAP measures should be mindful of the various requirements and interpretations related to the use of non-GAAP measures. Further, the SEC advised registrants in CF Disclosure Guidance Topic 9 that “it would be appropriate to highlight why management finds the [non-GAAP] measure or metric useful and how it helps investors assess the impact of COVID-19 on the company’s financial position and results of operations.”

In May 2016, the SEC staff issued compliance and disclosure interpretations (C&DIs) that clarify the SEC’s guidance on non-GAAP measures in response to concerns about the increased use and prominence of such measures, their potential to be misleading, and the progressively larger difference between the amounts reported for non-GAAP and GAAP measures. In the years since, many registrants have heeded the SEC staff’s advice to incorporate into practice the guidance in the updated C&DIs, particularly that on undue prominence of non-GAAP measures in press releases and filings. Although the number of reviews with comments on non-GAAP measures has significantly declined since issuance of the updated C&DIs, such measures remained among the top areas of SEC comment for the 12 months ended July 31, 2020.

The SEC staff is expected to continue monitoring registrants’ use of non-GAAP measures, and registrants should remain mindful of key focus areas, including (1) whether there is undue prominence of non-GAAP measures, (2) enhancement of the disclosure related to the purpose and use of such measures, (3) clear labeling of non-GAAP measures, (4) whether the nature of certain adjustments may be potentially misleading or could represent tailored accounting, and (5) the presentation of the tax impact of non-GAAP adjustments. The SEC has also publicly spoken about the importance of registrants’ implementation of appropriate controls regarding the disclosure of such measures.
Subscribers to the Deloitte Accounting Research Tool (DART) may access any interim updates to this publication by selecting the Roadmap from the Roadmap Series page on DART. If a “Summary of Changes Since Issuance” displays, subscribers can view those changes by clicking the related links or by opening the “active” version of the Roadmap.

We hope that you find this Roadmap helpful, and we welcome your suggestions for future improvements. If you need assistance with applying the non-GAAP guidance or have other questions about this topic, we encourage you to consult our technical specialists and other professional advisers.

Sincerely,

Deloitte & Touche LLP
Contacts

If you have questions about the information in this publication, please contact any of the following Deloitte professionals:

**Lisa Mitrovich**  
Partner  
Deloitte & Touche LLP  
+1 202 220 2815  
lmitrovich@deloitte.com

**Mark Miskinis**  
Partner  
Deloitte & Touche LLP  
+1 203 761 3451  
mmiskinis@deloitte.com

**Christine Mazor**  
Partner  
Deloitte & Touche LLP  
+1 212 436 6462  
cmazor@deloitte.com
Chapter 1 — Background

1.1 Overview and History of the SEC’s Guidance on Non-GAAP Measures and Metrics

The SEC’s written guidance on non-GAAP financial measures has been in existence for many years. During this time, the SEC staff has periodically issued new and updated guidance on the use and disclosure of such measures or informally communicated its views in speeches and comments at various forums. The graphic below illustrates key events in the evolution of the SEC’s guidance on these measures and is followed by a discussion of each event.

In December 2001, the SEC issued Release 33-8039, which provides cautionary advice to registrants about including “pro forma” non-GAAP financial information in their press releases. The SEC reminded registrants that the antifraud provisions of the federal securities laws apply when pro forma information is contained in earnings releases.

The SEC’s cautionary advice was followed by its adoption in 2003, in accordance with a mandate under the Sarbanes-Oxley Act of 2002, of the following rules (the “Rules”) on the conditions for use of non-GAAP financial measures, as described in SEC Final Rule 33-8176 (the “Release”):

- **Regulation G**, which contains general rules requiring registrants to provide certain information whenever they disclose or release non-GAAP financial measures. Regulation G did not affect the applicability of the general antifraud standards to non-GAAP disclosure, and it established a separate basis in securities law for SEC enforcement actions.1

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1 Regulation G indicates that “[a] registrant . . . shall not make public a non-GAAP financial measure that, taken together with the information accompanying that measure and any other accompanying discussion of that measure, contains an untrue statement of a material fact or omits to state a material fact necessary in order to make the presentation of the non-GAAP financial measure, in light of the circumstances under which it is presented, not misleading.”
• Amendments to Regulation S-K, Item 10, and Exchange Act Form 20-F, which provide guidance on non-GAAP measures included in SEC filings.

• Amendments that require registrants to furnish to the SEC, on Exchange Act Form 8-K, earnings releases or similar announcements, with furnished press releases also having to comply with Item 10(e)(1)(i).

The Rules and the Release are referred to frequently throughout this Roadmap. For guidance on how the Rules apply in specific circumstances, see Appendix D.

Also in 2003, the SEC staff published 33 FAQs interpreting certain aspects of the Rules in an attempt to help registrants and others comply with and understand them.

Several years later, the SEC staff announced at the 2009 AICPA Conference on Current SEC and PCAOB Developments (the “AICPA Conference”) that it was revisiting its rules and FAQs to ensure that registrants were not omitting key information from their filings. While registrants frequently included non-GAAP measures in their press releases, the SEC staff was concerned that many had been reluctant to use them in filed documents because of restrictions specified in the FAQs. Although the SEC staff did not amend the Rules, in 2010, it replaced the interpretive guidance in the FAQs with the C&DIs that exist (as updated) today.5

The C&DIs were intended to give registrants more flexibility to disclose such measures in filings with the SEC. For example, one notable change was that the prohibition in Item 10(e) against adjustments to a non-GAAP performance measure for nonrecurring, infrequent, and unusual items would now be based on the description and labeling of the charge or gain rather than on the underlying nature of the amount.

After the issuance of the C&DIs, the SEC staff continued to question registrants about non-GAAP measures; however, the staff focused on clear labeling and descriptions of the measures and adjustments, nonboilerplate discussions of how management uses the measures, their usefulness to investors, and similar disclosures.

Beginning in late 2015, SEC officials started discussing non-GAAP measures at various public venues, prompted in part by concerns about companies’ extensive use of these measures. Press coverage increased as well, sometimes focusing on a specific registrant’s use of non-GAAP measures and other times concentrating more broadly on the propriety and usefulness of non-GAAP measures for a wide variety of industries.

The SEC renewed its focus on non-GAAP measures as a result of several factors, including (1) the increased use and prominence of such measures, (2) the nature of the adjustments, and (3) the increasingly large difference between the amounts reported for GAAP and non-GAAP measures. In remarks before the 12th Annual Life Sciences Accounting and Reporting Congress, then SEC Chief Accountant James Schnurr discussed the sharp rise in the use of non-GAAP measures, noting that the SEC staff has observed a “significant and, in some respects, troubling increase over the past few years in the use of, and nature of adjustments within, non-GAAP measures” as well as their prominence. Mr. Schnurr further stated that non-GAAP measures “are intended to supplement . . . and not supplant the information in the financial statements.”


3 Frequently Asked Questions Regarding the Use of Non-GAAP Measures (superseded).

4 C&DIs are not rules, regulations, or statements of the SEC; instead, they provide general guidance on the views of the SEC staff on a variety of issues.

5 Topic 8 of the SEC’s Financial Reporting Manual (FRM) also discusses such measures.
In response to these increasing concerns about the use of non-GAAP measures, in May 2016, the SEC issued new and updated C&DI s to provide additional guidance on what it expects from registrants when using these measures. The SEC staff noted its expectation that the updated C&DI s would promote changes in the use of non-GAAP measures, particularly related to potentially misleading measures and undue prominence placed on such measures, as well as compliance with other presentation and disclosure requirements.

In October 2017 and April 2018, the SEC staff updated and added certain C&DI s on non-GAAP financial measures associated with business combinations that addressed whether financial measures in forecasts provided to financial advisers, boards of directors, or bidders and used in connection with a business combination transaction constitute non-GAAP measures. These updates included new and revised C&DI s that addressed whether financial measures in forecasts provided to financial advisers, boards of directors, or bidders and used in connection with a business combination transaction constitute non-GAAP measures. See Section 2.6.3 for information about non-GAAP measures related to business combination transactions.

Many registrants also disclose the metrics and key performance indicators (KPIs) used to manage their business. To provide guidance on such disclosures, the SEC in January 2020 issued an interpretive release (see discussion in Section 2.4.1) that highlights disclosure considerations related to metrics and KPIs and addresses the application of the existing MD&A rules to them. For more information about metrics and KPIs, see Section 2.4.

1.2 Prevalence of Non-GAAP Information

1.2.1 Who Uses Non-GAAP Measures?

Non-GAAP financial measures are used commonly not only by registrants but also by companies seeking to gain access to the U.S. capital markets through an initial public offering (IPO). Several recent studies provide insight into the prevalence of non-GAAP measures and how they differ from comparable GAAP measures.

A study published by Audit Analytics noted that 97 percent of S&P 500 companies used non-GAAP measures in earnings releases during 2017. Further, the number of non-GAAP measures used per filing has almost tripled from 2.35 in 1996 to 7.45 in 2016.

In addition, a study published by FactSet indicated that for the third quarter of 2019, 67 percent of the companies in the Dow Jones Industrial Average reported non-GAAP earnings per share and 70 percent of these companies reported non-GAAP earnings per share that exceeded GAAP earnings per share.

A report analyzing the adjustments to GAAP net income to arrive at adjusted net income noted that the most common adjustments were restructuring charges, acquisition-related items, impairment, depreciation, amortization, and, to a lesser extent, debt costs and legal costs (see Section 4.3 for a discussion of these and other common adjustments). In addition, adjustments related to taxes have increased as a result of the enactment of U.S. tax reform (see Section 4.10.1 for a discussion of non-GAAP measures that adjust for the impact of tax reform).

Although these studies are based on different subsets of registrants, the message is clear — non-GAAP measures are prevalent, and they generally present a more positive financial picture than their GAAP counterparts.

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7 FactSet Insight, “How Much Did Non-GAAP EPS Exceed GAAP EPS for the Dow 30 in Q3?” (November 22, 2019).
8 Radical Compliance, “Non-GAAP Reporting, Popular as Ever” (October 2, 2018).
1.2.2 Why Do Registrants Use Non-GAAP Measures?

Many registrants assert that non-GAAP measures are meaningful and provide valuable insight into the information management considers important in running the business. Registrants may believe that GAAP numbers do not provide a full picture of their business or their results of operations and liquidity unless they are supplemented with non-GAAP measures that they believe are useful. While the SEC staff allows registrants to use non-GAAP measures “to tell their story,” registrants must apply the appropriate SEC guidance and provide disclosures.

Reasons why registrants may use non-GAAP measures include the following:

- Management compensation and incentive plans may be based on non-GAAP measures.
- Debt covenants or other requirements may be based on non-GAAP measures.
- Investors, analysts, and others may find non-GAAP information useful for a variety of reasons; for example, the information may provide meaningful insight into items affecting a company’s performance and comparability of results to others in the industry.
- Forecast and budgets used by management may be based on non-GAAP measures.
- Certain non-GAAP measures, such as EBITDA, may be used for assessing business valuations in analyses of either earnings multiples or comparable transactions.

In some situations, the SEC staff may seek to corroborate a registrant’s assertion regarding the usefulness of a measure by asking about the information provided to the company’s board or about which measures the company uses in financial planning. See also Section 3.4 regarding disclosure of the use and purpose of non-GAAP measures.

1.3 Where Is Non-GAAP Information Generally Presented?

Registrants often provide non-GAAP financial information in an earnings press release in a Form 8-K. In these cases, the information is generally considered furnished, but a registrant may also elect to file such information. Non-GAAP measures may also be released orally, telephonically, by webcast or broadcast, or by similar means, including earnings calls or investor presentations. Further, non-GAAP disclosures may be included on a registrant’s Web site or other electronic medium.

Non-GAAP measures may also be included in a periodic filing (e.g., Form 10-K, 10-Q, or 20-F), registration statement (e.g., Form S-1, S-4, F-1, or 10), proxy statement, or other SEC filing. The sections of a filing in which a registrant would generally include such information are the Business, Selected Financial Data, and MD&A sections. However, a registrant should not include such information in the financial statements or notes thereto. See Chapter 3 for information about required disclosures for non-GAAP measures.

1.4 To Whom Do the Rules Apply?

1.4.1 Domestic Issuers

The Rules apply to a registrant other than a registered investment company. Item 10(e) applies to domestic (U.S.) registrants that include non-GAAP financial measures “in a filing with the Commission.” The Release states that Regulation G applies “whenever a company publicly discloses or releases material information that includes a non-GAAP financial measure.”

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9 See Regulation S-K, Item 10(e)(1)(i)(C), which notes that non-GAAP measures should not be presented “on the face of the registrant’s financial statements prepared in accordance with GAAP or in the accompanying notes.” See also Section 4.1 for a list of prohibitions.
1.4.2 Voluntary Filers

The SEC addressed the Rules’ application to voluntary filers in C&DI Question 107.01.

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<th>C&amp;DIs — Non-GAAP Financial Measures</th>
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<tr>
<td><strong>Question 107.01</strong></td>
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<tr>
<td><strong>Question:</strong> Section 15(d) of the Exchange Act suspends automatically its application to any company that would be subject to the filing requirements of that section where, if other conditions are met, on the first day of the company's fiscal year it has fewer than 300 holders of record of the class of securities that created the Section 15(d) obligation. This suspension, which relates to the fiscal year in which the fewer than 300 record holders determination is made on the first day thereof, is automatic and does not require any filing with the Commission. The Commission adopted Rule 15d-6 under the Exchange Act to require the filing of a Form 15 as a notice of the suspension of a company's reporting obligation under Section 15(d). Such a filing, however, is not a condition to the suspension. A number of companies whose Section 15(d) reporting obligation is suspended automatically by the statute choose not to file the notice required by Rule 15d-6 and continue to file Exchange Act reports as though they continue to be required. Must a company whose reporting obligation is suspended automatically by Section 15(d) but continues to file periodic reports as though it were required to file periodic reports comply with Regulation G and the requirements of Item 10(e) of Regulation S-K?</td>
</tr>
<tr>
<td><strong>Answer:</strong> Yes. Regulation S-K relates to filings with the Commission. Accordingly, a company that is making filings as described in this question must comply with Regulation S-K or Form 20-F, as applicable, in its filings.</td>
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As to other public communications, any company “that has a class of securities registered under Section 12 of the Securities Exchange Act of 1934, or is required to file reports under Section 15(d) of the Securities Exchange Act of 1934” must comply with Regulation G. The application of this standard to those companies that no longer are “required” to report under Section 15(d) but choose to continue to report presents a difficult dilemma, as those companies technically are not subject to Regulation G but their continued filing is intended to and does give the appearance that they are a public company whose disclosure is subject to the Commission’s regulations. It is reasonable that this appearance would cause shareholders and other market participants to expect and rely on a company’s required compliance with the requirements of the federal securities laws applicable to companies reporting under Section 15(d). Accordingly, while Regulation G technically does not apply to a company such as the one described in this question, the failure of such a company to comply with all requirements (including Regulation G) applicable to a Section 15(d)-reporting company can raise significant issues regarding that company’s compliance with the anti-fraud provisions of the federal securities laws. [Jan. 11, 2010]

In short, Item 10(e) applies to a “voluntary filer” (e.g., a company that continues to file periodic reports even though its periodic reporting obligations under the Exchange Act are suspended). Regulation G’s guidance on other public communications does not technically apply to a voluntary filer; however, the SEC staff noted that “the failure of such a company to comply with all requirements (including Regulation G) applicable to a Section 15(d)-reporting company can raise significant issues regarding that company’s compliance with the anti-fraud provisions of the federal securities laws.”

1.4.3 Foreign Private Issuers

At the 2016 AICPA Conference, the SEC staff reminded registrants that the Rules also apply to foreign private issuers (FPIs). While FPIs are subject to Regulation G (other than in the limited exceptions outlined below) and to Item 10(e) if they file Form 20-F or registration statements under the Securities Act of 1933 (the “Securities Act”), the Rules do not apply to filers that use Form 40-F under the Multi-Jurisdictional Disclosure System (which applies to eligible Canadian issuers).
Regulation G states that its requirements do not apply to FPIs that include non-GAAP measures in publicly disclosed information when all three of the following three conditions are met:

- “The securities of the [FPI] are listed or quoted on a securities exchange or inter-dealer quotation system outside the United States” (e.g., the London Stock Exchange Group).
- “The non-GAAP financial measure is not derived from or based on a measure calculated and presented in accordance with [U.S. GAAP]” (e.g., IFRS® information).
- “The disclosure is made by or on behalf of the [FPI] outside the United States, or is included in a written communication that is released by or on behalf of the [FPI] outside the United States.”

In addition, the Release states that “[t]hese conditions focus on whether the financial measure relates to U.S. GAAP and whether the disclosure is made . . . outside of the United States.” Moreover, the conditions “take into account the interests of [FPIs] . . . in communicating globally, including in their home markets.”

Regulation G further states that the exception for FPIs applies even under any of the following circumstances:

- “A written communication is released in the United States as well as outside the United States, so long as the communication is released in the United States contemporaneously with or after the release outside the United States and is not otherwise targeted at persons located in the United States.”
- “Foreign journalists, U.S. journalists or other third parties have access to the information.”
- “The information appears on one or more web sites maintained by the [FPI], so long as the web sites, taken together, are not available exclusively to, or targeted at, persons located in the United States.”
- The information is included in a Form 6-K after the “disclosure or release of the information outside the United States.”

For more information about the applicability of the Rules to FPIs, see Section 8140 of the FRM and Section 106 of the C&DIs. See also Section 2.1.2 of this Roadmap.
Chapter 2 — What Is a Non-GAAP Measure?

This chapter provides some examples of common non-GAAP financial measures. In addition, it discusses measures that do not meet the definition of a non-GAAP measure and provides examples of measures that are outside the scope of the Rules.

2.1 Definition of a Non-GAAP Measure

2.1.1 General Requirements

Regulation G and Regulation S-K, Item 10(e), define a non-GAAP financial measure the same way. That is, as “a numerical measure of a registrant’s historical or future financial performance, financial position or cash flows that:

(i) Excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable measure calculated and presented in accordance with GAAP in the statement of comprehensive income, balance sheet or statement of cash flows (or equivalent statements) of the issuer; or

(ii) Includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measure so calculated and presented” (emphasis added).

In addition, the Release states that the definition of a non-GAAP financial measure is intended to “capture all measures that have the effect of depicting either:

• [A] measure of performance that is different from that presented in the financial statements, such as income or loss before taxes or net income or loss, as calculated in accordance with GAAP; or
• [A] measure of liquidity that is different from cash flow or cash flow from operations computed in accordance with GAAP.”

If a registrant takes a commonly understood or defined GAAP amount and removes a component of that amount that is also presented in the financial statements, the resulting amount is generally considered a non-GAAP measure. As a simplified example, if a registrant discloses net income less restructuring charges and loss on debt extinguishment (having determined all amounts in accordance with GAAP), the resulting performance amount, which may be labeled “Adjusted Net Income,” is a non-GAAP measure subject to the Rules. Adjusted Net Income “excludes amounts . . . that are included in the . . . measure calculated and presented in accordance with GAAP in the statement of income” and would be considered a “measure of performance that is different from that presented in the financial statements.”

A registrant may present a table in MD&A that lists, in a balanced manner, the significant income and expense items that have affected comparability for the periods presented. The amounts in the table
would not be considered non-GAAP measures unless they were subtotaled to a non-GAAP amount or used to derive an adjusted income non-GAAP measure. For example, the registrant in the example above may want to separately disclose the impact that certain significant expense items, such as a $6 million restructuring charge and a $4 million loss on debt extinguishment, had on the current fiscal year’s net income of $50 million compared with the prior year. If the registrant includes a table that lists the restructuring charge and loss on debt extinguishment amounts, and discusses narratively that net income excluding the impact of the restructuring charge and loss on debt extinguishment is $60 million, the resulting $60 million amount is a non-GAAP measure. If the registrant discloses that net income of $50 million includes a restructuring charge of $6 million and loss on debt extinguishment of $4 million and does not “do the math,” these amounts are not considered non-GAAP measures.

2.1.2 Considerations for FPIs

The reference to “GAAP” in the above definition is to U.S. GAAP. However, for an FPI whose primary financial statements are prepared in accordance with non-U.S. GAAP (e.g., IFRS Standards or home-country GAAP), GAAP refers to the principles under which those primary financial statements are prepared. Nevertheless, when an FPI discloses a non-GAAP measure that is derived from or based on a measure calculated in accordance with U.S. GAAP, “GAAP” refers to U.S. GAAP.

Note that the Release states that a non-GAAP measure that would otherwise be prohibited will be permitted in an FPI’s filing “if the measure is (1) required or expressly permitted by the standard-setter that establishes the generally accepted accounting principles used in the [FPI’s] primary financial statements and (2) included in the [FPI’s] annual report or financial statements used in its home country jurisdiction or market.”

This exception applies only to situations in which the foreign organization affirmatively acts to require or permit the measure; it is not intended to apply to circumstances in which the measure was merely not prohibited. Further, while such measures are not prohibited, footnote 41 of the Release confirms that Item 10(e)’s disclosure and other requirements apply to such measures.

See Section 1.4.3 of this Roadmap and Chapter 5 of Deloitte’s A Roadmap to SEC Comment Letter Considerations, Including Industry Insights for more considerations related to FPIs. Further, FPIs should consider the SEC’s guidance on disclosing metrics and KPIs, which is discussed in Section 2.4.

2.2 Common Non-GAAP Measures

The following are examples of common non-GAAP financial measures:

- Operating income that excludes one or more expense items (see Section 4.3).
- Adjusted revenues, adjusted earnings, and adjusted earnings per share (see Section 4.3).
- EBIT and EBITDA, and adjusted EBIT and EBITDA (see Sections 3.6 and 4.6).
- Core earnings (see Section 3.5).
- Free cash flow (see Section 4.11).
- Funds from operations (see Section 4.12).
- Net debt, which could be calculated as borrowings less cash and cash equivalents or borrowings less derivative assets used to hedge the borrowings.
- Measures presented on a constant-currency basis, such as revenues and operating expenses (see Section 4.13).
Certain measures not listed above may be common in specific industries, such as broadcast cash flows used in the radio, television, and cable industries; net operating income used in the real estate industry; and return on invested capital (ROIC) used in the retail and the travel and hospitality industries.\footnote{For more information about the use of non-GAAP measures in various industries, see Chapter 6 of Deloitte’s \textit{A Roadmap to SEC Comment Letter Considerations, Including Industry Insights}.}

### 2.3 Financial and Other Measures That Are Not Subject to the Rules

This section discusses financial and other measures (e.g., metrics) that do not meet the definition of a non-GAAP measure under the Rules. As indicated in the Release, such measures include:

- Certain financial, operating, or statistical metrics (operating measures or other measures such as dollar revenue per square foot; same-store sales; system-wide sales; revenues from slot machines for casinos provided that the sales figures were computed under GAAP; or unit sales, numbers of employees, numbers of subscribers, or numbers of advertisers).
- Financial measures required by GAAP, such as segment measures of profit or loss and total assets required by the guidance in ASC 280 on segment reporting.
- “[R]atios or statistical measures that are calculated using exclusively . . . financial measures calculated in accordance with GAAP.”
- “[M]easures required to be disclosed by GAAP, Commission rules, or a system of regulation of a government or governmental authority or self-regulatory organization.”
- Measures used in certain business combination transactions (e.g., a projection or forecast of the results of operations of a proposed business combination disclosed in a filing used for a proposed merger transaction).
- “[D]isclosure of amounts of expected indebtedness, including contracted and anticipated amounts.”
- “[D]isclosure of amounts of repayments that have been planned or decided upon but not yet made.”
- “[D]isclosure of estimated revenues or expenses of a new product line, so long as such amounts were estimated in the same manner as would be computed under GAAP” (e.g., projected revenue using GAAP principles).

Several of these items are discussed in the sections below.

### 2.4 Certain Financial or Operating Metrics

#### 2.4.1 What Are Metrics and Where Are They Disclosed?

A registrant may include in its SEC filings certain ratios or statistical measures such as “same-store sales,” “total customers/subscribers,” “occupancy rates,” and “average room rates” — often referred to as KPIs, key operating metrics, or simply metrics — to illustrate, for example, the size and growth of its business. Such measures are not included in the financial statements or the notes, nor are they necessarily derived from any underlying financial statement amounts.

In January 2020, the SEC issued an interpretive release, which states that a registrant should consider the need to disclose KPIs or metrics that it uses to manage its business in MD&A because this information may be material to investors and necessary in the evaluation of the company’s performance. While such disclosures may be required in MD&A, it may also be appropriate for companies to disclose
KPIs or metrics in other areas outside the financial statements, such as the business section or press releases.

The types of metrics a company uses may vary widely among industries. For example, the same-store sales metric is used frequently in the retail and restaurant industries, subscriber numbers are often used by cable and streaming companies, and revenue per available room is a performance metric used throughout the hospitality industry. While such customized metrics are generally not considered non-GAAP measures (although they may be derived from such measures), a registrant should provide certain disclosures about them, many of which are similar to those the registrant would provide for non-GAAP measures under the Rules. See Section 2.4.3 for further discussion of the disclosure guidance for KPIs and metrics.

In the SEC’s interpretive release, registrants are also reminded of the importance of maintaining effective disclosure controls and procedures to help ensure the accuracy and consistency of the metric information. See Chapter 5 for a discussion of disclosure controls and procedures related to non-GAAP measures, which would also generally apply to metrics and KPIs.

2.4.2 How Is a Metric Different From a Non-GAAP Measure?

As discussed in Section 2.1, a registrant may calculate a non-GAAP measure by adding or subtracting items (that were also determined under GAAP) from the GAAP amount presented to arrive at an “adjusted GAAP” amount. A metric may be derived from data that is outside the GAAP financial statements, such as number of stores, quantity of customers, or Web site hits. Further, a metric may be a mathematical derivative of a GAAP number or non-GAAP measure. The non-GAAP rules would apply to a non-GAAP measure used in the calculation of a metric. Given the amount of diversity inherent in the presentation of metrics, the SEC staff expects registrants to provide transparent disclosures about them.

2.4.3 Presentation and Disclosure Considerations for Metrics

Metrics should be discussed informatively since not all investors may be familiar with the registrant’s use of them. While the SEC staff has provided its views on metric disclosures in various speeches, the interpretive release (see Section 2.4.1) formalizes the SEC’s guidance on disclosures about KPIs and metrics. Accordingly, a registrant should (1) clearly define the metrics used and how they are calculated; (2) describe any key estimates, assumptions, and limitations (e.g., whether the metric is a “hard” amount or an estimate); (3) present a metric within a balanced discussion; and (4) clearly describe how a metric is related to current or future strategy and results of operations. A registrant should also disclose how management uses the metrics and why they are important to investors. The SEC emphasized in the interpretive release that when assessing whether to include metrics in its disclosures, a registrant should consider its existing MD&A requirements. It noted that a company’s narrative should permit “investors to see a company through the eyes of management,” so these metrics should not deviate materially from metrics used to manage operations or make strategic decisions.” A registrant should also consider providing metrics on a disaggregated basis (e.g., by segment or geography) when appropriate.

Although metrics may help registrants “tell their story” in MD&A, management must use judgment when determining whether to include them in filings and should also consider the following questions in making this determination:

- Is the metric integral to the registrant’s story?
- Does the metric help investors understand changes quickly and effectively?
- Is the metric discussed outside of periodic filings (e.g., in earnings calls)?
In addition, because metrics may evolve over time, the interpretive release clarifies that registrants should disclose the following related to changes in metrics, if material:

- Changes in the way the metric is calculated or presented.
- The reasons for such changes (e.g., comparability with a metric used by peers).
- The effects of any changes on other information being disclosed or previously reported.
- Any other information about the changes that would be relevant to the company's trends or results.

Further, to place changes to metrics in the appropriate context, a registrant may need to recast prior periods to conform to the current presentation if the changes are significant.

The following table summarizes disclosure considerations in the interpretive release as applied to certain industry metrics:

<table>
<thead>
<tr>
<th>Industry</th>
<th>Metric</th>
<th>Disclosure Considerations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Technology and Internet</td>
<td>Online users</td>
<td>If subsets of online users are material to an investor's understanding of a registrant's results of operations and financial position, the registrant should consider disclosing the subsets and explaining any differences between them. For example, the monetization of (1) U.S. users often differs from that of international users and (2) mobile users often differs from that of desktop users.</td>
</tr>
<tr>
<td>Retail</td>
<td>Number of visitors to Web site</td>
<td>A registrant should disclose how metrics are clearly and directly related to its results of operations and financial position. For example, a registrant may disclose the number of individuals who visited its Web site but fail to note how this number differs from the number of visitors who actually purchase goods.</td>
</tr>
<tr>
<td></td>
<td>Number of catalogs mailed</td>
<td>A registrant may disclose the number of catalogs mailed but fail to note sales made through mailed catalogs.</td>
</tr>
<tr>
<td>Retail and other industries</td>
<td>Same-store sales</td>
<td>The definition of this metric frequently varies by registrant or particular industry. The SEC staff has recommended clearly defining this metric and providing additional information about it, including how it is calculated, relevant assumptions, and limitations. For example, the staff has suggested that:</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Retail companies with brick-and-mortar stores disclose how renovated stores are treated as part of this metric.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Brick-and-mortar retail companies that also offer online sales consider providing disclosures, when material, by either separately quantifying the change in the metric that is attributable to online sales or quantifying the change both “with and without” online sales.</td>
</tr>
</tbody>
</table>
(Table continued)

<table>
<thead>
<tr>
<th>Industry</th>
<th>Metric</th>
<th>Disclosure Considerations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Travel and hospitality</td>
<td>System-wide sales</td>
<td>System-wide sales are generally defined as the sales generated by a combination of the corporate-owned and franchised locations. Registrants should consider disclosing, in a clear tabular format alongside the narrative disclosures, corporate-owned, franchise, and system-wide sales in each period presented.</td>
</tr>
<tr>
<td>Real estate</td>
<td>Occupancy and average rental rates</td>
<td>Registrants often do not explain the reasons for period-to-period changes.</td>
</tr>
<tr>
<td>E-commerce</td>
<td>Gross merchandise volume</td>
<td>E-commerce retailers sometimes disclose this metric when they do not own the merchandise sold on their Web sites and record revenue on a net basis. Such disclosures often fail to discuss why this metric is important or how it is linked to the registrant's results.</td>
</tr>
</tbody>
</table>

Further, the interpretive release provides certain additional examples of metrics for which a registrant should consider whether it may need to disclose additional information to give investors enough context to understand them, including:

- Operating margin/contribution margin (see Section 3.2.1 for additional discussion).
- Sales per square foot.
- Traffic growth.
- Total, active, or changes in customers/subscribers.
- Average revenue per user.
- Daily/monthly active users/usage.
- Total impressions.
- Number of memberships.
- Voluntary and involuntary employee turnover rate.
- Percentage breakdown of workforce (e.g., active workforce covered under collective bargaining agreements).
- Total energy consumed.
- Data security measures (e.g., number of data breaches or number of account holders affected by data breaches).

### 2.5 Financial Measures Required by GAAP — Segment Information

The Rules prohibit the disclosure of non-GAAP measures on the face of or in the footnotes to the financial statements. However, financial measures that a registrant is required to disclose under GAAP (such as the ASC 280 segment information regarding revenue, profit or loss, and total assets) are not considered non-GAAP measures in the application of the Rules even if they would otherwise meet

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2 See Section 4.1 for a list of prohibitions, including the prohibition against presenting “non-GAAP financial measures on the face of the registrant's financial statements prepared in accordance with GAAP or in the accompanying notes.”
the definition of non-GAAP measures. The most common examples of such measures are related to segment profitability measures such as adjusted EBITDA for each reportable segment.\(^3\)

See Deloitte’s *A Roadmap to Segment Reporting* for information about the basis of presentation of segment measures under ASC 280.

### C&DIs — Non-GAAP Financial Measures

**Question 104.01**

**Question:** Is segment information that is presented in conformity with Accounting Standards Codification 280, pursuant to which a company may determine segment profitability on a basis that differs from the amounts in the consolidated financial statements determined in accordance with GAAP, considered to be a non-GAAP financial measure under Regulation G and Item 10(e) of Regulation S-K?

**Answer:** No. Non-GAAP financial measures do not include financial measures that are required to be disclosed by GAAP. Exchange Act Release No. 47226 lists “measures of profit or loss and total assets for each segment required to be disclosed in accordance with GAAP” as examples of such measures. The measure of segment profit or loss and segment total assets under Accounting Standards Codification 280 is the measure reported to the chief operating decision maker for purposes of making decisions about allocating resources to the segment and assessing its performance.

The list of examples in Exchange Act Release No. 47226 is not exclusive. As an additional example, because Accounting Standards Codification 280 requires or expressly permits the footnotes to the company’s consolidated financial statements to include specific additional financial information for each segment, that information also would be excluded from the definition of non-GAAP financial measures. [Jan. 11, 2010]

**Question 104.02**

**Question:** Does Item 10(e)(1)(ii) of Regulation S-K prohibit the discussion in MD&A of segment information determined in conformity with Accounting Standards Codification 280?

**Answer:** No. Where a company includes in its MD&A a discussion of segment profitability determined consistent with Accounting Standards Codification 280, which also requires that a footnote to the company’s consolidated financial statements provide a reconciliation, the company also should include in the segment discussion in the MD&A a complete discussion of the reconciling items that apply to the particular segment being discussed. In this regard, see Financial Reporting Codification Section 501.06.a, footnote 28. [Jan. 11, 2010]

At the 2016 AICPA Conference, the SEC staff discussed an example of an elective form of segment disclosures that would be subject to the non-GAAP rules. The staff noted that a registrant should not voluntarily expand its segment footnote in the financial statements to provide a non-GAAP measure of profit or loss in instances in which the CODM uses both a GAAP measure and a non-GAAP measure. ASC 280-10-50-28 indicates that if more than one measure of segment profit or loss is used by the CODM (e.g., operating income calculated in accordance with GAAP and adjusted EBITDA), the measures that should be reported in the segment footnote are those that are more consistent with GAAP.\(^4\) Therefore, any such additional measure (e.g., adjusted EBITDA) would not be required by GAAP and thus would be within the scope of the Rules.

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\(^3\) See also footnote 19 of the Release, which states that ASC 280 “requires that companies report a measure of profit or loss and total assets for each reportable segment. This tabular information is presented in a note to the audited financial statements and is required to be reconciled to the GAAP measures, with all significant reconciling items separately identified and described. A registrant is required to provide a Management’s Discussion & Analysis of segment information if such a discussion is necessary to an understanding of the business. Such discussion would generally include the measures reported under [ASC 280].”

\(^4\) As indicated in Section 4.4.2 of Deloitte’s *A Roadmap to Segment Reporting*, in certain instances, a CODM may use multiple measures of profit or loss or assets. In such cases, the measures presented should be those that most closely reflect the measurement principle applied to the consolidated financial statements.
Example 2-1

A registrant with multiple segments reports two measures of segment profitability to its CODM: GAAP operating income and a non-GAAP measure, adjusted EBITDA. Although the CODM uses both to measure performance and allocate resources, the registrant should disclose the GAAP measure — operating income — in the footnotes to the financial statements. Adjusted EBITDA would be considered a non-GAAP measure. The registrant may discuss adjusted EBITDA at the segment level in MD&A (see Section 2.5.1), but such disclosure would be subject to the Rules, including all required disclosures.

Further, if a registrant with only one reportable segment voluntarily elects to disclose, in the footnotes to its financial statements, a measure of profit or loss that is evaluated by the CODM, such measure would also be subject to the Rules because the measure is not required by GAAP. As discussed above, the Rules prohibit the disclosure of non-GAAP measures in the footnotes unless the measure is “required” to be disclosed under GAAP. Therefore, an entity with one reportable segment should not disclose in the notes to its financial statements a non-GAAP measure of segment profit and loss, even if the measure is reviewed by the CODM or its disclosure is believed to be beneficial to readers.

Example 2-1A

A registrant has a single reportable segment but reports its performance measure — adjusted EBITDA — to its CODM. The registrant would be prohibited from voluntarily presenting adjusted EBITDA as part of its segment footnote since such disclosure is not required by GAAP and is therefore subject to the prohibition against including non-GAAP amounts in the financial statements. However, the registrant could present adjusted EBITDA in MD&A, subject to any requirements under the Rules, including the required disclosures (e.g., the reconciliation).

2.5.1 Segment Profit or Loss Measures Outside the Footnotes

A measure of segment profit or loss, or of segment liquidity that is not consistent with the requirements of ASC 280, is a non-GAAP measure and subject to the requirements of the Rules.

C&DIs — Non-GAAP Financial Measures

Question 104.03

Question: Is a measure of segment profit/loss or liquidity that is not in conformity with Accounting Standards Codification 280 a non-GAAP financial measure under Regulation G and Item 10(e) of Regulation S-K?

Answer: Yes. Segment measures that are adjusted to include amounts excluded from, or to exclude amounts included in, the measure reported to the chief operating decision maker for purposes of making decisions about allocating resources to the segment and assessing its performance do not comply with Accounting Standards Codification 280. Such measures are, therefore, non-GAAP financial measures and subject to all of the provisions of Regulation G and Item 10(e) of Regulation S-K. [Jan. 11, 2010]

Example 2-2

Assume that Company X’s segment earnings measure for resource allocation and performance assessment purposes is “adjusted EBITDA.” Such amount is disclosed in the notes to the financial statements under ASC 280 and is therefore not subject to the Rules. If, however, X further adjusts each segment’s adjusted EBITDA in its MD&A by excluding additional items such as restructuring costs, the resulting amounts do not comply with ASC 280, and the “as further revised” adjusted EBITDA is subject to the Rules.
As noted above, financial information (e.g., segment profit or loss for each reportable segment), that must be disclosed under GAAP is not a non-GAAP measure. This is true even if, for example, the measure would otherwise be considered a non-GAAP measure, such as adjusted EBITDA. On the other hand, the presentation of the total non-GAAP segment profit or loss measure, revenues, or assets on a consolidated basis outside the footnotes (e.g., MD&A) is considered a non-GAAP measure. For example, if the registrant's measure of segment profitability is total adjusted EBITDA, and total adjusted EBITDA for all of the segments combined is disclosed outside the financial statements, total adjusted EBITDA is a non-GAAP measure and therefore Item 10(e) would apply to the disclosures in MD&A (see Example 2-3 for further illustration).^5

C&DIs — Non-GAAP Financial Measures

**Question 104.04**

**Question:** In the footnote that reconciles the segment measures to the consolidated financial statements, a company may total the profit or loss for the individual segments as part of the Accounting Standards Codification 280 required reconciliation. Would the presentation of the total segment profit or loss measure in any context other than the Accounting Standards Codification 280 required reconciliation in the footnote be the presentation of a non-GAAP financial measure?

**Answer:** Yes. The presentation of the total segment profit or loss measure in any context other than the Accounting Standards Codification 280 required reconciliation in the footnote would be the presentation of a non-GAAP financial measure because it has no authoritative meaning outside of the Accounting Standards Codification 280 required reconciliation in the footnotes to the company's consolidated financial statements. [Jan. 11, 2010]

Example 2-3

Assume that Company X has three reportable segments and includes the appropriate segment disclosures in its notes to the financial statements in accordance with ASC 280. Company X's measure of segment profitability is adjusted EBITDA. The following is an excerpt from X's segment footnote, which shows its segment measure of profitability (i.e., adjusted EBITDA) reconciled to income before income taxes:

<table>
<thead>
<tr>
<th>Segment</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Segment A</td>
<td>$ XX</td>
</tr>
<tr>
<td>Segment B</td>
<td>XX</td>
</tr>
<tr>
<td>Segment C</td>
<td>$ XX</td>
</tr>
<tr>
<td>Total segment-adjusted EBITDA</td>
<td>$ XX</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>XX</td>
</tr>
<tr>
<td>Interest</td>
<td>XX</td>
</tr>
<tr>
<td>Impairments</td>
<td>XX</td>
</tr>
<tr>
<td>Loss on sale of assets</td>
<td>$ XX</td>
</tr>
<tr>
<td>Income before income taxes</td>
<td>$ XX</td>
</tr>
</tbody>
</table>

Adjusted EBITDA at the segment level (i.e., separately for segments A, B, and C) is not considered a non-GAAP measure under the Rules when discussed in MD&A, whereas the total segment-adjusted EBITDA at the consolidated level is considered a non-GAAP measure and is subject to the Rules if presented in MD&A or elsewhere outside the financial statements. In this example, if total segment-adjusted EBITDA is presented in MD&A, it would be subject to the Rules and would need to be identified as a non-GAAP measure, and all of the appropriate disclosures would need to be provided.

^5 See also Section 6.4 of Deloitte's *A Roadmap to Segment Reporting* for considerations related to SEC guidance on non-GAAP measures.
2.5.2 Disclosure of Product and Service Revenues

ASC 280 also requires registrants to disclose in the notes to the financial statements revenues for “each product and service or each group of similar products and services unless it is impracticable to do so.” In MD&A, registrants often include such similar disclosures about revenues on a disaggregated basis by products and services. These are not considered non-GAAP measures.

C&DI Question 104.05 describes a situation in which a registrant presents a table that breaks down revenues by certain products but does not sum these amounts to the revenue amount presented in its financial statements. If the product revenue amounts are calculated in accordance with GAAP and are not adjusted, the information presented in the table is not considered a non-GAAP financial measure.

### C&DIs — Non-GAAP Financial Measures

**Question 104.05**

**Question:** Company X presents a table illustrating a breakdown of revenues by certain products, but does not sum this to the revenue amount presented on Company X’s financial statements. Is the information in the table considered a non-GAAP financial measure under Regulation G and Item 10(e) of Regulation S-K?

**Answer:** No, assuming the product revenue amounts are calculated in accordance with GAAP. The presentation would be considered a non-GAAP financial measure, however, if the revenue amounts are adjusted in any manner. [Jan. 11, 2010]

### Example 2-4

Assume that in accordance with ASC 280-10-50-40, Company X includes in its notes to the financial statements product revenues from external customers for three different types of products as part of its segment disclosures. In addition, X discusses in MD&A its revenue by products in accordance with the presentation in its segment notes but also presents product revenue by type of customer served, as reflected in the following table:

<table>
<thead>
<tr>
<th>Product</th>
<th>Wholesale Customers</th>
<th>Retail Customers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Product A</td>
<td>$ XX</td>
<td>$ XX</td>
</tr>
<tr>
<td>Product B</td>
<td>XX</td>
<td>XX</td>
</tr>
<tr>
<td>Product C</td>
<td>XX</td>
<td>XX</td>
</tr>
<tr>
<td><strong>Total revenues</strong></td>
<td><strong>$ XXX</strong></td>
<td><strong>$ XXX</strong></td>
</tr>
</tbody>
</table>

Company X uses GAAP to calculate revenues for products A, B, and C. When discussed in MD&A, these revenue amounts are not considered non-GAAP measures even if X does not sum the total of these products to the revenue amount presented in its financial statements. However, revenues from products A, B, and C that are adjusted from the amounts presented above are considered a non-GAAP measure if they are presented in MD&A or elsewhere outside the financial statements.
2.6 Other Measures That Are Not Non-GAAP Measures

2.6.1 GAAP Operating and Other Statistical Measures

Financial measures (e.g., ratios or other measures) calculated exclusively from amounts presented in accordance with GAAP are not non-GAAP financial measures. Generally, a GAAP amount may be divided by another GAAP amount in the calculation of a specific ratio, and the resulting amount is not considered a non-GAAP measure. For example, disclosure of operating margin that is calculated by dividing GAAP operating income by GAAP revenues is not a non-GAAP measure.

2.6.2 Financial Measures Required by Commission Rules or a System of Regulation of a Government or Government Authority or Self-Regulatory Organization

Financial measures required by SEC rules (e.g., information required pursuant to an SEC industry guide) are not non-GAAP measures. In addition, financial measures required by a regulatory organization that apply to the registrant (e.g., measures of capital or reserves calculated for such regulatory purpose) are not non-GAAP measures. The Release specifies that disclosure of such measures should be presented outside the financial statements “unless the financial measure is required or expressly permitted by the standard setter that is responsible for establishing the GAAP.” However, if the above organizations do not require the information, but a registrant elects to present it, the information is considered a non-GAAP measure and thus subject to the appropriate non-GAAP disclosures required by the Rules.

C&DIs — Non-GAAP Financial Measures

Question 102.12

Question: A registrant discloses a financial measure or information that is not in accordance with GAAP or calculated exclusively from amounts presented in accordance with GAAP. In some circumstances, this financial information may have been prepared in accordance with guidance published by a government, governmental authority or self-regulatory organization that is applicable to the registrant, although the information is not required disclosure by the government, governmental authority or self-regulatory organization. Is this information considered to be a “non-GAAP financial measure” for purposes of Regulation G and Item 10 of Regulation S-K?

Answer: Yes. Unless this information is required to be disclosed by a system of regulation that is applicable to the registrant, it is considered to be a “non-GAAP financial measure” under Regulation G and Item 10 of Regulation S-K. Registrants that disclose such information must provide the disclosures required by Regulation G or Item 10 of Regulation S-K, if applicable, including the quantitative reconciliation from the non-GAAP financial measure to the most comparable measure calculated in accordance with GAAP. This reconciliation should be in sufficient detail to allow a reader to understand the nature of the reconciling items. [Apr. 24, 2009]

2.6.3 Business Combination Transactions

The Rules provide limited exceptions to the use and disclosure of non-GAAP financial measures related to business combination transactions. Accordingly, they do not apply to non-GAAP measures used in projections or forecasts applicable to a business combination, as described in C&DI Questions 101.01 through 101.03 or in the communications specifically identified in C&DI Question 101.04. In 2018, the SEC issued new C&DI Questions 101.02 and 101.03, which clarified that the limited exceptions to the Rules related to non-GAAP projections or forecasts discussed in C&DI Question 101.01 also apply if such projections or forecasts were also provided to the (1) board or (2) bidders to comply with anti-fraud provisions of the federal securities law.

6 See applicable rules under the Exchange Act; the Securities Act; and Regulation M-A, Item 1015.
C&DIs — Non-GAAP Financial Measures

Question 101.01
Question: Are financial measures included in forecasts provided to a financial advisor and used in connection with a business combination transaction non-GAAP financial measures?

Answer: No, if the conditions described below are met.

Item 10(e)(5) of Regulation S-K and Rule 101(a)(3) of Regulation G provide that a non-GAAP financial measure does not include financial measures required to be disclosed by GAAP, Commission rules, or a system of regulation of a government or governmental authority or self-regulatory organization that is applicable to the registrant. Accordingly, financial measures provided to a financial advisor would be excluded from the definition of non-GAAP financial measures, and therefore not subject to Item 10(e) of Regulation S-K and Regulation G, if and to the extent:

- the financial measures are included in forecasts provided to the financial advisor for the purpose of rendering an opinion that is materially related to the business combination transaction; and
- the forecasts are being disclosed in order to comply with Item 1015 of Regulation M-A or requirements under state or foreign law, including case law, regarding disclosure of the financial advisor’s analyses or substantive work. [Oct. 17, 2017]

Question 101.02
Question: Can the registrant rely on the Answer to Question 101.01 if the same forecasts provided to its financial advisor are also provided to its board of directors or board committee?

Answer: Yes. [April 4, 2018]

Question 101.03
Question: A registrant provides forecasts to bidders in a business combination transaction. To avoid anti-fraud concerns under the federal securities laws or ensure that the other disclosures in the document are not misleading, it determines that such forecasts should be disclosed. Are the financial measures contained in forecasts disclosed for this purpose considered non-GAAP financial measures?

Answer: If a registrant determines that forecasts exchanged between the parties in a business combination transaction are material and that disclosure of such forecasts is required to comply with the anti-fraud and other liability provisions of the federal securities laws, the financial measures included in such forecasts would be excluded from the definition of non-GAAP financial measures and therefore not subject to Item 10(e) of Regulation S-K and Regulation G. [April 4, 2018]

Question 101.04
Question: Does the exemption from Regulation G and Item 10(e) of Regulation S-K for non-GAAP financial measures disclosed in communications relating to a business combination transaction extend to the same non-GAAP financial measures disclosed in registration statements, proxy statements and tender offer statements?

Answer: No. There is an exemption from Regulation G and Item 10(e) of Regulation S-K for non-GAAP financial measures disclosed in communications subject to Securities Act Rule 425 and Exchange Act Rules 14a-12 and 14d-2(b)(2); it is also intended to apply to communications subject to Exchange Act Rule 14d-9(a)(2). This exemption does not extend beyond such communications. Consequently, if the same non-GAAP financial measure that was included in a communication filed under one of those rules is also disclosed in a Securities Act registration statement, proxy statement, or tender offer statement, this exemption from Regulation G and Item 10(e) of Regulation S-K would not be available for that non-GAAP financial measure. [Oct. 17, 2017]

The exemptions in C&DI Questions 101.01 through 101.04 do not extend beyond financial measures provided to a financial adviser in connection with a business combination or communications that are subject to the rules specified in these C&DIs.
Chapter 3 — Disclosures About Non-GAAP Measures

This chapter discusses the disclosure requirements related to non-GAAP measures under Regulation G and Regulation S-K, Item 10(e).

3.1 Overview and General Requirements of Regulation G and Item 10(e)

Regulation G applies to all public releases or disclosure of non-GAAP measures, even if such information is not part of a registrant's SEC filing (e.g., conference calls, investor presentations, and webcasts) and regardless of whether the information is furnished to or filed with the SEC.

Regulation G states that:

- Non-GAAP financial measures must not be misleading.
- The most directly comparable GAAP measure must be presented.
- A quantitative reconciliation of the non-GAAP financial measure to the most comparable GAAP measure must be presented for (1) a historical non-GAAP measure and (2) forward-looking information (to the extent available without unreasonable effort).

Item 10(e) applies to all SEC filings, such as registration statements, proxy statements, and Forms 10-K and 10-Q. Item 10(e) expands on Regulation G to require the following in addition to the three items above:

- That the prominence of the most directly comparable GAAP measure presented be equal to or greater than that of the non-GAAP measure.
- A statement indicating the reasons why the registrant believes that the non-GAAP measure provides useful information to investors about the registrant's financial condition and results of operations.
- To the extent material, a statement disclosing the additional purposes, if any, for which the registrant uses the non-GAAP measure.

The disclosure requirements for press releases furnished on Form 8-K are the same as those in Item 10(e).

The non-GAAP disclosure requirements are discussed in greater detail below. Factors for registrants to consider when assessing potentially misleading non-GAAP measures are outlined in Section 4.3.

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1 See C&DI Question 108.01, which discusses an exception for disclosures of target levels that are non-GAAP measures in Compensation Discussion & Analysis or other parts of the proxy statement.
The following table summarizes the disclosure requirements that apply to domestic registrants under the Rules:

**Disclosure Requirements Applicable to Domestic Registrants**

<table>
<thead>
<tr>
<th>Disclosure Requirements</th>
<th>All Disclosure of Non-GAAP Financial Measures (Regulation G&lt;sup&gt;3&lt;/sup&gt;)</th>
<th>SEC Filings (Item 10(e) of Regulation S-K&lt;sup&gt;5, 6&lt;/sup&gt;)</th>
<th>Press Releases Furnished to the SEC (Item 2.02 of Form 8-K&lt;sup&gt;7&lt;/sup&gt;)</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Presentation of the most directly comparable GAAP financial measure</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Presentation, with equal or greater prominence, of the most directly comparable GAAP financial measure</td>
<td>X</td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>• Quantitative reconciliation of the non-GAAP financial measure to the most directly comparable GAAP financial measure</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>• Statement disclosing the reasons why management believes the non-GAAP financial measure provides useful information to investors</td>
<td></td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>• To the extent material, a statement disclosing the additional purposes for which management uses the non-GAAP financial measure</td>
<td>X</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### 3.1.1 Multiple Presentations of the Same Non-GAAP Measure

The SEC’s rules regarding conditions for use of non-GAAP measures do not address situations in which a registrant presents the same non-GAAP measure in multiple sections of a filing (e.g., description of business, selected financial data, and MD&A) or multiple times within the same section of a filing. Although a registrant may repeat the disclosure each time the measure is used, repetitive disclosures may not be beneficial to users. One alternative is to provide the Item 10(e) disclosures for all non-GAAP measures in one section of the filing and a cross-reference to that section each time a non-GAAP measure is presented.

### 3.2 Reconciliation Requirement

A registrant must reconcile a non-GAAP measure to the most directly comparable GAAP measure. Such reconciliation should be quantitative and is generally presented as a table, although it may be disclosed in another clearly understandable format. Further, the SEC staff has indicated that the reconciliation should begin with the GAAP measure and be reconciled to the non-GAAP measure, rather than the other way around. Reconciling adjustments from the GAAP measure to the non-GAAP measure should be separately quantified and appropriately labeled.

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<sup>2</sup> For guidance on FPIs, see Regulation G; Regulation S-K, Item 10(e); Section 106 of the C&DI; and Section 8140 of the FRM.

<sup>3</sup> Regulation G applies whenever a registrant, or person acting on its behalf, publicly discloses or releases material information that includes a non-GAAP financial measure, whether that information is furnished to, or filed with, the SEC.

<sup>4</sup> In certain situations, Regulation G and Item 10(e) do not apply. For example, they do not apply to non-GAAP measures related to a proposed business combination or measures required to be disclosed by a governmental authority. See Section 2.3 for a discussion of measures that do not meet the definition of a non-GAAP measure under the Rules.

<sup>5</sup> Item 10(e) applies to all SEC filings that include non-GAAP financial measures.

<sup>6</sup> See footnote 4.

<sup>7</sup> Form 8-K, Item 2.02, requires registrants to furnish to the SEC all releases or announcements disclosing material nonpublic financial information about completed annual or quarterly fiscal periods, regardless of whether the release or announcement includes disclosure of a non-GAAP financial measure.
3.2.1 Most Directly Comparable Measure
Whenever registrants disclose or release a non-GAAP measure, they must also disclose the most directly comparable financial measure calculated and presented in accordance with GAAP. In certain limited circumstances, the SEC staff has provided guidance on determining the most directly comparable GAAP measure. For example, as indicated in C&DI Question 102.05, when a non-GAAP per-share measure is used as a performance measure, it should be reconciled to GAAP earnings per share (see Section 4.1). In addition, C&DI Question 103.02 indicates that EBIT and EBITDA, if presented as a performance measure, should be reconciled to net income and not operating income (see Section 3.6).

In addition, some registrants do not present a gross margin subtotal on the face of the income statement; however, they may present outside the financial statements a non-GAAP margin for which the most comparable GAAP measure could be considered gross profit. This practice has been observed in the public utility and oil and gas industries (e.g., refining margin), but it is not limited to those sectors. The measure may also be labeled “non-GAAP contribution margin” or “adjusted gross margin.” The SEC staff expects such registrants to (1) disclose that these measures are non-GAAP financial measures and (2) consider the disclosure requirements in Item 10(e). Further, the SEC staff has reminded registrants that non-GAAP measures should be presented in a balanced manner and reconciled to the most comparable GAAP measure. If a registrant does not present a gross margin subtotal on the face of the income statement but concludes that gross margin is the most comparable measure, the registrant should consider calculating and presenting a “fully loaded” GAAP measure of gross margin as the starting point in the non-GAAP reconciliation. For additional information about non-GAAP measures of gross margin, see Section 4.9.

In other circumstances, registrants should use judgment in determining the most directly comparable GAAP measure. See Section 3.2.2.

3.2.2 Performance Versus Liquidity Measures
A registrant will need to determine whether a non-GAAP measure's purpose is to assess the registrant's performance or its liquidity or, in some cases, both. This determination will affect (1) which GAAP measure is most directly comparable to the non-GAAP measure and (2) any prohibitions against presentation, such as per-share amounts or adjustments (see Chapter 4 for a discussion of prohibitions).

For example, a performance measure should generally be reconciled to a line item from the statement of operations such as net income or income from continuing operations or, if a per-share performance measure is presented, to GAAP earnings per share. A liquidity measure should be reconciled to an amount from the statement of cash flows, such as cash provided by operating activities. The SEC's general view is that the presentation of non-GAAP liquidity measures “should be balanced with disclosure of amounts from the statement of cash flows (cash flows from operating, investing and financing activities)” (see Section 3.2.3); and the presentation of non-GAAP performance measures “should be balanced with net income, or income from continuing operations, taken from the [income] statement.”

Historically, the SEC staff has generally accepted management's determination of whether a measure is a performance measure or a liquidity measure. However, as indicated in C&DI Question 102.05 (see Section 4.4), the SEC staff may challenge a measure designated as a performance measure that appears to be more like a liquidity measure.

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8 See footnote 26 of the Release.
Registrants should consider whether the classification of a non-GAAP measure as a performance measure is appropriate if the non-GAAP measure is, in substance, a liquidity measure. The context of the non-GAAP disclosure may be an important consideration. Depending in part on the size and nature of the adjustments to the corresponding GAAP measure, a registrant may need to use judgment in assessing whether a non-GAAP performance measure can be used as a liquidity measure. The SEC staff may comment if, for example:

- A non-GAAP measure is located in the registrant’s discussion of financial condition and liquidity even though the registrant considers the measure to be a performance measure and reconciles it to net income.
- Several adjustments (many of which are noncash amounts) must be made to reconcile a non-GAAP measure, that a registrant purports to be a performance measure, to the most comparable GAAP income measure, and only one or two adjustments would be needed to reconcile it to a GAAP measure from the statement of cash flows, such as operating cash flow.
- The total dollar amount of the non-GAAP adjustments consists of a large percentage of noncash charges.

If the measure could be used as a liquidity measure and is ultimately determined to be a liquidity measure, a registrant would be prohibited from disclosing a per-share amount (e.g., free cash flow is a liquidity measure, and per-share presentation is expressly prohibited\(^9\)). Given the prohibition against per-share liquidity measures, registrants that disclose a per-share measure should ensure that (1) they have appropriately characterized the measure and (2) if they consider it a performance measure, they are able to articulate specifically why.

### 3.2.3 Additional Disclosures About Liquidity Measures

Specific disclosure requirements apply to the presentation of a non-GAAP liquidity measure. In addition to those in Item 10(e), the SEC has historically required the “prominent presentation of amounts for the three major categories of the statement of cash flows” (i.e., cash flows from operating, investing, and financing activities) for all periods whenever a liquidity measure is presented.

<table>
<thead>
<tr>
<th>C&amp;DIs — Non-GAAP Financial Measures</th>
</tr>
</thead>
</table>

**Question 102.06**

**Question:** Is Item 10(e)(1)(i) of Regulation S-K, which requires the prominent presentation of, and reconciliation to, the most directly comparable GAAP financial measure or measures, intended to change the staff’s practice of requiring the prominent presentation of amounts for the three major categories of the statement of cash flows when a non-GAAP liquidity measure is presented?

**Answer:** No. The requirements in Item 10(e)(1)(i) are consistent with the staff’s practice. The three major categories of the statement of cash flows should be presented when a non-GAAP liquidity measure is presented. [Jan. 11, 2010]

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\(^9\) See C&DI Question 102.07.
3.2.4 Same Non-GAAP Measure Is Used as Both a Performance Measure and a Liquidity Measure

A registrant may use a specific non-GAAP financial measure to assess both performance and liquidity. In this situation, the registrant should disclose all the information required under Item 10(e), such as the reasons why management believes the measure is useful from a performance and a liquidity standpoint, as well as a reconciliation of the non-GAAP measure to the closest GAAP measures for both performance and liquidity. For example, if a registrant uses EBITDA as both a performance measure and a liquidity measure, it should present a reconciliation of EBITDA to (1) net income for the performance measure and (2) cash flows from operations for the liquidity measure.

3.2.5 Reconciliation of Non-GAAP “Per-Share” Measures

In some situations, a registrant may present a non-GAAP financial measure on a “per-share” basis (e.g., adjusted earnings per share).

As noted in C&DI Question 102.05 (see Section 4.4 and also the discussion above), a registrant is prohibited from disclosing a non-GAAP per-share amount as a liquidity measure such as cash flow per-share data and other per-share measures of liquidity (since they are prohibited under GAAP (ASC 230) and SEC rules (ASR 142); however, a non-GAAP per-share measure may be disclosed if it is a performance measure (subject to the other requirements of the guidance). The C&DI indicates that, if presented, a non-GAAP per-share performance measure should be reconciled to GAAP earnings per share.

When disclosing a non-GAAP per-share performance measure, a registrant is required to reconcile both the numerator and the denominator used to calculate the non-GAAP per-share measure to the most directly comparable GAAP measure. However, if the denominator represents diluted shares calculated in accordance with the guidance on earnings per share in ASC 260, a reconciliation of the denominator is not necessary. As noted in footnote 49 of the Release, a registrant should carefully consider (1) whether it is appropriate to use any denominator other than diluted shares calculated in accordance with ASC 260 and (2) whether the resulting measure could potentially be misleading.

3.3 Presentation of Equal or Greater Prominence

Under Item 10(e), if a registrant presents a non-GAAP measure, it should present the most directly comparable GAAP measure with “equal or greater prominence.” Before the SEC staff’s May 2016 updates to the C&DIs, there was no formal guidance interpreting this requirement and, as a result, diversity developed in practice. C&DI Question 102.10 now provides examples illustrating when the presentation of a non-GAAP measure may fail to meet the requirement. While there has been significant SEC scrutiny in the past year when a registrant presents its non-GAAP measures more prominently than its GAAP measures, the volume of comments is decreasing because many registrants have modified their disclosures. However, registrants should still be mindful not to present non-GAAP measures with undue prominence.

As discussed in Section 4.3 on potentially misleading non-GAAP measures, the SEC has brought enforcement actions against registrants related to their non-GAAP measures. For example, in 2018, the SEC brought an action against a registrant for failing to give equal or greater prominence to comparable GAAP measures in certain press releases. In this case, the SEC asserted that the registrant disclosed non-GAAP measures, such as adjusted net income and net income per share, more prominently than the comparable GAAP measures related to net loss amounts.

10 See footnote 27 of the Release.
C&DIs — Non-GAAP Financial Measures

Question 102.10

Question: Item 10(e)(1)(i)(A) of Regulation S-K requires that when a registrant presents a non-GAAP measure it must present the most directly comparable GAAP measure with equal or greater prominence. This requirement applies to non-GAAP measures presented in documents filed with the Commission and also earnings releases furnished under Item 2.02 of Form 8-K. Are there examples of disclosures that would cause a non-GAAP measure to be more prominent?

Answer: Yes. Although whether a non-GAAP measure is more prominent than the comparable GAAP measure generally depends on the facts and circumstances in which the disclosure is made, the staff would consider the following examples of disclosure of non-GAAP measures as more prominent:

- Presenting a full income statement of non-GAAP measures or presenting a full non-GAAP income statement when reconciling non-GAAP measures to the most directly comparable GAAP measures;
- Omitting comparable GAAP measures from an earnings release headline or caption that includes non-GAAP measures;
- Presenting a non-GAAP measure using a style of presentation (e.g., bold, larger font) that emphasizes the non-GAAP measure over the comparable GAAP measure;
- A non-GAAP measure that precedes the most directly comparable GAAP measure (including in an earnings release headline or caption);
- Describing a non-GAAP measure as, for example, “record performance” or “exceptional” without at least an equally prominent descriptive characterization of the comparable GAAP measure;
- Providing tabular disclosure of non-GAAP financial measures without preceding it with an equally prominent tabular disclosure of the comparable GAAP measures or including the comparable GAAP measures in the same table;
- Excluding a quantitative reconciliation with respect to a forward-looking non-GAAP measure in reliance on the “unreasonable efforts” exception in Item 10(e)(1)(i)(B) without disclosing that fact and identifying the information that is unavailable and its probable significance in a location of equal or greater prominence; and
- Providing discussion and analysis of a non-GAAP measure without a similar discussion and analysis of the comparable GAAP measure in a location with equal or greater prominence. [May 17, 2016]

In assessing prominence, a registrant should consider, among other items, the order of presentation, degree of emphasis, style of presentation, and volume of disclosures in a filing. As noted above, since the SEC staff’s publication of the updated C&DIs on non-GAAP measures, C&DI Question 102.10 has been a leading source of SEC comments on such measures. Specifically, 21 percent of the SEC’s comment letters on non-GAAP measures issued from January 2018 to June 2018, have referred to the requirement to present the most directly comparable GAAP measure with equal or greater prominence. Accordingly, it may be helpful for a registrant to note the following:

- If GAAP and non-GAAP measures are presented in a particular section of a document, the GAAP measures should be presented before the non-GAAP measures. For example, if a registrant wants to use certain non-GAAP measures in its discussion of results of operations, it should discuss the GAAP results before the non-GAAP measures.
- In public forums and in SEC comment letters, the SEC staff has clearly indicated that when a registrant reconciles a non-GAAP measure to the most comparable GAAP measure, it should start with the GAAP measure (see Section 3.2).
- The registrant should not present a non-GAAP measure in more detail, or emphasize it more, than the comparable GAAP measure. For example, use of phrases such as “exceptional” or

“record” in a discussion of the non-GAAP measure would place undue emphasis on that measure if such phrases were not used to describe the comparable GAAP measure.

- The disclosures related to non-GAAP purpose and use should not state or imply that the non-GAAP measures are superior to, provide better information about, or more accurately represent the results of operations than GAAP measures (see Section 3.4).
- Certain presentations that give undue prominence to non-GAAP information, such as a full non-GAAP income statement, are prohibited (see the separate discussion below).

Finally, as noted above, if a registrant presents forward-looking non-GAAP financial measures, it should provide a quantitative reconciliation unless it qualifies for the “unreasonable efforts” exception in Regulation G and Item 10(e). A registrant that qualifies for the exception should disclose that fact in a prominent location, identify the information that is not available, and indicate the probable significance of this information.

### 3.3.1 Full Non-GAAP Income Statement

As noted in C&DI Question 102.10 (see Section 3.3), the SEC generally prohibits the presentation of a full non-GAAP income statement in documents filed with or furnished to the SEC, including quarterly and annual earnings press releases furnished on Form 8-K.

In certain circumstances, a registrant may want to present a full non-GAAP income statement, which includes all of the GAAP line items and subtotal amounts in a columnar form that adjusts many (or all) of the line items from the GAAP comparable amounts. For example, such a presentation may occur in a reconciliation of non-GAAP measures or in a constant-currency income statement. A registrant should consider whether this presentation would give the appearance of a full non-GAAP income statement. The SEC staff believes that a full non-GAAP income statement creates multiple non-GAAP measures and may result in the inappropriate impression that the non-GAAP income statement is being presented on a comprehensive basis of accounting. A registrant may want to first consider which specific non-GAAP measures are useful to investors and then assess whether to present and disclose those various individual non-GAAP measures as an alternative to presenting a full non-GAAP income statement. The registrant should consider separately presenting and reconciling each individual measure, and should disclose, for each measure, the reasons why the measure is useful to an investor as well as any other appropriate non-GAAP information.

It is important for a registrant to balance (1) its need to provide a clear, understandable reconciliation of non-GAAP measures to the most directly comparable GAAP measures with (2) its consideration of whether its reconciliation appears to be a full non-GAAP income statement that is based on its GAAP financial statements.
Example 3-1

Company X presented a summary of its statement of operations in its first quarter 20X7 earnings release. To arrive at its “ongoing” operations, X presented its line items on a GAAP as-reported basis as well as adjustments to various expense items that it believes should be excluded. Although not all line items from the historical statement of operations in the “as-reported” column have been adjusted, such presentation may represent a full non-GAAP income statement and could be prohibited:

<table>
<thead>
<tr>
<th></th>
<th>As Reported</th>
<th>Adjustments</th>
<th>Ongoing</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales</td>
<td>$300</td>
<td>$—</td>
<td>$300</td>
</tr>
<tr>
<td>Cost of goods sold</td>
<td>100</td>
<td>(20)</td>
<td>80</td>
</tr>
<tr>
<td>Gross profit</td>
<td>200</td>
<td>20</td>
<td>220</td>
</tr>
<tr>
<td>Operating expenses</td>
<td>75</td>
<td>(25)</td>
<td>50</td>
</tr>
<tr>
<td>Operating income</td>
<td>125</td>
<td>45</td>
<td>170</td>
</tr>
<tr>
<td>Interest expense</td>
<td>10</td>
<td></td>
<td>10</td>
</tr>
<tr>
<td>Other nonoperating expense</td>
<td>10</td>
<td>(5)</td>
<td>5</td>
</tr>
<tr>
<td>Pretax income</td>
<td>105</td>
<td>50</td>
<td>155</td>
</tr>
<tr>
<td>Taxes</td>
<td>25</td>
<td>10</td>
<td>35</td>
</tr>
<tr>
<td>Net income</td>
<td>$80</td>
<td>$40</td>
<td>$120</td>
</tr>
</tbody>
</table>

3.4 Disclosure of the Use and Purpose of Non-GAAP Measures

A registrant should provide transparent disclosure that clearly demonstrates (1) the usefulness of the non-GAAP measure to investors and (2) the additional purposes for which management uses such measure (e.g., for incentive and compensation arrangements, to manage its business, to allocate resources, or as a debt covenant). The registrant should avoid providing boilerplate disclosures related to the usefulness and purpose of the measure. Rather, the disclosures should be specific to the measure used, to the registrant and the nature of its business and industry, and to the manner in which management assesses the non-GAAP measure. The registrant should also ensure that its disclosure of the usefulness and purpose of the measure is consistent with the categorization of the measure as a liquidity or a performance measure. For example, a measure used for debt covenant purposes is generally considered a liquidity measure whereas a measure used for compensation, budgeting, or resource allocation purposes is generally a performance measure. If the purpose of the non-GAAP measure is not disclosed, investors and analysts may not understand its relevance. Footnote 44 of the Release states, in part:

[T]he fact that the non-GAAP financial measure is used by or useful to analysts cannot be the sole support for presenting the non-GAAP financial measure. Rather, the justification for the use of the measure must be substantive.

While the Rules require disclosure of additional purposes for which management uses a non-GAAP financial measure, a registrant is not prohibited from disclosing a measure that it believes would be useful to investors, even though the registrant does not use the measure for any other purpose.

12 See Section 1.2.2 for a discussion of reasons why a registrant may use a non-GAAP measure.
Question 102.04

**Question:** Is the registrant required to use the non-GAAP measure in managing its business or for other purposes in order to be able to disclose it?

**Answer:** No. Item 10(e)(1)(i)(D) of Regulation S-K states only that, “[t]o the extent material,” there should be a statement disclosing the additional purposes, “if any,” for which the registrant’s management uses the non-GAAP financial measure. There is no prohibition against disclosing a non-GAAP financial measure that is not used by management in managing its business. [Jan. 11, 2010]

Item 10(e)(1)(iii) indicates that for filings other than a Form 10-K or Form 20-F, a registrant need not disclose the reasons why a non-GAAP measure is useful to investors and the purpose for which management uses it if that information was included in its most recent annual report filed with the SEC (or a more recent filing) as long as the disclosure is updated to the extent necessary at the time of the current filing.

### 3.5 Labeling Non-GAAP Measures and Reconciling Items

The SEC staff focuses on whether registrants have (1) clearly labeled and described non-GAAP measures and adjustments, (2) used appropriate conventional accounting terminology, and (3) provided context for their presentation of non-GAAP measures.

Clear, transparent labeling is important for all items in the reconciliation. For example, a registrant should not use a reconciling item labeled “other” that includes numerous significant items without clear disclosure of the nature of the items used along with the related amounts for each adjustment.

When labeling a non-GAAP financial measure, a registrant must not use titles or descriptions that are the same as, or are confusingly similar to, titles or descriptions used for GAAP financial measures or amounts presented under Regulation S-X, which could be misleading. See Section 4.9 for more information about considerations related to labeling non-GAAP measures and several examples of potentially misleading titles or descriptions.

Certain registrants have used the label “core” to describe their non-GAAP measures or have disclosed that some or all of their non-GAAP adjustments are not part of their “core operating performance.” Registrants should clearly explain what constitutes core operating performance and indicate why this measure is useful to an investor. In addition, their disclosures should give context about why certain amounts, such as restructuring costs, amortization of intangibles, or transaction and integration costs, would not be considered an integral or “core” part of their operations.

### 3.6 EBIT and EBITDA, and Adjusted EBIT and EBITDA

EBIT and EBITDA are two of the most commonly used non-GAAP measures and may be used to assess a registrant’s performance, its liquidity, or in some cases both. See Section 3.2.2 for further discussion.

C&DI Question 103.02 provides guidance on the most directly comparable GAAP measure for EBIT and EBITDA if they are used as a performance measure and notes that they should not be reconciled to operating income.
C&DIs — Non-GAAP Financial Measures

Question 103.02
Question: If EBIT or EBITDA is presented as a performance measure, to which GAAP financial measure should it be reconciled?

Answer: If a company presents EBIT or EBITDA as a performance measure, such measures should be reconciled to net income as presented in the statement of operations under GAAP. Operating income would not be considered the most directly comparable GAAP financial measure because EBIT and EBITDA make adjustments for items that are not included in operating income. In addition, these measures must not be presented on a per share basis. See Question 102.05. [May 17, 2016]

Registrants often make additional adjustments to EBITDA for items such as restructuring activities or impairments, which they disclose as “adjusted EBITDA” or in a similar manner. Any adjustments to net income beyond those described in the traditional definition of EBIT or EBITDA create an “adjusted” non-GAAP measure. In a manner consistent with the concepts discussed in Section 3.5, a registrant should not characterize or label the non-GAAP measure as EBIT or EBITDA if the measure does not meet these traditional definitions. Instead, the registrant should distinguish the measure from EBIT or EBITDA by using a title such as “adjusted EBITDA.”

C&DIs — Non-GAAP Financial Measures

Question 103.01
Question: Exchange Act Release No. 47226 describes EBIT as “earnings before interest and taxes” and EBITDA as “earnings before interest, taxes, depreciation and amortization.” What GAAP measure is intended by the term “earnings”? May measures other than those described in the release be characterized as “EBIT” or “EBITDA”? Does the exception for EBIT and EBITDA from the prohibition in Item 10(e)(1)(ii)(A) of Regulation S-K apply to these other measures?

Answer: “Earnings” means net income as presented in the statement of operations under GAAP. Measures that are calculated differently than those described as EBIT and EBITDA in Exchange Act Release No. 47226 should not be characterized as “EBIT” or “EBITDA” and their titles should be distinguished from “EBIT” or “EBITDA,” such as “Adjusted EBITDA.” These measures are not exempt from the prohibition in Item 10(e)(1)(ii)(A) of Regulation S-K, with the exception of measures addressed in Question 102.09. [Jan. 11, 2010]

Note that if EBIT or EBITDA are presented as liquidity measures, they are exempt from the liquidity measure prohibitions under GAAP (see Section 4.5); however, they are still considered non-GAAP measures and are subject to all required disclosures. Further, for presentations of per-share amounts, the SEC staff considers EBIT and EBITDA to be liquidity measures; therefore, a registrant may not disclose them on a per-share basis regardless of whether the registrant considers them to be performance measures or liquidity measures.

The C&DIs do not expressly prohibit the presentation of earnings per share on adjusted EBIT and adjusted EBITDA. However, a registrant’s determination of whether it is acceptable to present these measures on a per-share basis may depend on the nature of the adjustments and on whether the measures are, in substance, performance or liquidity measures. If the measures are, in substance, liquidity measures, presentation on a per-share basis would be prohibited. See Section 4.4 for additional information.

13 As noted in Section 4.1, Regulation S-K, Item 10(e), prohibits a registrant from excluding “charges or liabilities that required, or will require, cash settlement, or would have required cash settlement absent an ability to settle in another manner, from non-GAAP liquidity measures, other than [EBIT and EBITDA]” (emphasis added), referred to as the “liquidity measure prohibition.”
3.7 Consistency of Non-GAAP Measures

3.7.1 Consistency in Communications
A registrant should consider whether its various forms of communications with investors, including both filed and furnished documents, include non-GAAP measures and, if so, whether those non-GAAP measures are consistently determined and presented in the various forms of communications. For example, a registrant should be aware of inconsistencies or contradictions in (1) the non-GAAP measures disclosed outside its SEC filings, such as on its Web site and in its press releases and earnings calls, and (2) the non-GAAP measures disclosed in its filings. Although the SEC staff does not require a registrant to include non-GAAP measures in its filings, it may comment if, for example, the non-GAAP disclosures in the registrant’s press release or other communications appear to be inconsistent with those in its periodic or other filings.

3.7.2 Consistent Use of Non-GAAP Measures
Registrants should consider establishing a formal policy for disclosing and calculating non-GAAP measures that defines and describes the adjustments (see Section 5.1.1). Non-GAAP financial measures should generally be calculated and presented consistently from period to period and, if there are any changes in the measures, such changes should be clearly disclosed (see Section 3.7.3). It may therefore be helpful for registrants to consider the following when they present non-GAAP measures:

- **Consistent presentation** — Generally registrants should consistently prepare and present non-GAAP measures from period to period in accordance with a defined policy, and they should use that policy to compute the measure for all periods presented.

- **Consistent types of adjustments** — A registrant should be cognizant of eliminating certain unfavorable charges in one year if it does not expect to eliminate them in a subsequent period if the charges happen to reverse, such as an accrual for a litigation contingency that it is ultimately settled in a later period for a favorable amount. Further, C&DI Question 100.03 (see Section 4.3) discusses a scenario in which a registrant excludes certain nonrecurring charges from a non-GAAP measure but fails to exclude nonrecurring gains (i.e., the registrant cherry-picks).

- **Consistent with non-GAAP measures used in the industry** — A registrant may want to consider whether its non-GAAP measures are consistent with standard measures used in its industry or by its peers and, if they are not, how the differences may affect comparability with other companies. A registrant’s non-GAAP measures may differ from those used in its industry or of its peer companies. However, the registrant should consider whether any differences should be explained.

3.7.3 Changes in Non-GAAP Measures
As noted above, non-GAAP measures should generally be calculated and presented consistently for all periods presented. However, a registrant can change an existing non-GAAP measure for various reasons, such as changes that occur in the company’s business. For example, a registrant may want to change a non-GAAP performance measure to add back significant restructuring costs in the current period related to a new streamlining initiative to be implemented over the next two years if it does not believe that such costs reflect its ongoing operations. In such a case, management, the audit committee, and others as appropriate should evaluate the appropriateness of the change, and the registrant should provide full and transparent disclosure about the change. As indicated in C&DI Question 100.02 (see Section 4.3), a non-GAAP measure may be considered misleading if a registrant adjusts an item in the current reporting period but does not adjust for a similar item in the prior period without appropriately disclosing the change and explaining the reasons for it.
In addition, as emphasized in 2015 at the AICPA Conference, if a non-GAAP measure used in the current period is calculated differently from one used in a prior period, the registrant should provide effective disclosures that permit comparability with the prior period. Further, footnote 23 of the Release states, in part:

Registants should consider whether a change in the method of calculating or presenting a non-GAAP financial measure from one period to another, without a complete description of the change in that methodology, complies with the requirement of Regulation G that a registrant, or a person acting on its behalf, shall not make public a non-GAAP financial measure that, taken together with the information accompanying that measure, contains an untrue statement of a material fact or omits to state a material fact necessary in order to make the presentation of the non-GAAP financial measure, in light of the circumstances under which it is presented, not misleading.

Among other items, registrants should consider the following when changing an existing non-GAAP measure:

- **Transparent disclosure** — Registrants should clearly disclose (1) the nature of the change (e.g., specific details regarding the components that have changed), (2) the reason for the change, and (3) an updated discussion of how the new measure is used by management and why it is useful to investors. Registrants must also comply with all of the disclosure requirements in Regulation G and Item 10(e).

- **Recasting considerations** — C&DI Question 100.02 (see Section 4.3) indicates that a registrant may need to recast prior periods to conform to the current presentation if the change is significant.
Chapter 4 — Non-GAAP Measures That May Be Misleading or Prohibited and Other Considerations Related to Common Non-GAAP Measures

This chapter discusses potentially misleading and prohibited non-GAAP measures as well as other considerations related to common non-GAAP measures, including the treatment of tax adjustments and disclosures about free cash flow, funds from operations, and constant currency.

4.1 Overview

Under Regulation G, Rule 100(b), a registrant is prohibited from presenting a non-GAAP measure that is misleading. Regulation G states that a registrant should not publicly disclose a non-GAAP financial measure “that . . . contains an untrue statement of a material fact or omits to state a material fact necessary in order to make the presentation of the non-GAAP measure . . . not misleading.” Regulation G applies to all public statements that include or refer to non-GAAP measures. The guidance also applies to any SEC filing or furnished press releases under Form 8-K, Item 2.02 (see discussion in Chapter 6).

In May 2016, the SEC staff issued several new and updated C&DIs that provide guidance on misleading or prohibited non-GAAP measures. Section 100 of the C&DIs (see discussion below) illustrates various types of disclosures that could be potentially misleading.

Further, the requirements and prohibitions under Regulation S-K, Item 10(e), are more extensive and detailed than those under Regulation G. In addition to mandating certain disclosures, Item 10(e)(1)(ii) prohibits a registrant from:

- Excluding “charges or liabilities that required, or will require, cash settlement, or would have required cash settlement absent an ability to settle in another manner, from non-GAAP liquidity measures, other than [EBIT and EBITDA]” (the “liquidity measure prohibition”; emphasis added).
- Adjusting “a non-GAAP performance measure to eliminate or smooth items identified as non-recurring, infrequent or unusual, when” (1) the nature of the charge or gain is such that it is reasonably likely to recur within two years or (2) there was a similar charge or gain within the prior two years (the “performance measure prohibition”).
- Presenting “non-GAAP financial measures on the face of the registrant’s financial statements prepared in accordance with GAAP or in the accompanying notes” (emphasis added).
- Presenting “non-GAAP financial measures on the face of any pro forma financial information required to be disclosed by Article 11 of Regulation S-X.”
- Using “titles or descriptions of non-GAAP financial measures that are the same as, or confusingly similar to, titles or descriptions used for GAAP financial measures.”
A registrant is also prohibited from presenting per-share measures of liquidity in documents filed with and furnished to the SEC. See Section 4.4.

The chart below summarizes the prohibitions against certain presentations of non-GAAP measures that apply to domestic registrants under the Rules. Although Regulation G and Form 8-K, Item 2.02, do not refer to the prohibitions in Item 10(e)(1)(ii), registrants should consider the concepts in these and other prohibitions when using non-GAAP measures.

### Prohibitions Applicable to Domestic Registrants

<table>
<thead>
<tr>
<th>Prohibitions against certain presentations of non-GAAP financial measures:</th>
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<tbody>
<tr>
<td>• Material misstatements or omissions that would make the presentation of the non-GAAP financial measure misleading</td>
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<tr>
<td>• Presenting per-share measures of liquidity</td>
</tr>
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<td>• Excluding charges or liabilities that require, or will require, cash settlement, or would have required cash settlement in the absence of an ability to settle in another manner, from non-GAAP liquidity measures (other than EBIT and EBITDA)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>All Disclosure of Non-GAAP Financial Measures (Regulation G)</th>
<th>SEC Filings (Item 10(e) of Regulation S-K)</th>
<th>Press Releases Furnished to the SEC (Item 2.02 of Form 8-K)</th>
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<tr>
<td>X</td>
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1. For guidance on FPIs, see the following: Regulation G; Regulation S-K, Item 10(e); Section 106 of the C&DIs; and Section 8140 of the FRM.
2. Regulation G applies whenever a registrant, or person acting on its behalf, publicly discloses or releases material information that includes a non-GAAP financial measure, whether that information is furnished to, or filed with, the SEC.
3. In certain situations, Regulation G and Item 10(e) do not apply. For example, they do not apply to non-GAAP measures related to a proposed business combination or measures required to be disclosed by a governmental authority. See Section 2.3 for a discussion of measures that do not meet the definition of a non-GAAP measure under the Rules.
4. Item 10(e) applies to all SEC filings that include non-GAAP financial measures.
5. See footnote 3.
6. Form 8-K, Item 2.02, requires registrants to furnish to the SEC all releases or announcements disclosing material nonpublic financial information about completed annual or quarterly fiscal periods, regardless of whether the release or announcement includes disclosure of a non-GAAP financial measure. If a registrant elects to file the release or announcement with the SEC, such disclosure is subject to the requirements of Item 10(e).
7. Although Regulation G and Form 8-K, Item 2.02, do not refer to the prohibitions in Item 10(e)(1)(ii), registrants should consider the concepts in these and other prohibitions when using non-GAAP measures.
8. See Regulation G, Rule 100(b), and Section 100 of the C&DIs.
9. Footnote 11 of the Release notes that certain non-GAAP per-share measures are prohibited under GAAP and SEC rules.
Adjusting a non-GAAP performance measure to eliminate or smooth items identified as nonrecurring, infrequent, or unusual when the nature of the charge or gain is such that it is reasonably likely to recur within two years or there was a similar charge or gain within the prior two years. The prohibition is based on the description of the charge or gain that is being adjusted.

Presenting non-GAAP financial measures on the face of the GAAP financial statements or in the accompanying notes.

Presenting non-GAAP financial measures on the face of any pro forma financial statements required to be disclosed by Article 11 of Regulation S-X.

Using titles or descriptions of non-GAAP financial measures that are the same as, or confusingly similar to, titles or descriptions used for GAAP financial measures.

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### 4.2 MD&A Considerations Related to Prohibited Disclosures

Regulation S-K, Item 303, provides guidance on the information a registrant should consider providing in its MD&A. A registrant is generally required to quantify, discuss, and analyze in its MD&A material items that affect the registrant’s results of operations (e.g., material charges regardless of whether they are recurring or nonrecurring items).

As discussed in Section 2.1, depending on the way a registrant discloses material changes in MD&A, the disclosure may or may not be a non-GAAP measure. For example, a registrant may want to disclose the effect of a cash legal settlement on operating cash flows. Disclosure of an amount for “operating cash flows before legal settlement” would be a non-GAAP measure, and the registrant would need to consider the prohibition against excluding charges that required cash settlement from non-GAAP liquidity measures. If, however, the registrant disclosed GAAP operating cash flows and noted that the amount was significantly affected by the $XX payment of the legal settlement, those amounts individually are not considered non-GAAP measures, and the disclosure would therefore not be subject to the prohibition discussed above.

A registrant is also generally permitted to disclose in MD&A the individual effect of otherwise prohibited non-GAAP performance adjustments on GAAP earnings and earnings per share, such as by showing the per-share impact of a significant charge or gain. For example, the interpretative response to Question 3 of SAB Topic 5.P states the following:

> Discussions in MD&A and elsewhere which quantify the effects of unusual or infrequent items on net income and earnings per share are beneficial to a reader’s understanding of the financial statements and are therefore acceptable.
Such discussions may be necessary and appropriate in MD&A for a registrant to be able to analyze the impact of unusual or infrequent items provided that the registrant maintains the proper context and balance. However, if the registrant “does the math” and presents a total earnings measure or related per-share total excluding the unusual or infrequent item, it must consider all the applicable Rules.

4.2.1 Presentation in MD&A of Comparable Periods Under ASC 606

An entity may use either a full or modified retrospective method to adopt the FASB's new revenue guidance (ASC 606). If the modified retrospective method is chosen, the entity recognizes the cumulative effect of initially applying ASC 606 as an adjustment to the opening balance of retained earnings as of the annual reporting period that includes the date of adoption. Revenue for periods before a registrant's adoption of ASC 606 is reported under the guidance in effect before the change (i.e., ASC 605). A registrant that has used the modified retrospective adoption method to adopt ASC 606 may present additional MD&A disclosures on a supplemental basis. To help improve the comparability discussion in MD&A, registrants may choose one of two supplemental presentations:

- Voluntary presentation of prior periods that occurred before their adoption of ASC 606 as if they adopted ASC 606 in those periods provided that (1) they can calculate the impact of the line items presented, (2) such disclosure does not represent a full income statement, and (3) the presentation is not more prominent than the discussion of the reported results of operations for the historical periods.

- A discussion of the current-period results that reflect the adoption of ASC 606 as if ASC 605 was still in effect during the current period (and that gives prominence to the historical results of operations under ASC 606). Such discussion should be included only in the period of adoption and be comparable to the financial statements disclosures required by ASC 250. Further, because the disclosure is required under GAAP, it generally would not be considered individually tailored accounting, or even a non-GAAP measure, for the year of adoption. However, adjusting to present historical results under ASC 605 in periods after the initial period of application could be considered individually tailored accounting.

See Deloitte’s *A Roadmap to Applying the New Revenue Recognition Standard* for further discussion of ASC 606.

4.2.2 Presentation in MD&A of the Impact of CECL

The FASB’s new standard on the measurement of expected credit losses (known as the current expected credit loss [CECL] model) is based on expected losses rather than incurred losses. Under the new guidance, an entity recognizes as an allowance its estimate of expected credit losses, which the FASB believes will result in more timely recognition of such losses.

Entities that have adopted the CECL standard may want to disclose losses under the former incurred loss model, which they may do during the fiscal period in which they have adopted the standard. However, it would not be appropriate to present non-GAAP measures of profitability or liquidity that are based on the incurred loss amounts.

At the 2019 AICPA Conference, the SEC staff discussed non-GAAP measures that make adjustments for a registrant's adoption of the CECL standard and noted that generally it would not be “appropriate to present a non-GAAP performance measure . . . to exclude the effects or impact of CECL or to . . . exclude the loan loss provision in its entirety.” The staff has made similar remarks at other venues and encourages registrants to alternatively consider disclosing the impact of the new standard in MD&A.

See Deloitte’s *A Roadmap to Accounting for Current Expected Credit Losses* for more information.
4.3 What Is a Potentially Misleading Non-GAAP Measure?

An overriding theme of the SEC's guidance on the use of or references to non-GAAP measures in public statements or disclosures is that they should not be misleading, whether such measures are used in a filing (e.g., Form 10-K) or elsewhere (e.g., press release). As described in Section 100 of the C&DI, non-GAAP measures that could mislead investors include those that:

- Exclude normal, recurring cash operating expenses necessary for business operations (see Section 4.3.1).
- Are presented inconsistently between periods, such as by adjusting an item in the current reporting period, but not a similar item in the prior period, without appropriate disclosure about the change and an explanation of the reasons for it (see Section 3.7.3).
- Exclude certain nonrecurring charges but do not exclude nonrecurring gains (e.g., “cherry picking” non-GAAP adjustments to achieve the most positive measure; see Section 3.7.2).
- Are based on individually tailored accounting principles, including certain adjusted revenue measures (see Section 4.3.3).

In addition to the examples discussed in the C&DI, various other presentations could be considered potentially misleading, depending on the facts and circumstances.

The SEC staff has primarily used the Division of Corporation Finance’s (the “Division’s”) comment-letter process, various speeches, and the C&DI to publicize its conclusions that certain measures are misleading and that it may object to their use. In addition, some enforcement actions have focused on misleading non-GAAP measures. For example, in 2002, the SEC brought an enforcement action against a registrant for disclosure of non-GAAP information in its earnings release, which stated that a “one-time” charge had been removed but failed to note that one-time gains had not been removed. In another enforcement action in 2009, a registrant’s non-GAAP measure professed to exclude certain nonrecurring items, but the measure actually removed various recurring operating expenses.

At the June 2016 International Corporate Governance Network Annual Conference, then SEC Chair Mary Jo White stated that the SEC staff would, if necessary, use its filing review process, enforcement, and further rulemaking “to achieve the optimal disclosures for investors and the markets.” After that speech, the SEC disclosed the results of two separate enforcement actions against registrants. In one, the SEC charged the registrant with knowingly overstating a non-GAAP measure in certain filings and press releases. In the other (which included a separate alleged violation unrelated to the non-GAAP issue), the SEC asserted that the registrant presented misleading non-GAAP measures by failing to disclose a change in a non-GAAP measure between periods and gave undue prominence to non-GAAP measures in press releases. See Section 3.3 for a discussion of a 2018 enforcement action against a registrant for its failure to give equal or greater prominence to comparable GAAP measures in certain press releases.
C&DIs — Non-GAAP Financial Measures

**Question 100.01**
**Question:** Can certain adjustments, although not explicitly prohibited, result in a non-GAAP measure that is misleading?

**Answer:** Yes. Certain adjustments may violate Rule 100(b) of Regulation G because they cause the presentation of the non-GAAP measure to be misleading. For example, presenting a performance measure that excludes normal, recurring, cash operating expenses necessary to operate a registrant's business could be misleading. [May 17, 2016]

**Question 100.02**
**Question:** Can a non-GAAP measure be misleading if it is presented inconsistently between periods?

**Answer:** Yes. For example, a non-GAAP measure that adjusts a particular charge or gain in the current period and for which other, similar charges or gains were not also adjusted in prior periods could violate Rule 100(b) of Regulation G unless the change between periods is disclosed and the reasons for it explained. In addition, depending on the significance of the change, it may be necessary to recast prior measures to conform to the current presentation and place the disclosure in the appropriate context. [May 17, 2016]

**Question 100.03**
**Question:** Can a non-GAAP measure be misleading if the measure excludes charges, but does not exclude any gains?

**Answer:** Yes. For example, a non-GAAP measure that is adjusted only for non-recurring charges when there were non-recurring gains that occurred during the same period could violate Rule 100(b) of Regulation G. [May 17, 2016]

**Question 100.04**
**Question:** A registrant presents a non-GAAP performance measure that is adjusted to accelerate revenue recognized ratably over time in accordance with GAAP as though it earned revenue when customers are billed. Can this measure be presented in documents filed or furnished with the Commission or provided elsewhere, such as on company websites?

**Answer:** No. Non-GAAP measures that substitute individually tailored revenue recognition and measurement methods for those of GAAP could violate Rule 100(b) of Regulation G. Other measures that use individually tailored recognition and measurement methods for financial statement line items other than revenue may also violate Rule 100(b) of Regulation G. [May 17, 2016]

**Connecting the Dots**
As a result of the ongoing uncertainty associated with the unprecedented nature of COVID-19, companies may be faced with a number of financial reporting and disclosure challenges that result in the recognition of infrequent or unusual gains, charges, or losses attributable to, or as a direct result of, the pandemic and related economic conditions. Registrants that are considering reflecting these items in their non-GAAP measures should be mindful of the various requirements and interpretations related to the use of non-GAAP measures and CF Disclosure Guidance Topics 9 and 9A.

When evaluating whether a COVID-19-related adjustment is appropriate in a non-GAAP measure, a registrant should consider several factors, including (but not limited to) whether the adjustment is:

- Directly related to COVID-19 or the associated economic downturn.
Chapter 4 — Non-GAAP Measures That May Be Misleading or Prohibited and Other Considerations Related to Common Non-GAAP Measures

4.3.1 Normal, Recurring Cash Operating Expenses

As noted in C&DI Question 100.01, a registrant should consider whether its non-GAAP performance measure removes costs necessary to generate revenues or normal, recurring cash charges. The SEC staff has, for example, commented when non-GAAP measures have:

- Excluded certain sales and marketing expenses that were considered normal recurring cash operating expenditures.
- Excluded expenses that a registrant has incurred over several successive quarters or years that appear to be necessary for operating its business.
- Used a “price normalized cash margin” that included higher oil and commodity prices from earlier periods. See Section 4.17.
- Inappropriately labeled an adjustment as nonrecurring, infrequent, or unusual when the charge or gain was reasonably likely to recur within two years or a similar charge or gain had occurred within the last two years. See Section 4.7.

A registrant should use judgment in determining what constitutes a normal, recurring cash operating expense. Since the release of the C&DIs, the SEC staff has issued comments related to expenses that may constitute normal, recurring cash operating expenses, such as restructuring costs, preopening costs, and rent adjustments. As part of the comment letter process, the SEC staff may request additional information about the nature and circumstances specific to an adjustment to help it determine the adjustment’s appropriateness. Costs that SEC comments have focused on have included the following:

- Restructuring, transformation, realignment, and acquisition costs — If a registrant has recurring restructuring charges or frequent business acquisitions (i.e., a “serial” restructurer or acquirer), the SEC staff may ask about the facts and circumstances supporting an adjustment for what may appear to be a recurring cost. Depending on its specific circumstances, the registrant may be able to support why such an adjustment is appropriate. However, the registrant may wish to consider whether enhancements to its disclosures about the nature and purpose of the adjustment or resulting non-GAAP measure would help clarify the intent of the measure or its use by management and investors. Similar considerations would apply to costs characterized as transformation or realignment costs.

10 See also Section 4.7 regarding labeling non-GAAP measures as nonrecurring.
Deloitte | A Roadmap to Non-GAAP Financial Measures and Metrics (2020)

- **Earnings before interest, taxes, depreciation, amortization, and rent (EBITDAR) and adjusted EBITDAR** — The SEC has also asked certain registrants about their presentation of EBITDAR and adjusted EBITDAR because the deduction for rent could be viewed as eliminating a normal, recurring cash operating expense from a non-GAAP performance measure. Such non-GAAP measures are often presented as (1) a component of the ROIC metric or (2) individually, in certain industries (e.g., managed care facilities, airline, and gaming). In recent SEC comment correspondence, the staff has indicated that EBITDAR and adjusted EBITDAR should not be characterized as performance measures. However, in some circumstances, the staff may not object to disclosure of the measures if they are characterized as financial valuation measures. If EBITDAR and adjusted EBITDAR are disclosed as financial valuation measures, the purpose and use disclosures that accompany them should also indicate that the measures are used for valuation purposes (see Section 1.2.2), and they should still be reconciled to net income. Further, if EBITDAR is presented as a financial valuation measure, the SEC may object to such presentation for all comparative periods because it may indicate that the measure is also a performance measure. Accordingly, the SEC may request that the measure be presented only for the most recent period.

- **Preopening costs** — Preopening costs are routinely incurred in certain industries, such as the restaurant and retail industries. Such costs are related to the opening of new company-operated store locations and may include legal fees, rent, training expenses, and travel and lodging costs for the preopening team before a store's opening date. While preopening costs for new stores are generally considered a normal part of a stated growth strategy or of ongoing operations, since such costs are generally viewed as normal, recurring cash operating expenses, the SEC may, for example, challenge registrants that eliminate material preopening costs to arrive at a non-GAAP performance measure. Depending on a registrant's specific circumstances, it may be able to support why such an adjustment is appropriate when it is included in a store-level performance measure. Material adjustments used in a company-wide performance measure may be subject to greater scrutiny.

### 4.3.2 Other Reconciling Adjustments

At the 2016 AICPA Conference and other venues, the SEC staff noted a few observations regarding other adjustments registrants have made to their non-GAAP measures:

- **Stock-based compensation** — The staff has not focused on adjustments for stock-based compensation. Further, it generally would not object to the exclusion of any shortfall or windfall (tax impacts) in its non-GAAP measures as a result of the new stock compensation guidance in ASU 2016-09.

- **Purchase accounting** — The staff has not objected to short-term adjustments related to purchase accounting, such as a revenue impact that amortizes over a period of several months, or the cost impact associated with a change in the valuation of inventory that usually turns over quickly. The staff may, however, want to obtain a better understanding if such adjustments are large or unusual.

- **Pensions and derivatives** — The SEC staff may continue to ask questions about the appropriateness of adjustments related to pensions and derivatives. See Section 4.16 for additional information regarding expenses related to pensions and other postemployment benefits.
4.3.3 Individually Tailored Accounting Principles

C&DI Question 100.04 notes that a registrant is prohibited from presenting a non-GAAP performance measure that is a substitute for a GAAP accounting recognition and measurement method. While the discussion is about revenue recognition, the C&DI indicates that individually tailored accounting principles may also be prohibited when they are applied to other financial statement line items to create a non-GAAP measure. Therefore, the guidance may, for example, apply to cost as well as revenue adjustments. At the 2018 AICPA Conference, the staff indicated that adjustments that change the accounting policy or the method of recognition of an accounting measure may be misleading and may therefore not be permitted. The staff acknowledged that entities often face challenges in identifying individually tailored accounting principles and provided examples of questions to which affirmative responses may be indicators of adjustments that could result in tailored accounting:

<table>
<thead>
<tr>
<th>Questions</th>
<th>Examples</th>
</tr>
</thead>
<tbody>
<tr>
<td>Does the adjustment shift the measure from an accrual basis of accounting to a cash or modified basis of accounting?</td>
<td>Presenting cash receipts or billings as a proxy for revenue for a subscription-based business that recognized revenue over time</td>
</tr>
<tr>
<td>Does the adjustment include transactions that are also reportable in another company's financial statements?</td>
<td>Presenting adjustments to consolidate financial results for an entity that is accounted for under the equity method. Presenting revenue, gross, as the principal in a transaction when the company is required to report revenue, net, as an agent.</td>
</tr>
<tr>
<td>Does the adjustment reflect part, but not all, of an accounting concept?</td>
<td>Adjusting a performance measure for the cash portion of income tax expense but not the noncash portion.</td>
</tr>
<tr>
<td>Does the adjustment render the measure inconsistent with the underlying economics or ignore certain aspects of the economics?</td>
<td>Adjusting revenues for sales-type or direct financing leases to account for them as if they were operating leases, thus ignoring the economics of the lease agreements.</td>
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</table>

The following are some additional examples of revenue and cost adjustments that may be considered individually tailored:

- **Adjusted revenue** — The example in the C&DI refers to a prohibited non-GAAP performance measure that reflects revenue recognized over the service period under GAAP on an accelerated basis as if the registrant earned revenue when it billed its customers. The measure is prohibited because it is an individually tailored accounting principle and does not reflect the registrant's required GAAP measurement method. However, in certain circumstances, the SEC may not object when a registrant presents the amount of revenue billed to a customer — that is, “billings” or “bookings” (with appropriate characterization) as an operational metric — because such measures are not considered non-GAAP measures. At the 2016 AICPA Conference, the SEC staff noted that in certain unique or unusual circumstances, it may be acceptable for a registrant to present measures that adjust the accounting for revenue and expenses. The staff specifically referred to a change in the revenue model that is coupled with the anticipated impact of adopting the new revenue recognition guidance in ASC 606. Registrants should provide clear, transparent disclosures about such measures.

- **Warrants issued as sales incentives** — Depending on the terms in a warrant and other related agreements, U.S. GAAP may require an entity to offset the expense associated with warrants issued as sales incentives as a reduction of net revenue over the related performance period. The SEC staff has noted that registrants should generally not exclude from their presentation...
the effects of the fair value of warrants issued as sales incentives as adjustments to revenue or earnings measures because this presentation may be an individually tailored method of revenue recognition and measurement.

• **Intangible assets** — While the SEC generally does not object to a registrant’s adjustment of amortization expense (such as in EBITDA), it may comment when the registrant adjusts for only a *portion* of such expense. For example, a measure of adjusted net income that includes an adjustment for the amortization expense associated with acquired intangible assets (but not all amortization) may be viewed by the SEC as a tailored accounting measure because the SEC believes that the measure does not take into account the impact of purchase accounting and treats a finite-lived intangible asset as if it were an indefinite-lived intangible asset. The SEC has also expressed concern that the while the expenses associated with acquired intangible assets are eliminated from such a measure, the revenues associated with the same acquisition are included in it.

The SEC has generally continued to permit registrants to present adjustments for amortization expense associated with acquired intangible assets provided that the adjustments otherwise meet the non-GAAP measure requirements; however, the SEC has requested that registrants disclose additional information about these non-GAAP adjustments. Such supplemental information may include (1) clear disclosure about which intangible asset amortization is (and is not) included in the adjustment, (2) a statement that the intangible assets were recorded as part of purchase accounting and contribute to revenue generation, (3) an explanation that the amortization of intangible assets related to acquisitions will recur in future periods until such intangible assets have been fully amortized, and (4) other enhanced disclosures about the purpose and use of the adjustment. The SEC’s comments on this matter have not addressed EBITDA measures since depreciation and amortization are typically adjusted for in total in such measures and they may be presented if they comply with the non-GAAP rules.

• **Adjustments affecting capital structure** — In certain circumstances, a registrant may wish to adjust a non-GAAP measure in a manner that provides an alternative presentation of the entity’s capital structure. For example, a registrant may wish to present an adjustment in which:
  
  ° Two different classes of stock that have different rights and economics are combined into one class of stock for the presentation of an adjusted earnings per share measure, when GAAP requires earnings per share presentation using the two-class method.

° Operating lease expenses are replaced with estimated depreciation expense in an effort to adjust for differences in capital structure between a registrant and its competitors.11

The SEC staff has commented that each of these examples may be individually tailored accounting methods. However, the SEC might not object to the presentation discussed in the second example if (1) a registrant believes that the adjustment will help investors with comparability related to the registrant’s transition from the existing lease requirements to ASC 842 (because such adjustments effectively bring the effect of operating leases onto the balance sheet in a manner consistent with the principles of ASC 842) and (2) the measure is clearly labeled “Adjusted.” After the adoption of ASC 842, it would be expected that a registrant may no longer need to present an adjustment for off-balance-sheet leases.

• **LIFO to FIFO adjustments** — In certain situations, it may not be misleading for a registrant to present a measure that substitutes one acceptable measure under GAAP for another such measure. For example, if a registrant reports its inventory by using the LIFO method of

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11 ROIC measures are sometimes adjusted in this manner. Registrants often estimate the depreciation expense included in the non-GAAP measure by multiplying operating lease expense by a factor (e.g., rent expense multiplied by a factor of 6) to arrive at an estimated asset base to use in calculating the depreciation adjustment.
accounting, it may make an adjustment to show the impact of reporting inventory on a FIFO basis if such adjustment otherwise complies with the non-GAAP measure rules. This may not be considered individually tailored accounting and therefore may be permitted because both presentations are acceptable under GAAP.

- **Presentation of EBITDA measures after the adoption of IFRS 16** — Because of differences between the guidance in ASC 842 and IFRS 16, EBITDA measures presented by a domestic registrant after the adoption of ASC 842 may not be comparable to similar measures presented by an IFRS filer. For example, ASC 842 requires the reduction of the right-of-use asset for an operating lease to be recorded as rent expense in the income statement. Under IFRS 16, however, such a reduction must be presented in a manner similar to that of a financing lease, which would result in depreciation expense for the right-of-use asset. At the March 20, 2019, CAQ SEC Regulations Committee joint meeting with the SEC staff, the SEC staff explained that it would view “a measure presented by an IFRS registrant that adjusts EBITDA to deduct interest and depreciation solely related to leases as an individually tailored accounting principle.” For more information about the differences between ASC 842 and IFRS 16, see Deloitte’s *A Roadmap to Applying the New Leasing Standard*.

- **Segment measures** — Under ASC 280, a registrant may present segment measures such as segment-adjusted revenues on a basis that is consistent with the manner in which the registrant is managed but different from the basis presented in its consolidated financial statements prepared in accordance with GAAP. In this example, the segment measure — segment-adjusted revenues — would not be considered a non-GAAP measure even if it is based on a tailored accounting principle. Such segment measures are not non-GAAP financial measures under the Rules, as long as they are presented on a separate segment basis, although the SEC staff may object to the presentation or discussion on a consolidated basis if disclosed outside of the footnotes to the financial statements when they are based on individually tailored accounting principles (see additional discussion in Section 2.5).

- **Adjusted allowance for loan loss disclosures** — Banking industry registrants use certain non-GAAP financial measures that may adjust the allowance for loan losses. The SEC has objected to measures that remove the impact of purchase accounting (“fair value”) adjustments for acquired loans from the GAAP measure and therefore may be considered individually tailored accounting measures, which are prohibited per Rule 100(b) of Regulation G and C&DI Question 100.04. Such measures would include those that:
  - Present an “adjusted allowance for loan losses to total loans” which adds the remaining discount on purchased loans to both the numerator and denominator.
  - Reduce interest income by the amount of accretion income on purchased loans to compute the related loan yield or net interest margin.

- **Pro rata consolidation** — The calculation and presentation of non-GAAP measures that use the pro rata consolidation method, which is common in the real estate, health care, and energy industries, may be inconsistent with the interpretive guidance related to individually tailored accounting principles\(^{12}\) as well as with C&DI 102.10 regarding prominence (see also Section 3.3). In this type of presentation, a registrant may want to combine some or all of the information in its GAAP statement of operations line item with information related to its pro rata share of unconsolidated investees or affiliates to arrive at a non-GAAP pro rata statement of operations.

\(^{12}\) The SEC’s position related to measures that use pro rata consolidation was clarified at the National Association of Real Estate Investment Trusts (NAREIT) Senior Financial Officer Workshop on September 27, 2016, at which “a Division staff member communicated this position.” An October 18, 2016, NAREIT alert, *Further Guidance on Pro-Rata Reporting of Non-GAAP Financial Measures and Metrics*, explains the staff’s position on pro rata consolidation and discusses certain other alternative presentations that may not violate the non-GAAP measure rules.
Example 4-1

Registrant A uses a columnar presentation for its full statement of operations. In the first column, it presents its GAAP consolidated results. In the second column, it presents its pro rata portion of the results of its unconsolidated investees. The third column reflects A’s full non-GAAP pro rata statement of operations. The following is a condensed excerpt of A’s presentation for illustrative purposes (not all individual revenue and expense line items have been included):

<table>
<thead>
<tr>
<th>GAAP Consolidated Statement of Operations A</th>
<th>Pro Rata Portion of Unconsolidated Investees B</th>
<th>Non-GAAP Pro Rata Statement of Operations A+B</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Expenses</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

The SEC generally objects to this type of presentation because it is regarded as an individually tailored accounting principle. Registrant A has not met the criteria to consolidate the affiliates under GAAP. Further, it fails to comply with the SEC’s “prominence” guidance because the registrant has presented a full non-GAAP income statement on a pro rata consolidated basis. Therefore, such presentation contradicts two C&DI Questions: 100.04 and 102.10 (see Section 3.3.1). However, since it may be useful for an investor to understand the effect of investees’ proportional ownership, A may provide the relevant pieces of detailed financial information it used in calculating this measure (which, by itself, would not be considered a non-GAAP measure), but the registrant should not “do the math.” That is, instead of presenting the third column in the example above, which provides information about the non-GAAP pro rata statement of operations, A may provide selected information that is consistent with the non-GAAP rules.

While the SEC often comments on individually tailored revenue recognition principles in non-GAAP measures, it has recently increased the frequency of its comments about individually tailored measures related to topics other than revenue. After a registrant responds in writing to an SEC comment, the SEC staff may request a phone call with the registrant to discuss its presentation of non-GAAP measures that use individually tailored accounting principles or certain of the registrant’s other non-GAAP presentations. As a result of these discussions, the registrant may make prospective changes to modify certain adjustments or eliminate measures that were the subject of the comment.

4.4 Non-GAAP Per-Share Measures

Item 10(e) does not specifically prohibit the presentation of non-GAAP per-share financial measures. However, footnote 11\(^\text{13}\) of the Release notes that certain non-GAAP per-share measures are specifically prohibited under GAAP and SEC rules. This prohibition applies to disclosure in documents both filed with the SEC and furnished to the SEC (such as press releases).

\(^{13}\) Footnote 11 states, “While we have not included a prohibition on per share non-GAAP financial measures in Item 10 of Regulation S-K or Item 10 of Regulation S-B, per share measures that are prohibited specifically under GAAP or Commission rules continue to be prohibited in materials filed with or furnished to the Commission. See, for example, the prohibition on cash flow per share in paragraph 33 of FASB Statement No. 95, Statement of Cash Flows.”
C&DIs — Non-GAAP Financial Measures

Question 102.05

Question: While Item 10(e)(1)(ii) of Regulation S-K does not prohibit the use of per share non-GAAP financial measures, the adopting release for Item 10(e), Exchange Act Release No. 47226, states that “per share measures that are prohibited specifically under GAAP or Commission rules continue to be prohibited in materials filed with or furnished to the Commission.” In light of Commission guidance, specifically Accounting Series Release No. 142, Reporting Cash Flow and Other Related Data, and Accounting Standards Codification 230, are non-GAAP earnings per share numbers prohibited in documents filed or furnished with the Commission?

Answer: No. Item 10(e) recognizes that certain non-GAAP per share performance measures may be meaningful from an operating standpoint. Non-GAAP per share performance measures should be reconciled to GAAP earnings per share. On the other hand, non-GAAP liquidity measures that measure cash generated must not be presented on a per share basis in documents filed or furnished with the Commission, consistent with Accounting Series Release No. 142. Whether per share data is prohibited depends on whether the non-GAAP measure can be used as a liquidity measure, even if management presents it solely as a performance measure. When analyzing these questions, the staff will focus on the substance of the non-GAAP measure and not management’s characterization of the measure. [May 17, 2016]

Prohibited per-share measures include:

- **Cash flow per share and other per-share measures of liquidity** — ASC 230 states that “[f]inancial statements shall not report an amount of cash flow per share. Neither cash flow nor any component of it is an alternative to net income as an indicator of an entity’s performance, as reporting per-share amounts might imply.” The SEC’s guidance in ASR 142 contains a similar prohibition. Free cash flow is a liquidity measure and, therefore, per-share presentation is expressly prohibited. In addition, C&DI Question 103.02 notes that EBIT or EBITDA should not be presented on a per-share basis. The C&DI does not discuss the presentation of earnings per share on adjusted EBIT or adjusted EBITDA. The determination of whether they are acceptable may depend on the nature of the adjustment and whether the measure is clearly, in substance, a liquidity measure. See Section 4.11 for a discussion of free cash flow, and see Sections 3.6 and 4.6 for a discussion of EBIT, EBITDA, and adjusted EBIT and EBITDA.

- **Per-share measures derived from prohibited non-GAAP measures** — While there is no explicit restriction on the presentation of non-GAAP per-share measures, other than the restriction described above, registrants are not allowed to disclose a non-GAAP per-share measure that is derived from a prohibited non-GAAP financial measure. That is, the numerator in the non-GAAP per-share measure must be a non-GAAP measure permitted by Item 10(e). See discussion below regarding the denominator.

Registrants may generally disclose other non-GAAP per-share performance measures as long as they comply with other SEC requirements for such measures (including the reconciliation to GAAP earnings per share). C&DI Question 102.05 indicates that in a registrant’s discussion of its operations, certain non-GAAP per-share performance measures “may be meaningful.” However, the C&DI also specifies that the SEC staff may challenge measures designated as performance measures that appear to be more like liquidity measures (i.e., the staff will look at the substance of the disclosure, not necessarily its form of characterization). When a performance measure can be used as a liquidity measure, per-share presentation of the measure is prohibited. See Section 3.2.2 for more information.
Registrants are reminded to comply with all disclosure requirements in Item 10(e), including the requirement to reconcile both the numerator and denominator. A reconciliation of the denominator is not necessary, however, if the denominator represents diluted shares in accordance with ASC 260. If the denominator does not represent diluted shares, registrants should use caution in presenting the measure and consider whether the resulting measure could potentially be misleading (see footnote 49 of the Release).14

**4.5 Liquidity Measure Prohibitions**

Implicit in the reconciliation requirement of Item 10(e) is that a registrant must characterize any non-GAAP financial measure in a filing as either a liquidity measure or a performance measure. See Section 3.2.2 for a discussion of liquidity and performance measures.

The characterization of a non-GAAP measure is important since it dictates the disclosures required and the nature of the adjustments to the non-GAAP measure that are permitted under Item 10. For example, a registrant is prohibited from excluding cash charges (or charges that will in the future require cash settlement) from a liquidity measure. However, the Rules provide an exception to the liquidity prohibitions specifically for EBIT and EBITDA, which, by definition, would exclude cash charges such as interest and taxes. If the measure is a performance measure, a registrant may be able to exclude cash or noncash charges, but it should appropriately describe the charges excluded. The ability to eliminate recurring items from a non-GAAP performance measure is further discussed in Section 4.7 (see also Section 4.14, which discusses certain exceptions for material credit agreement covenants).

For additional guidance on non-GAAP per-share liquidity measures, see the discussion in Section 4.4.

**4.6 EBIT and EBITDA, and Adjusted EBIT and EBITDA**

As discussed in Chapter 3, EBIT, EBITDA, and adjusted EBIT and EBITDA may be presented as a performance measure, a liquidity measure, or both in some cases. If presented as a liquidity measure, EBIT and EBITDA are, as noted above, specifically exempt from the liquidity measure prohibition; however, they are still considered non-GAAP financial measures and therefore must include all of the required non-GAAP disclosures.

As discussed in Section 3.6, any adjustments to net income beyond those described in the traditional definition of EBIT or EBITDA create an “adjusted” measure, which is also considered a non-GAAP measure. Therefore, to avoid investor confusion, a registrant should not characterize or label the non-GAAP measure as EBIT or EBITDA if the measure does not meet these traditional definitions. Instead, the registrant should distinguish the measure from EBIT or EBITDA by using a title such as “adjusted EBITDA.” Any additional adjustments to derive adjusted EBITDA are subject to the non-GAAP liquidity and performance measure prohibitions in Item 10 (with the exception of measures regarding material covenants to debt agreements; see Section 4.14 for a discussion of credit agreement covenant disclosures).

Also, C&DI Question 103.02 notes that EBIT or EBITDA should not be presented on a per-share basis. The C&DI does not discuss the presentation of earnings per share on adjusted EBIT or adjusted EBITDA. The determination of whether they are acceptable may depend on the nature of the adjustments and whether the measure is, in substance, a liquidity measure.

See Section 3.6 for additional discussion of EBIT, EBITDA, and adjusted EBIT and EBITDA.

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14 Regulation G indicates that a non-GAAP measure should not contain “an untrue statement of a material fact” or omit material facts that would make its presentation misleading.
4.7 Performance Measure Prohibitions

A registrant may decide to disclose a non-GAAP performance measure that adjusts for recurring charges that would appear to be necessary to run its business operations. A registrant should be able to support why it believes that this type of measure would be useful to an investor, particularly when the measure removes “normal” types of expenses. See Section 4.3.

Further, many registrants adjust GAAP earnings for items they consider to be one-time, nonrecurring, infrequent, or unusual, such as restructuring charges, asset impairments, and gains and losses on asset sales. Depending on the description of the item, these same items may be a prohibited adjustment for a non-GAAP performance measure. Item 10(e) prohibits registrants from adjusting a non-GAAP performance measure “to eliminate or smooth items identified as non-recurring, infrequent or unusual, when the nature of the charge or gain is such that it is reasonably likely to recur within two years or there was a similar charge or gain within the prior two years.” C&DI Question 102.03 clarifies that a charge or gain may be presented as an adjustment as long as it is not inappropriately labeled or described as nonrecurring, infrequent, or unusual when it is not.

<table>
<thead>
<tr>
<th>C&amp;DIs — Non-GAAP Financial Measures</th>
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</thead>
<tbody>
<tr>
<td><strong>Question 102.03</strong></td>
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</tbody>
</table>
| **Question:** Item 10(e) of Regulation S-K prohibits adjusting a non-GAAP financial performance measure to eliminate or smooth items identified as non-recurring, infrequent or unusual when the nature of the charge or gain is such that it is reasonably likely to recur within two years or there was a similar charge or gain within the prior two years. Is this prohibition based on the description of the charge or gain, or is it based on the nature of the charge or gain?
| **Answer:** The prohibition is based on the description of the charge or gain that is being adjusted. It would not be appropriate to state that a charge or gain is non-recurring, infrequent or unusual unless it meets the specified criteria. The fact that a registrant cannot describe a charge or gain as non-recurring, infrequent or unusual, however, does not mean that the registrant cannot adjust for that charge or gain. Registrants can make adjustments they believe are appropriate, subject to Regulation G and the other requirements of Item 10(e) of Regulation S-K. See Question 100.01. [May 17, 2016] |

Thus, if management concludes that an adjustment to a non-GAAP performance measure is appropriate, but that the adjustment is reasonably likely to recur within two years or there was a similar charge in the last two years, it may adjust the non-GAAP performance measure (subject to Regulation G and the other requirements in Item 10(e)) but may not describe the adjustment as nonrecurring, infrequent, or unusual because it does not meet the specified criteria.

**Example 4-2**

A registrant reflects an impairment charge in its 20X6 statement of operations that it believes is an appropriate adjustment to its non-GAAP performance measure. Management believes that it is reasonably likely that an impairment will recur within one of the next two years. Management may adjust the non-GAAP performance measure for the impairment charge but may not label it or describe it in a note as nonrecurring, infrequent, or unusual since it does not meet the criteria in Item 10(e).
4.8 Non-GAAP Measures on the Face of Financial Statements and Notes

Item 10(e)(1)(ii)(C) expressly prohibits a registrant from presenting non-GAAP measures in financial statements prepared in accordance with GAAP. Accordingly, a registrant may not present non-GAAP measures in either of the following places:

- The face of the financial statements.
- The footnotes accompanying the financial statements.

In some circumstances, a registrant may be required by GAAP to present a measure that might otherwise be considered a non-GAAP measure (e.g., adjusted EBITDA) in the notes to the financial statements, such as segment disclosures presented in accordance with ASC 280. A measure presented in this context is not considered a non-GAAP measure under the Rules and therefore would not be prohibited. For additional information, including a discussion of segment disclosures that may be prohibited, see Section 2.5.

Item 10(e)(1)(ii)(D) also prohibits a registrant from presenting non-GAAP measures on the face of any pro forma financial statements required to be disclosed by Article 11.

4.9 Considerations Related to Labeling Non-GAAP Measures

When labeling a non-GAAP financial measure, a registrant may not use titles or descriptions that are the same as, or are confusingly similar to, titles or descriptions used for GAAP financial measures or amounts presented pursuant to Regulation S-X.

For example, a registrant should not:

- Use GAAP titles such as “gross margin” or “operating income” for amounts presented that exclude costs that the registrant would generally include in these totals under GAAP or Regulation S-X, Article 5. If the registrant does exclude such costs, the label associated with them should clearly indicate that the amounts are adjusted. For example, a registrant may exclude restructuring charges from its non-GAAP “operating earnings” measure in MD&A. If so, the registrant could label the measure as “adjusted operating earnings” or “non-GAAP operating earnings” to avoid confusion with the GAAP measure as reflected in the income statement.

- Label a measure “pro forma” if the measure was not calculated in a manner consistent with the concepts in Regulation S-X, Article 11, or in ASC 805.

- Refer to a non-GAAP measure as “operating income” or “operating earnings,” which is a common practice in the insurance industry (although it may occur in other industries as well). If such measures are not calculated as they would be under GAAP, registrants should instead label them as “adjusted” or “non-GAAP” operating earnings or income. See Section 4.9.1 for a discussion of measures that exclude depreciation and amortization.

The SEC staff has also indicated that in adjusting non-GAAP measures, registrants sometimes use conventional accounting terms or other measures differently from the way they are commonly understood by investors. Citing an example of such use in the oil and gas industry, the staff noted that derivative gains and losses may be labeled in a way that suggests that the adjustments are calculated under GAAP even when they exclude net unrealized gains and losses. The SEC staff has reminded registrants to stay true to the meaning of accounting terminology as defined in GAAP. Further, a non-GAAP measure should not be identified as EBITDA if it excludes any amounts other than interest, taxes, depreciation, and amortization (e.g., impairment charges).
Chapter 4 — Non-GAAP Measures That May Be Misleading or Prohibited and Other Considerations Related to Common Non-GAAP Measures

Note that clear, transparent labeling is important for all items in the reconciliation, including the non-GAAP measure and reconciling items. For a discussion of labeling the reconciling items from the GAAP to the non-GAAP measure, see Section 3.5.

4.9.1 Non-GAAP Measures That Exclude Depreciation and Amortization From Cost of Sales

Under Regulation S-X, Rule 5-03, although a subtotal line item for gross margin (or for a similar measure such as gross profit) is not required on the face of the income statement, many registrants present this subtotal.

SAB Topic 11.B addresses the inclusion of depreciation and amortization in cost of sales and states, in part:

If cost of sales or operating expenses exclude charges for depreciation, depletion and amortization of property, plant and equipment, the description of the line item should read somewhat as follows: "Cost of goods sold (exclusive of items shown separately below)" or "Cost of goods sold (exclusive of depreciation shown separately below)." [D]epreciation, depletion and amortization should not be positioned in the income statement in a manner which results in reporting a figure for income before depreciation.

Further, SAB Topic 11.B indicates that if a registrant presents a subtotal for such a measure, it should not exclude depreciation and amortization, because doing so would result in the presentation of a “figure for income before depreciation.”

Certain registrants do not present a gross margin subtotal on the face of the income statement but instead discuss this measure in MD&A. This practice has been frequently observed in the public utility and oil and gas industries, but it is not limited to those sectors. The SEC staff expects such registrants to (1) disclose that the measures are non-GAAP financial measures if they exclude depreciation and amortization from cost of sales and (2) consider the disclosure requirements in Item 10(e). The SEC staff has reminded registrants that non-GAAP measures of gross margin should be presented in a balanced manner and reconciled to the appropriate nearest GAAP measure.

4.10 Treatment of Tax Adjustments

In certain circumstances, a registrant may reflect a non-GAAP measure after taxes and therefore show the tax adjustments when reconciling a non-GAAP measure to the appropriate GAAP measure. C&DI Question 102.11 indicates that the tax expense impact for a performance measure should be consistent with the amount of non-GAAP income since adjusting revenue or income before income tax could affect the tax expense or benefits assumed in the calculation of the tax provision. For example, suppose that a registrant has a $200 million GAAP loss for the most recent fiscal year, which resulted in a 3 percent effective tax rate. After making various reconciling adjustments, if the registrant presents a non-GAAP adjusted income measure of $400 million, the SEC staff may comment if the registrant uses the same 3 percent effective tax rate to compute the tax provision.

If a non-GAAP measure is a liquidity measure, adjusting the GAAP tax amount to present taxes paid in cash may be acceptable.

A registrant should present its reconciling adjustments gross of tax and should disclose how the tax adjustments were determined. If other tax adjustments are included in the reconciliation (e.g., the removal of discrete tax adjustments), a registrant should separately disclose the income tax effects of the non-GAAP adjustments from such other adjustments.
C&DIs — Non-GAAP Financial Measures

Question 102.11

**Question:** How should income tax effects related to adjustments to arrive at a non-GAAP measure be calculated and presented?

**Answer:** A registrant should provide income tax effects on its non-GAAP measures depending on the nature of the measures. If a measure is a liquidity measure that includes income taxes, it might be acceptable to adjust GAAP taxes to show taxes paid in cash. If a measure is a performance measure, the registrant should include current and deferred income tax expense commensurate with the non-GAAP measure of profitability. In addition, adjustments to arrive at a non-GAAP measure should not be presented “net of tax.” Rather, income taxes should be shown as a separate adjustment and clearly explained. [May 17, 2016]

Example 4-3

To illustrate the discrete effect of taxes on individual adjustments in the reconciliation, the registrant may present the tax effect of all adjustments as a single line in the reconciliation as follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net income</td>
<td>$XYZ</td>
</tr>
<tr>
<td>Add: Stock-based compensation</td>
<td>XX</td>
</tr>
<tr>
<td>Restructuring charges</td>
<td>YY</td>
</tr>
<tr>
<td>Less: Tax effect of adjustments</td>
<td>ZZ</td>
</tr>
<tr>
<td>Adjusted net income</td>
<td>$UVW</td>
</tr>
</tbody>
</table>

The registrant should clearly disclose how it determined the tax effect. Other alternative presentations may be appropriate as long as the gross amount of adjustments are disclosed. For example, a registrant could disclose the relevant information about the gross amount of the adjustment and the tax amount in parentheses (e.g., stock-based compensation $10 million less the amount of taxes $3 million) to arrive at the net amount (e.g., $7 million) and could provide similar disclosure for the restructuring charges.

When calculating a non-GAAP measure, a registrant should be mindful of how the adjustments made to a GAAP measure affect total income tax expense. As indicated above, a registrant’s adjustment of revenue or income before tax expense could affect the tax expense or benefits assumed in the calculation of the tax provision and therefore could have an impact on the tax computation in the reconciliation.

4.10.1 Non-GAAP Financial Measures Related to the Impact of Tax Reform

On December 22, 2017, President Trump signed into law the tax legislation commonly known as the Tax Cuts and Jobs Act (the “Act”). Under ASC 740, the effects of new legislation are recognized upon enactment, which (for federal legislation) is the date the president signs a bill into law. Accordingly, recognition of the tax effects of the Act was required in the interim and annual periods that include December 22, 2017.

Registrants may choose to make non-GAAP adjustments related to discrete amounts that affect income as a result of the recognition of the tax effects of the Act, such as (1) the adjustment of deferred taxes upon the change in corporate tax rates and (2) the recognition of incremental tax expense related to foreign earnings previously considered to be indefinitely reinvested abroad and not subject to U.S. taxation (the deemed repatriation tax). If such adjustments are accompanied by the disclosures required by the non-GAAP rules and are not misleading, the adjustments for tax reform may be permissible depending on the registrant’s specific facts and circumstances. If a registrant includes an adjustment
for the impact of tax reform in its non-GAAP measures, it should ensure that the adjustment is for the total impact of tax reform and not just for select provisions (i.e., it should not engage in cherry picking [see Section 4.3]). For example, if a registrant adjusts its non-GAAP measure to remove the deemed repatriation transition tax, it should also adjust its non-GAAP measure for the change in tax rates related to deferred taxes. See Section 3.7.2 for further discussion of the consistent presentation of non-GAAP measures.

Some registrants may also consider adjustments that attempt to depict a “normalized” tax rate between comparable periods to enhance comparability of periods before and after tax reform (i.e., adjustments in which the new tax rate is applied to periods before enactment). However, such non-GAAP measures may be considered misleading and may be deemed individually tailored accounting principles since they may not reflect different tax strategies, tax assertions, or other actions a registrant may have taken if the lower tax rate had applied to all periods presented (e.g., increased compensation, increased research and development). See Section 4.3.3 for further discussion of individually tailored accounting measures.

For additional information about the Act’s effects on financial reporting, see Deloitte’s, Financial Reporting Alert, “Frequently Asked Questions About Tax Reform.”

4.11 Presentation of Free Cash Flow

Free cash flow is a non-GAAP measure, commonly defined as cash flows from operating activities as presented in the statement of cash flows less capital expenditures. According to C&DI Question 102.07, the measure does not violate the liquidity measure prohibition of Item 10(e) even though some of the capital expenditures may have been or will be paid in cash. In addition to capital expenditures, other adjustments may also be used to derive free cash flow. C&DI Question 102.07 notes that the measure is not uniformly defined, and its title does not describe how it is calculated. Therefore, registrants must clearly describe how free cash flow is calculated and disclose the other information required by Item 10(e), including a reconciliation.

C&DIs — Non-GAAP Financial Measures

Question 102.07

Question: Some companies present a measure of “free cash flow,” which is typically calculated as cash flows from operating activities as presented in the statement of cash flows under GAAP, less capital expenditures. Does Item 10(e)(1)(ii) of Regulation S-K prohibit this measure in documents filed with the Commission?

Answer: No. The deduction of capital expenditures from the GAAP financial measure of cash flows from operating activities would not violate the prohibitions in Item 10(e)(1)(ii). However, companies should be aware that this measure does not have a uniform definition and its title does not describe how it is calculated. Accordingly, a clear description of how this measure is calculated, as well as the necessary reconciliation, should accompany the measure where it is used. Companies should also avoid inappropriate or potentially misleading inferences about its usefulness. For example, “free cash flow” should not be used in a manner that inappropriately implies that the measure represents the residual cash flow available for discretionary expenditures, since many companies have mandatory debt service requirements or other non-discretionary expenditures that are not deducted from the measure. Also, free cash flow is a liquidity measure that must not be presented on a per share basis. See Question 102.05. [May 17, 2016]

Since free cash flow is presumed to be a liquidity measure, registrants would be prohibited from disclosing free cash flow per share. See the discussion of non-GAAP per-share measures in Section 4.4.
4.12 Presentation of Funds From Operations

Funds from operations (FFO) is a non-GAAP measure commonly used in the real estate industry. C&DI Questions 102.01 and 102.02 indicate that FFO, as defined by the NAREIT and in effect as of May 17, 2016, as well as FFO per share will continue to be accepted as a performance measure.

The presentation of any FFO measure in a manner that departs from the NAREIT definition (e.g., adjusted FFO, core FFO), or as a per-share amount based on such a modified measure, is subject to the prohibitions in Item 10(e). Accordingly, that measure must comply with the requirements in Item 10(e) for a performance measure or a liquidity measure. If modified FFO is considered a performance measure, it may be presented on a per-share basis; if a modified FFO per share is, in substance, a liquidity measure, presentation on a per-share basis is prohibited. Acceptability of FFO per-share measures, or modified FFO per share, does not override the prohibition against the presentation of cash flow per-share data and other per-share measures of liquidity.

C&Ds — Non-GAAP Financial Measures

<table>
<thead>
<tr>
<th>Question 102.01</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Question:</strong> What measure was contemplated by “funds from operations” in footnote 50 to Exchange Act Release No. 47226, Conditions for Use of Non-GAAP Financial Measures, which indicates that companies may use “funds from operations per share” in earnings releases and materials that are filed or furnished to the Commission, subject to the requirements of Regulation G and Item 10(e) of Regulation S-K?</td>
</tr>
<tr>
<td><strong>Answer:</strong> The reference to “funds from operations” in footnote 50, or “FFO,” refers to the measure as defined as of January 1, 2000, by the National Association of Real Estate Investment Trusts (NAREIT). NAREIT has revised and clarified the definition since 2000. The staff accepts NAREIT’s definition of FFO in effect as of May 17, 2016 as a performance measure and does not object to its presentation on a per share basis. [May 17, 2016]</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Question 102.02</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Question:</strong> May a registrant present FFO on a basis other than as defined by NAREIT as of May 17, 2016?</td>
</tr>
<tr>
<td><strong>Answer:</strong> Yes, provided that any adjustments made to FFO comply with Item 10(e) of Regulation S-K and the measure does not violate Rule 100(b) of Regulation G. Any adjustments made to FFO must comply with the requirements of Item 10(e) of Regulation S-K for a performance measure or a liquidity measure, depending on the nature of the adjustments, some of which may trigger the prohibition on presenting this measure on a per share basis. See Section 100 and Question 102.05. [May 17, 2016]</td>
</tr>
</tbody>
</table>

FFO may be reported gross or net of noncontrolling interest adjustments. In situations in which the FFO calculation appears to take into account noncontrolling interest adjustments and is simply labeled “FFO,” the registrant should clearly label the measure to reflect “FFO attributable to common stockholders” or “FFO attributable to the company.”

4.13 Constant Currency Presentations

Constant currency is a method used to eliminate the effects of exchange rate fluctuations of international operations in a registrant’s determination of financial performance. For example, when presenting its MD&A, a registrant with material operations in various countries should disclose the impact of material exchange rates. To do so, the registrant may use a constant exchange rate between periods for translation, which would remove the effect of fluctuations in foreign exchange rates.

The presentation of financial results in a constant currency is considered a non-GAAP measure.
C&DIs — Non-GAAP Financial Measures

Question 104.06
Question: Company X has operations in various foreign countries where the local currency is used to prepare the financial statements which are translated into the reporting currency under the applicable accounting standards. In preparing its MD&A, Company X will explain the reasons for changes in various financial statement captions. A portion of these changes will be attributable to changes in exchange rates between periods used for translation. Company X wants to isolate the effect of exchange rate differences and will present financial information in a constant currency — e.g., assume a constant exchange rate between periods for translation. Would such a presentation be considered a non-GAAP measure under Regulation G and Item 10(e) of Regulation S-K?

Answer: Yes. Company X may comply with the reconciliation requirements of Regulation G and Item 10(e) by presenting the historical amounts and the amounts in constant currency and describing the process for calculating the constant currency amounts and the basis of presentation. [Jan. 11, 2010]

Since constant-currency amounts are non-GAAP measures, the registrant should include the appropriate non-GAAP disclosures to isolate the effects of the exchange rate differences for (1) the historical amounts and (2) the amounts in constant currency. The disclosure of the non-GAAP measure should describe both the basis of presentation and how the constant-currency amounts were computed. Note that if a registrant only discloses the impact of exchange rates as part of its explanation of the period-to-period fluctuation between two GAAP amounts, such disclosure would not constitute a non-GAAP measure (e.g., foreign currency fluctuations resulted in $XX of the change in net revenue).

4.14 Credit Agreement Covenants
Credit agreements often require registrants to comply with certain financial or non-financial covenants. The financial covenants, which may be based on GAAP or on non-GAAP measures such as EBITDA or adjusted EBITDA, are often material to an investor’s understanding of the registrant's financial condition and liquidity. Accordingly, disclosure of information about covenants may be required in the MD&A section of a filing.

C&DIs — Non-GAAP Financial Measures

Question 102.09
Question: Item 10(e)(1)(ii)(A) of Regulation S-K prohibits “excluding charges or liabilities that required, or will require, cash settlement, or would have required cash settlement absent an ability to settle in another manner, from non-GAAP liquidity measures, other than the measures earnings before interest and taxes (EBIT) and earnings before interest, taxes, depreciation and amortization (EBITDA).” A company’s credit agreement contains a material covenant regarding the non-GAAP financial measure “Adjusted EBITDA.” If disclosed in a filing, the non-GAAP financial measure “Adjusted EBITDA” would violate Item 10(e), as it excludes charges that are required to be cash settled. May a company nonetheless disclose this non-GAAP financial measure?

Answer: Yes. The prohibition in Item 10(e) notwithstanding, because MD&A requires disclosure of material items affecting liquidity, if management believes that the credit agreement is a material agreement, that the covenant is a material term of the credit agreement and that information about the covenant is material to an investor’s understanding of the company’s financial condition and/or liquidity, then the company may be required to disclose the measure as calculated by the debt covenant as part of its MD&A. In disclosing the non-GAAP financial measure in this situation, a company should consider also disclosing the following:

- the material terms of the credit agreement including the covenant;
- the amount or limit required for compliance with the covenant; and
- the actual or reasonably likely effects of compliance or non-compliance with the covenant on the company's financial condition and liquidity. [Jan. 11, 2010]
As indicated in C&DI Question 102.09, a registrant must disclose in its MD&A material items affecting its financial condition or liquidity. The C&DI emphasizes that a registrant should disclose a measure that is calculated in accordance with a credit agreement when (1) the credit agreement is a material agreement, (2) the covenant is a material term of the credit agreement, and (3) information about the covenant is “material to an investor’s understanding of [its] financial condition and/or liquidity” (e.g., when the registrant is at risk of violating the covenant). Disclosure of the measure may be required even if the measure would otherwise be prohibited under Item 10(e) (see Section 4.1).

In addition to providing the non-GAAP disclosures required by Item 10(e), a registrant should consider the other disclosures described in C&DI Question 102.09.

4.15 **Presentation of a System-Wide Sales Measure**
Discussion moved to Section 2.4.3.

4.16 **Treatment of Pension and Other Postemployment Benefits Expense in Non-GAAP Measures**

Some registrants present non-GAAP measures that adjust for defined-benefit pension-related items. For example, a registrant may adjust to remove (1) all nonservice-related pension expense, (2) all pension expense in excess of cash contributions, or (3) the amortization of actuarial gains and losses. Some registrants that immediately recognize all actuarial gains and losses in earnings present non-GAAP measures that remove the actuarial gain or loss attributable to the change in the fair value of plan assets from a performance measure and include an expected return.

The SEC staff has observed that these pension-related adjustments can be confusing without the appropriate context about the nature of the adjustment. For example, the staff has noted that pension adjustment disclosures often:

- Do not clearly describe what the adjustment represents (e.g., the adjustment removes the amount of actuarial gain/loss immediately recognized in earnings or removes all nonservice-related pension costs).
- Refer to “noncash” pension expense even though the pension liability is expected ultimately to be settled in cash.
- Do not provide context about adjustments related to actuarial gains and losses.
- Inconsistently reflect adjustments related to actuarial gains and losses.

At the 2013 AICPA Conference, the SEC staff provided an example of a registrant that immediately recognized its actuarial gains and losses. The adjustment in the non-GAAP measure included the impact of changes in pension plan assumptions (e.g., changes in discount rate) as well as the difference between the actual return on plan assets and the expected return on plan assets. The staff indicated that this presentation might be confusing because the adjusted non-GAAP measure reflected only the expected return, which is always positive no matter how the market actually performs. The staff noted that a registrant should disclose that the non-GAAP measure reflects:

- An expected return on plan assets of X percent or $XX.
- An actual return of Y percent or $YY.
- Pension expense of $ZZ.
Registrants that amortize actuarial gains and losses (rather than immediately recognize their actuarial gains and losses) should disclose similar information. That is, they should (1) quantify the expected return on plan assets reflected in the non-GAAP measure and (2) disclose the amount of pension expense reflected in the non-GAAP measure.

At the 2015 AICPA Conference, the SEC staff expressed some observations regarding a registrant’s change in approach when measuring its service cost and interest cost. The SEC staff has also highlighted that it expects registrants to disclose any significant impact of a change in the approach used to measure net periodic benefit cost on any non-GAAP measures. Specifically, registrants should explain how the change in approach affected components of net periodic benefit cost and actuarial gains and losses in the current period and on a prospective basis to the extent that those items are reflected in non-GAAP measures.

4.17 Normalized Market Prices

Because of significant volatility in commodity prices, a registrant may believe that investors would benefit from disclosure of a non-GAAP financial measure that adjusts its results of operations by eliminating the effect of significant changes in commodity prices. At the 2015 AICPA Conference, the SEC staff stated that it objects to the presentation of such a non-GAAP measure because ever-changing market conditions and volatility in commodity prices present a challenge for registrants to ascertain a “normal” market price.
Chapter 5 — Disclosure Controls and Procedures Related to Non-GAAP Measures and Other Considerations

5.1 Disclosure Controls and Procedures Versus Internal Control Over Financial Reporting

It is important to understand whether controls over non-GAAP measures are related to disclosure controls and procedures (DCPs), to internal control over financial reporting (ICFR), or to both.

As defined in both SEC and PCAOB rules, ICFR focuses on controls related to the “reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.” DCPs, on the other hand, are more broadly defined and pertain to all information required to be disclosed by the company.

Because the starting point for a non-GAAP measure is a GAAP measure, ICFR would be relevant to consider up to the point at which the GAAP measure that forms the basis of the non-GAAP measure has been determined. However, regarding controls over the adjustments to the GAAP measure and the related calculation of the non-GAAP measure — including the oversight and monitoring of the non-GAAP measure — it is appropriate to consider such controls within the realm of DCPs.

Further, while the discussion below of DCPs primarily involves considerations related to non-GAAP measures, the concepts addressed would also apply to metrics and KPIs.

5.1.1 Non-GAAP Measures, Earnings Releases, and DCPs

SEC Final Rule 33-8124 on certifications states that Section 302 of the Sarbanes-Oxley Act of 2002 requires management to certify on a quarterly basis that DCPs are effective “to ensure that information required to be disclosed by the issuer in the reports filed or submitted by it under the Exchange Act [footnote omitted] is recorded, processed, summarized and reported, within the time periods specified in the Commission’s rules and forms.” Earnings releases containing non-GAAP measures are often furnished on Form 8-K, which does not require certifications of the effectiveness of DCPs. However, the final rule also indicates that “[d]isclosure controls and procedures . . . are required to be designed, maintained and evaluated to ensure full and timely disclosure in current reports.”
Therefore, registrants that use non-GAAP measures in earnings releases furnished on Form 8-K — or those that use them in Forms 10-Q and 10-K (outside the financial statements), which would be explicitly covered by Section 302 certifications — should consider the appropriateness of their DCPs in the context of their non-GAAP information. Registrants should, at a minimum, consider designing DCPs to ensure that procedures are in place regarding:

- **Compliance** — Non-GAAP measures are presented in compliance with SEC rules, regulations, and guidance.
- **Consistency of preparation** — Non-GAAP measures are presented consistently each period, and potential non-GAAP adjustments are evaluated on an appropriate, consistent basis each period.
- **Data quality** — Non-GAAP measures are calculated on the basis of reliable inputs that are subject to appropriate controls.
- **Accuracy of calculation** — Non-GAAP measures are calculated with arithmetic accuracy, and the non-GAAP measures in the disclosure agree with the measures calculated.
- **Transparency of disclosure** — Descriptions of the non-GAAP measures, adjustments, and any other required disclosures are clear and not confusing.
- **Review** — Non-GAAP disclosures are reviewed by appropriate levels of management to confirm the appropriateness and completeness of the non-GAAP measures and related disclosures.
- **Monitoring** — The registrant’s monitoring function (e.g., internal audit, disclosure committee, or audit committee) appropriately reviews the DCPs related to non-GAAP disclosures. The audit committee is involved in the oversight of the preparation and use of non-GAAP measures.

A critical aspect of such DCPs is the involvement of the appropriate levels of management and those charged with governance. Depending on the registrant, this may include reviewing the selection and determination of non-GAAP measures with a disclosure committee, the audit committee, or both. Establishing a written policy that (1) clearly describes the nature of allowable adjustments to GAAP measures, (2) defines the non-GAAP measure(s) to be used under the policy, and (3) explains how potential changes in the inputs, calculation, or adjustments will be evaluated and approved may help management identify its DCPs. For example, a policy might describe qualitatively the types of adjustments that are nonrecurring and abnormal and thus within the defined policy. It may also outline specific quantitative thresholds for which income or expense items might be evaluated in the determination of whether they should be included in non-GAAP adjustments. This could help ensure that appropriate non-GAAP measures are used as well as eliminate the need for numerous immaterial adjustments in the reconciliation that may confuse investors. Further, policies may also take into account how corrections of any errors identified in previously issued non-GAAP measures and metrics will be evaluated, corrected, and reported to investors. See Appendix B for a sample non-GAAP measure policy and related sample procedures.

### 5.1.2 Disclosure Committee Considerations

Some companies may find it helpful to use a disclosure committee to assist the CEO, CFO, and audit committee in preparing and overseeing disclosures, including those related to non-GAAP measures. Disclosure committees are typically management committees, although some companies prefer that the disclosure committee function as a subcommittee of the board and audit committee.

Disclosure committees can set parameters for and determine the appropriateness of disclosures related to non-GAAP measures. In particular, the disclosure committee could review draft earnings releases to provide input and oversight by using the seven considerations outlined above. As part of its review, the disclosure committee can provide effective governance and play an integral role in the accuracy, completeness, timeliness, and fairness of a company’s disclosures.
5.1.3 Sample Approach — Controls Associated With the Disclosure of Non-GAAP Measures

A global manufacturing company uses certain non-GAAP measures in its quarterly earnings releases that are furnished to the SEC on Form 8-K. The manager of external reporting (1) prepares the non-GAAP measures that the entity plans to include in the quarterly earnings release and (2) provides to the controller for review the computed non-GAAP measures and related support (e.g., reconciliation between the most directly comparable GAAP financial measure and the non-GAAP measure) for the calculations.

The controller recomputes each non-GAAP measure and agrees the underlying GAAP measure to the general ledger. The controller then reviews each reconciliation of the GAAP measure to the non-GAAP measure, which includes agreeing the adjustments to the trial balance or other support and considering whether the reconciliation clearly labels and describes the nature of each adjustment. The controller also considers whether each adjustment is appropriate under company policy and is consistent with adjustments made in prior periods, and the controller excludes immaterial adjustments that are not the focus of management. Further, the controller reviews a list of prohibited presentations of non-GAAP financial measures to ensure that the measures are consistent with SEC guidance. The list of prohibited presentations includes the following, which can be evaluated before the draft earnings release is prepared:

- The inclusion of material misstatements or omissions that would make the presentation of the non-GAAP financial measure misleading.
- The presentation of per-share measures of liquidity.
- The exclusion of charges or liabilities that require, or will require, cash settlement, or would have required cash settlement in the absence of an ability to settle in another matter, from non-GAAP liquidity measures.
- Adjustments to a non-GAAP performance measure to eliminate or smooth items identified as nonrecurring, infrequent, or unusual when the nature of the charge or gain is such that it is reasonably likely to recur within two years or there was a similar charge or gain within the prior two years.

The controller considers whether the non-GAAP measures contain misleading adjustments, including those that:

- Exclude normal, recurring cash operating expenses necessary for business operation.
- Adjust an item in the current reporting period but do not adjust for a similar item in the prior period.
- Exclude certain nonrecurring charges but do not exclude nonrecurring gains.
- Are based on individually tailored accounting principles, including certain adjusted revenue measures.

The controller considers the income tax effects of the adjustments made to the GAAP measure (mindful that adjusting revenue or income before tax could affect the tax expense or benefits assumed in the calculation of the tax provision and that if the measure is a performance measure, a current and deferred income tax expense commensurate with the non-GAAP measure of profitability should be calculated and included in the disclosure). In addition, the controller verifies that adjustments for income taxes are presented separately and there is disclosure of how the adjustment for income taxes
was determined. Finally, the controller reviews the non-GAAP measures used by the company's peers and considers whether the company's non-GAAP measures are comparable to them. The controller will follow up, if necessary, with the manager of external reporting regarding these review steps and, when any outstanding issues are resolved, will submit the reviewed non-GAAP measures to the director of investor relations. The director of investor relations drafts the earnings release and includes the non-GAAP measures reviewed by the controller.

The draft earnings release is then subject to review by the disclosure committee, which consists of the chief financial officer, the general counsel, the income tax director, and the director of internal audit. The disclosure committee reviews the non-GAAP measures disclosed in the draft earnings release for compliance with Regulation G and other SEC guidance and ensures the following:

• The non-GAAP measure is neither misleading nor prohibited.
• The non-GAAP measure is presented with and reconciled to the most directly comparable GAAP measure and with no greater prominence than the GAAP measure.
• The non-GAAP measure is appropriately defined and described and is clearly labeled as non-GAAP.
• The non-GAAP measure is balanced (i.e., it adjusts not only for nonrecurring expenses but also for nonrecurring gains).
• There is transparent and company-specific disclosure of the substantive reason(s) why management believes that the measure is useful for investors and, if material, the purpose for which management uses the measure.
• The non-GAAP measure is not presented on the face of the GAAP financial statements or in the accompanying notes or on the face of any pro forma financial statements required to be disclosed by Regulation S-X, Article 11.
• The titles or descriptions of non-GAAP financial measures are not the same as, or confusingly similar to, titles or descriptions used for GAAP financial measures.
• The measure is consistently prepared from period to period in accordance with the defined policy and is comparable to that of the company’s peers.

If there are any inconsistencies between the above compliance issues and the non-GAAP measures and their disclosure in the draft earnings release, the disclosure committee will follow up with the director of investor relations, the controller, or both and request that conforming changes be made to the draft earnings release. Once any outstanding matters have been resolved, the disclosure committee approves the draft earnings release and forwards it to the audit committee for its review.

The audit committee exercises its oversight with respect to external financial reporting in performing its review of the earnings release, including confirming that the non-GAAP measures are appropriately disclosed in accordance with policy and are consistent with SEC rules, regulations, and guidance.

5.2 Auditor Responsibility for Non-GAAP Measures

Because non-GAAP financial information is not permitted in a registrant's financial statements or in the notes thereto, the external auditor's opinion does not cover it. Therefore, since such information is not subject to audit, the auditor's responsibility with respect to it is limited. In general, when registrants include other information, such as a non-GAAP measure, in a document containing financial statements covered by the auditor's report, professional auditing standards require the auditor to read the other information and consider whether it is materially inconsistent with the information in the audited financial statements. Auditors may also be asked by underwriters to provide “comfort” regarding the
reconciliation between a non-GAAP measure and the closest GAAP measure that was presented in an offering document.

Although the external auditor’s report does not currently cover non-GAAP measures, the PCAOB’s standard-setting research agenda contains a project to explore the auditor’s role regarding other information and company performance measures, including non-GAAP measures. As part of the project, the PCAOB is evaluating whether and, if so, how to change the auditor’s existing performance and reporting responsibilities related to other information accompanying audited financial statements. The Board is also considering the significance to the capital markets of company performance measures that are reported in documents outside the annual report. This topic was discussed at the PCAOB’s Standing Advisory Group May 18–19, 2016, and May 24–25, 2017, meetings. See Deloitte’s June 22, 2016, and June 22, 2017, Audit & Assurance Update newsletters for more information.

5.3 Use of Non-GAAP Measures to Assess Materiality of Errors

A registrant performs a materiality analysis to determine the impact of identified misstatements on its (1) financial statements and (2) conclusions about ICFR and DCPs. SAB Topics 1.M (SAB 99) and 1.N (SAB 108) contain the SEC staff’s guidance on assessing the materiality of misstatements.

The SEC staff has observed that certain registrants have argued that a quantitatively large error in the GAAP financial statements is immaterial when the error has a quantitatively small impact on non-GAAP metrics. While it may be appropriate for a registrant to look at metrics other than those that are GAAP-based in determining whether the financial statements taken as a whole are materially misstated, the SEC staff will most likely focus primarily on the GAAP metrics. Also, while the SEC staff acknowledged that it is possible for quantitatively small errors to be material and for quantitatively large errors to be immaterial, a quantitatively material GAAP error does not become immaterial simply because of the presentation of non-GAAP measures. Further, there may be circumstances in which an error that is otherwise quantitatively immaterial to the GAAP financial statements — when taken as a whole and depending on the focus that management, investors, and financial statement users have historically placed on non-GAAP information — is qualitatively material in the context of non-GAAP information.
Chapter 6 — Press Releases

Form 8-K, Item 2.02, requires registrants to furnish to the SEC a Form 8-K within four business days of any public release or announcement (often a press release) disclosing material nonpublic information regarding a registrant’s results of operations or financial condition for an annual or quarterly fiscal period that has ended. In such circumstances, a Form 8-K is required whether or not the press release includes disclosure of a non-GAAP financial measure. Question 106.07 in the C&DIs on Exchange Act Form 8-K indicates that a registrant must comply with all the requirements of Item 2.02 when it reports “preliminary” earnings and results of operations for a completed quarterly period. Note that a separate Form 8-K may also be required for nonpublic information that is disclosed orally, telephonically, or by webcast, broadcast, or similar means, unless certain conditions are met.¹

The information a registrant provides under Item 2.02 is considered furnished to the SEC, not filed, and therefore is not subject to the requirements in Exchange Act Section 18 on liability for misleading statements. If a registrant specifically states in Form 8-K that the information is to be considered “filed,” or incorporates it by reference into a registration statement, proxy statement, or other report, it will be considered filed and therefore subject to Section 18. The concept of furnishing, rather than filing, information is also common in Regulation FD disclosures made under Form 8-K, Item 7.01.

When a press release that is furnished to the SEC (“furnished press release”) includes a non-GAAP liquidity or performance measure, registrants are required to comply with the presentation and disclosure requirements of Regulation G and Regulation S-K, Item 10(e)(1)(i). Although Regulation G and Item 2.02 do not refer to the specific prohibitions in Item 10(e)(1)(ii), registrants should consider the concepts in these and other prohibitions when using non-GAAP measures. For example, the title used for a non-GAAP financial measure in a Form 8-K should not be the same as, or confusingly similar to, titles or descriptions used for GAAP financial measures.

Registrants may satisfy the disclosure requirements by including the information directly in the Form 8-K containing the furnished press release or as an exhibit to the Form 8-K. Alternatively, registrants may include the disclosures in their most recent annual report filed with the SEC (or a more recent filing) and should update the disclosures, as necessary, before the date the Form 8-K is furnished to the SEC. If a registrant elects to “file” the press release with the SEC, all the provisions in Item 10(e) apply.

¹ See Form 8-K, Item 2.02(b).
Footnote 11 of the Release indicates that regardless of whether the press release is furnished to or filed with the SEC, the prohibition against the presentation of cash flow per-share data and other per-share measures of liquidity applies. The guidance in the footnote prohibits the disclosure of cash flow data on a per-share basis in both materials filed with or furnished to the SEC, including press releases, since such disclosures are prohibited by GAAP and SEC rules. See Section 4.4 for more information about non-GAAP per-share measures.

See Section 3.1 for a summary of the disclosures required by Regulation G, Items 10 and 2.02, about non-GAAP information “furnished” or “filed” by a registrant.
Appendix A — Non-GAAP Measures: What to Ask

Management should consider the following questions related to its use of non-GAAP measures:

- Is the measure neither misleading nor prohibited?
- Is the measure presented with the most directly comparable GAAP measure and with no greater prominence than the GAAP measure?
- Is the measure appropriately defined and described, and is it clearly labeled as non-GAAP?
- Does the reconciliation between the GAAP and non-GAAP measure clearly label and describe the nature of each adjustment, and is each adjustment appropriate?
- Is there transparent and company-specific disclosure of the substantive reason(s) why management believes that the measure is useful for investors and the purpose for which management uses the measure?
- Does the registrant have a policy regarding appropriate non-GAAP measures and, if so, how is it determined? Is the measure consistently prepared from period to period in accordance with that policy, and is it comparable to that of its peers?
- If the registrant makes changes to its non-GAAP measures, are the changes clearly described, and are the reasons for the changes clear?
- Is the measure balanced (i.e., does it adjust not only for nonrecurring expenses but also for nonrecurring gains)?
- Does the measure appropriately focus on material adjustments and not include immaterial adjustments that would not seem to be a focus of management?
- Do the disclosure controls and procedures address non-GAAP measures?
- Is the audit committee involved in the oversight of the preparation and use of non-GAAP measures?

The CAQ has also issued *Non-GAAP Measures: A Roadmap for Audit Committees*. The tool is available on the CAQ's Web site.
Appendix B — Sample Non-GAAP Measure Policies and Procedures

Disclaimer: The samples below of non-GAAP policies and procedures were developed on the basis of Deloitte's observations and knowledge of the applicable requirements of SEC rules and guidance. However, the information a company presents can and is likely to change, and Deloitte is under no obligation to update the samples to reflect such information. All companies should consult with their legal counsel regarding the applicability and implementation of SEC rules and guidance. Accounting policies, processes, and controls are ultimately the responsibility of management.

The sample elements below may be incorporated into a company’s policies and procedures related to non-GAAP measures. The samples are followed by descriptions of certain specific non-GAAP measures and related calculations that a company may use in its development of non-GAAP information.

See Chapter 5 for more information about disclosure controls and procedures and related considerations.

<table>
<thead>
<tr>
<th>Sample Elements of Policies and Procedures Related to Non-GAAP Measures</th>
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<tbody>
<tr>
<td><strong>Title and information about the policy and procedures</strong></td>
</tr>
<tr>
<td>[Company to insert relevant information. For example:]</td>
</tr>
<tr>
<td><strong>Title:</strong> [Company ABC's Non-GAAP Policies and Procedures]</td>
</tr>
<tr>
<td><strong>Date Issued:</strong></td>
</tr>
<tr>
<td><strong>Policy Owner(s)/Contact(s):</strong></td>
</tr>
<tr>
<td><strong>Functions:</strong></td>
</tr>
<tr>
<td><strong>Applicable Subsidiaries and Geographies:</strong></td>
</tr>
<tr>
<td><strong>References to relevant guidance</strong></td>
</tr>
<tr>
<td>[Company to describe applicable guidance. For example:]</td>
</tr>
<tr>
<td>• U.S. Securities and Exchange Commission (SEC) Regulation G.</td>
</tr>
<tr>
<td>• SEC Regulation S-K, Item 10(e).</td>
</tr>
<tr>
<td>• Compliance &amp; Disclosure Interpretations (C&amp;DI) on the use of non-GAAP financial measures (updated April 4, 2018).</td>
</tr>
<tr>
<td><strong>Background and scope</strong></td>
</tr>
<tr>
<td>[Company to explain overall scope of the policy and procedures. For example:]</td>
</tr>
<tr>
<td>This policy covers the use, calculation, and disclosure of Company ABC's non-GAAP measures in press releases and SEC filings.</td>
</tr>
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(Table continued)

Sample Elements of Policies and Procedures Related to Non-GAAP Measures

| Overall policy regarding non-GAAP measures | [Company to develop and include an overall policy regarding the use of non-GAAP measures. For example:] In reporting and disclosing any non-GAAP measures, Company ABC's goal is to provide useful and clear supplemental information to investors. In doing so, Company ABC will comply with applicable SEC rules and guidance. This policy has been developed on the basis of Company ABC's understanding and interpretation of the current SEC rules and regulations and will be updated as appropriate when related SEC rules and guidance change or when other changes to the policy are determined to be appropriate by management, subject to the approval of the disclosure committee and audit committee. |
| Non-GAAP measures used | [Company to (1) insert the specific non-GAAP measures that have been approved for use by management, by the disclosure committee, and by the audit committee, as applicable; (2) explain how such measures will be calculated by using specific and detailed descriptions of the components of each adjustment (e.g., restructuring charges will be deducted from net income, in part, in the calculation of adjusted EBITDA); and (3) describe where and how such information will be disclosed. See Section 2.2 for a discussion of the most commonly used non-GAAP measures and other related information. See also the sample descriptions and calculations in the section below.] |
| Reporting and disclosures regarding non-GAAP measures | [Company to indicate which disclosure requirements and prohibitions will apply on the basis of the location(s) of the non-GAAP measure disclosures, for example, by using information from Appendix D.] |
| Procedures for calculating and reviewing non-GAAP measures | [Company to describe the process for calculating and reviewing non-GAAP measures. For example, see Section 5.1.3.] |
| Disclosure controls and procedures regarding non-GAAP measures | [Company to describe the disclosure controls and procedures regarding non-GAAP measures. For example, see Chapter 5.] |
| Procedures for changing this policy | [Company to describe the process for adopting any changes to the policy. For example:] Any changes to non-GAAP measures used by management, to the calculation of such measures, or to this policy must be recommended by management and approved by the disclosure committee and audit committee. |
| Definitions | [Company to describe any pertinent or helpful definitions. For example:] In accordance with SEC Regulation S-K, Item 10(e), a non-GAAP financial measure is defined as “a numerical measure of a registrant's historical or future financial performance, financial position or cash flows that:

(i) Excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable measure calculated and presented in accordance with GAAP in the statement of comprehensive income, balance sheet or statement of cash flows (or equivalent statements) of the issuer; or

(ii) Includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measure so calculated and presented.” |
Descriptions of Certain Non-GAAP Measures and Related Calculations

**Adjusted EBITDA**

Management uses adjusted EBITDA as a supplemental measure for assessing operating performance in conjunction with related GAAP amounts. It also uses adjusted EBITDA in connection with matters such as the following:

- Operating decisions.
- Strategic planning.
- Annual budgeting.
- Evaluating company and management performance.
- Comparing operating results with historical periods and with industry peer companies.

In addition, adjusted EBITDA helps investors understand operational factors associated with a company’s financial performance because it excludes the following from consideration: interest, taxes, depreciation, amortization, and infrequent or unusual losses or gains (i.e., nonrecurring and incremental restructuring charges that are not expected to be routinely incurred year over year because of the company’s historical strategy and operating experience as well as goodwill impairment).

Management calculates adjusted EBITDA by subtracting the following from net income (GAAP):

- Interest income (all).
- Interest expense (all).
- Tax expense (all).
- Depreciation (all).
- Amortization (all).
- Infrequent or unusual losses and gains (e.g., nonrecurring restructuring charges, goodwill impairment).

**Adjusted Earnings per Share**

Management uses adjusted earnings per share as a critical measure of operating performance in conjunction with related GAAP amounts. The only items considered in the adjusted earnings-per-share calculation are those that management believes (1) may affect trends in underlying performance from year to year and (2) are not considered normal recurring cash operating expenses.

Adjusted earnings per share is used for forecasting and operational and strategic decision making, evaluating current company and management performance, calculating executive and employee cash bonuses, and calculating financial covenants. Management believes that excluding certain items (as listed below) from the calculation increases comparability of the metric from period to period, which makes it useful for management, the audit committee, and investors.
To calculate adjusted earnings per share, management adjusts from diluted earnings per share (GAAP) the per-share impact, net of the tax effect of adjustments, of the following:

- Goodwill impairment.
- Nonrecurring restructuring charges.
- Discontinued operations.
- Other infrequent or unusual losses and gains.

**Free Cash Flow**

Management uses free cash flow as a critical measure in the evaluation of liquidity in conjunction with related GAAP amounts. It also uses the measure when considering available cash, including for decision-making purposes related to dividends and discretionary investments. Further, it helps management, the audit committee, and investors evaluate a company’s ability to generate liquidity from operating activities.

Free cash flow is calculated by subtracting capital expenditures from cash provided by operating activities (GAAP).
Appendix C — SEC Comments on Non-GAAP Measures

Since issuing the updated C&DI on non-GAAP measures in May 2016, the SEC staff has increased its scrutiny of such measures, and many registrants have improved their disclosures as a result. Nevertheless, for the 12-month period ended July 31, 2019, non-GAAP measures continued to be among the top areas of SEC comment. While we have seen a decrease in comments on this topic, the SEC staff has continued to closely monitor registrants' use of these measures. For more information about trends in SEC comments related to non-GAAP measures, see Chapter 1 of Deloitte's A Roadmap to SEC Comment Letter Considerations, Including Industry Insights.

Examples of SEC Comments

Below are extracts from SEC staff comments published on the SEC's Web site. Dollar amounts and information identifying registrants or their businesses have been redacted.

Undue Prominence

The SEC staff has commented when a registrant presents its non-GAAP financial measures more prominently than its GAAP measures (e.g., the registrant presents them before, or places greater emphasis on them than, its GAAP measures or if it uses a full non-GAAP income statement format). C&DI Question 102.10 provides several examples illustrating when the presentation of a non-GAAP measure may be unduly prominent. See Section 3.3 for additional information.

Undue Prominence of a Non-GAAP Financial Measure

<table>
<thead>
<tr>
<th>Examples of SEC Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>• We note that your reconciliation of EBITDA starts with the non-GAAP measure and reconciles to the GAAP measure (net income). In future filings please revise your presentation to start with the GAAP measure so that the GAAP measure is presented with equal or greater prominence. This comment also applies to any non-GAAP measures presented in an earnings release. Refer to Question 102.10 of the Compliance and Disclosure Interpretations.</td>
</tr>
<tr>
<td>• We note that in your executive summary you focus on key non-GAAP financial measures and not GAAP financial measures which may be inconsistent with the updated Compliance and Disclosure Interpretations issued on May 17, 2016 (specifically Question 102.10). We also note issues related to prominence within your earnings release . . . . Please review this guidance when preparing your next earnings release.</td>
</tr>
</tbody>
</table>

1 Statistic provided by Audit Analytics.
### Examples of SEC Comments (continued)

- We note the guidance disclosed in the press release for the fiscal year . . . includes a range of expected adjusted EBITDA, adjusted net income and adjusted net income per share. Please note that Regulation G requires a schedule or other presentation detailing the differences between the forward-looking non-GAAP financial measures and the appropriate forward-looking GAAP financial measures. Also, if the GAAP financial measure is not accessible on a forward-looking basis, that fact and reconciling information that is unavailable without an unreasonable effort must be disclosed, and the information that is unavailable must be identified together with its probable significance. . . . Please tell us your consideration of providing the required disclosures.

### Full Non-GAAP Income Statement

#### Examples of SEC Comments

- We note your reconciliation, which is prepared on a full condensed income statement basis, of GAAP to Adjusted Financial information . . . of your earnings release. Please revise future earnings releases to no longer present a full non-GAAP income statement when reconciling your non-GAAP financial metrics to your GAAP results. Instead, just separately reconcile the non-GAAP metrics on an individual basis which are used in your earnings release. Please refer to Question 102.10 in the updated Compliance and Disclosure Interpretations issued on May 17, 2016.

- We note you present full GAAP to Non-GAAP Adjusted Statements of Earnings . . . . Please note that the presentation of a full non-GAAP income statement may place undue prominence to the non-GAAP information and may give the impression that the non-GAAP income statement represents a comprehensive basis of accounting. Please confirm to us that you will not present non-GAAP consolidated income statements in future filings. Please refer to Question 102.10 of the Non-GAAP Financial Measures Codification and Disclosure Interpretations . . . . As an alternative, you may present a non-GAAP performance measure reconciled to the most comparable measure calculated in accordance with GAAP.

- We note your reconciliation of non-GAAP Financial Measures. . . . We believe this presentation [of a full non-GAAP income statement] conveys undue prominence to a statement based on non-GAAP information. Please tell us how you considered Question 102.10 of the Non-GAAP Financial Measures Compliance and Disclosure Interpretations . . . . As a substitute for this presentation format, you may consider presenting only individual non-GAAP measures (i.e., line items, subtotals, etc.) provided each one complies with Item 10(e)(1)(i) of Regulation S-K or Regulation G.
Reconciliation

The SEC staff has continued to comment when a non-GAAP measure is not appropriately reconciled to the most directly comparable GAAP measure. See Section 3.2.

**Examples of SEC Comments**

- Given your disclosure stating that management utilizes Adjusted EBITDA for evaluating your capacity to fund capital expenditures as well as a measure of your operating performance, please explain why you have not reconciled this non-GAAP liquidity measure to operating cash flow as the most directly comparable GAAP measure, in addition to net income, to comply with Item 10(e)(1)(i)(B) of Regulation S-K.
- You present a summary table of non-GAAP results that includes revenues and operating expenses but we note that you did not reconcile these items to the most directly comparable GAAP financial measures as required by Item 10(e)(1)(i)(B) of Regulation S-K. In future filings when you present non-GAAP measures, please include all of the disclosures required by Item 10(e) of Regulation S-K, including the required reconciliations.
- Please revise your reconciliation of EBITDA and Adjusted EBITDA to begin with net income rather than operating income. Please refer to Question 103.01 of the Non-GAAP Financial Measures Compliance & Disclosure Interpretations for guidance.

Disclosures About the Purpose and Use of Non-GAAP Measures and Clear Labeling

The SEC staff has commented on the extent of a registrant’s disclosures and whether the disclosures demonstrate the purpose of the measures (i.e., their usefulness to investors and how management uses them). If a registrant has not transparently disclosed why a non-GAAP measure is an appropriate indicator of its performance and how it is useful to investors, the SEC may ask them to enhance their disclosure (see Section 3.4). The SEC staff also issues comments when non-GAAP measures are not clearly labeled. See Sections 3.5 and 4.9.

**Purpose and Use**

**Examples of SEC Comments**

- Please revise to disclose the reasons why you believe your presentation of each of the non-GAAP financial measures provides useful information to investors regarding your financial condition and results of operations. The justification for the use of the non-GAAP financial measure must be substantive. Merely indicating that you provide such non-GAAP financial measures to give investors additional data to evaluate your operations is not sufficient support for disclosure of the non-GAAP financial measures. Please also revise to expand your disclosure of the additional purposes for which management uses each of the non-GAAP financial measures. Please refer to Item 10(e) of Regulation S-K.
- It appears that your disclosure as to why your presentation of this non-GAAP financial measure is useful to investors is general in nature. Please revise your disclosure to explain in greater detail the reasons why you believe this presentation is useful information to investors. Please refer to the guidance in Item 10(e)(1)(i)(C) of Regulation S-K.
Clear Labeling

**Examples of SEC Comments**

- [In] your summary table of non-GAAP results, you label the items using the same name as your GAAP measures while in your discussion of the non-GAAP measures you refer to the non-GAAP measures with different titles, such as non-GAAP gross profit. In future filings when disclosing non-GAAP financial measures, please revise your presentation to use titles consistently and to use titles or descriptions for your non-GAAP financial measures that are not the same as, or confusingly similar to, titles or descriptions used for GAAP financial measures. Refer to Item 10(e)(1)(ii)(E) of Regulation S-K.

- Please confirm that in future filings and press releases [you] will eliminate all references to "pro forma." The information you have presented should be referred to as "non-GAAP" and not "pro forma." Pro forma has a different meaning as defined by generally accepted accounting principles and SEC rules that is different than your presentation.

- Within your discussion of modified net operating income, we note you have indicated that some of your adjustments are non-recurring. Given the nature of these adjustments, it is not clear why they are non-recurring. Please clarify and/or revise to remove the reference to non-recurring from your disclosure. Reference is made to Question 102.03 of the Division's Compliance and Disclosure Interpretations for Non-GAAP Financial Measures.

- If your computation of gross margin excludes DD&A or other costs that are attributable to costs of revenue, you should identify these figures as non-GAAP measures. Please revise as necessary to follow the guidance in Item 10(e) of Regulation S-K for each distinct non-GAAP measure that you present.

- Your computation of “free cash flow” differs from the typical calculation of this measure (cash flows from operating activities as presented in the statement of cash flows under GAAP less capital expenditures). Refer to Question 102.07 of the staff's Compliance & Discussion Interpretation on Non-GAAP Financial Measures for guidance. Please revise the title of this non-GAAP measure so it is not confused with free cash flow as typically calculated.

Liquidity Versus Performance Measures

The SEC staff has commented when a non-GAAP measure is not reconciled to the appropriate GAAP measure determined on the basis of whether the purpose of the non-GAAP measure is to assess the registrant's performance or its liquidity or both. Further, the staff may comment on how a registrant characterizes a non-GAAP measure. See Section 3.2.2.

**Examples of SEC Comments**

- We note you believe Adjusted EBITDA is presented, in part, as a performance measure. As previously requested, please tell us the appropriateness of this measure as a performance measure.

- Please ensure your disclosures appropriately characterize your non-GAAP measures as operating performance measures and/or liquidity measures or cash flow measures. For example, you appear to have characterized free cash flow as an operating performance measure . . . However, you reconciled free cash flow from net cash used for operating activities . . . which indicates that free cash flow is a liquidity measure.

- We continue to question whether your disclosure of non-GAAP diluted EPS is consistent with C&DI 102.05. In particular, you point out that the reconciling items from GAAP net income to non-GAAP net income will not require cash settlement. By adjusting your net income to exclude only non-cash items, it appears that you are attempting to present a cash-based earnings measure. Furthermore, we note that for the periods presented in . . . earnings releases, your non-GAAP net income was within 10% of your cash provided by operating activities in your Statements of Cash Flows for the same periods. In light of the above, please explain how you determined that your non-GAAP net income measure could not be used as a liquidity measure. Alternatively, please remove non-GAAP diluted EPS from your future earnings releases.
**Nature of Adjustments**

The SEC staff has commented on the nature of the reconciling adjustments and the related disclosures, especially when certain adjustments appear to be costs that are necessary to generate revenues or normal, recurring cash operating expense.

### Examples of SEC Comments

- **We note that you exclude lease expense from EBITDAR. Please explain to us why this is not a normal, recurring, cash operating expense necessary to operate your business.** See Question 100.01 of the updated Non-GAAP Compliance and Disclosure Interpretations issued on May 17, 2016.

- **Please explain to us why it is appropriate to remove restructuring, integration and deal costs, termination of certain supply and distribution agreements costs and legal . . . costs from your adjusted non-GAAP income measure when they appear to be normal, recurring operating expenses that will be settled in cash.** See CDI 100.01. In your response, please tell us the significant components of each of the expenses for each of the last three years and the latest interim periods with comparable amounts for the 2015 interim period.

- **We note that you exclude pre-opening expenses as part of your calculation of Adjusted EBITDA. Please explain to us why these are not normal, recurring, cash operating expenses necessary to operate your business.** In this regard, we note pre-opening expenses for all periods presented.

**C&DI Question 100.04** notes that “non-GAAP performance measures that substitute individually tailored revenue recognition and measurement methods for those of GAAP” may be misleading and therefore may violate the Rules. Although the example in the C&DI focuses on revenue recognition, the guidance indicates that individually tailored accounting principles may also be prohibited when they are applied to other financial statement line items to create a non-GAAP measure. While the SEC will comment when it observes an individually tailored revenue recognition method in a non-GAAP measure, an increasing number of SEC comments have been issued on individually tailored measures related to topics other than revenue.

### Examples of SEC Comments

- **We note that your adjusted earnings and adjusted diluted EPS measures include an adjustment for “acquisition intangible amortization.” Excluding amortization of acquired intangible assets may result in non-GAAP measures that are based on individually tailored accounting principles. Please tell us how you considered Question 100.04 of the Non-GAAP C&Dis and why you believe these measures are useful to investors.**

- **We note you include adjustments in arriving at net operating profit after taxes that appear to remove your operating lease rent expense under GAAP and replace it with estimated depreciation and include lease adjustments in arriving at average invested capital. Please tell us your basis for including each of these adjustments, how you determined the amount of these adjustments, how the adoption of ASC 842 was considered for continuing to present these adjustments and how your presentation complies with the guidance in Question 100.04 of the Non-GAAP Financial Measures [C&Dis].**

- **We note disclosure on page [XX] that you add credit discounts on loans purchased through acquisition to the allowance for loan losses to derive an allowance plus credit-discount to total loans ratio that appears to use an individually tailored recognition and measurement method which could violate Rule 100 (b) of Regulation G. Please remove this non-GAAP financial measure in future filings. Please refer to Question 100.04 of the [C&Dis] for guidance.
The staff has also commented on the adjustments and disclosures related to the tax impact as a result of the reconciliation.

### Examples of SEC Comments

- Please expand your disclosures to explain how you calculated the tax effect for the adjustments to net (loss) income attributable to... and per diluted share in accordance with the guidance in Question 102.11 of the Non-GAAP Financial Measures Compliance & Disclosure Interpretations.
- We note that you separately adjust for the change in U.S. Tax Law in your non-GAAP reconciliations but appear to show all other adjustments net of tax. Please present the income tax effects of your non-GAAP adjustments as a separate adjustment and explain how you calculated the income tax effects related to these adjustments in your next earnings release. Refer to Question 102.11 of the Non-GAAP Compliance and Disclosure Interpretations.

Further, the staff may comment when a registrant makes various other adjustments, including those that may substitute an individually tailored accounting principle for one prescribed by GAAP.

### Examples of SEC Comments

- Please significantly expand your disclosures in footnotes... of the net income to adjusted net income before income taxes reconciliation to include discussions of the nature of the purchase accounting adjustments and purchase accounting amortization including the various components making up these adjustments as described in detail in your response.
- We note that you adjust adjusted EBITDA for changes in deferred revenue and changes in deferred costs. Your treatment of deferred revenue and deferred costs represent individually tailored accounting principles substituted for those in GAAP. Please remove these adjustments from your adjusted EBITDA calculations here as well as in your earnings releases on Forms 8-K. See Question 100.04 of the updated Non-GAAP C&DIs.
- We note your disclosure... of the following non-GAAP measures... These measures exclude discount accretion on acquired loans. It appears that disclosing financial measures and metrics excluding the impact of purchase accounting represents an individually tailored recognition and measurement method which could result in a misleading financial metric that violates Rule 100(b) of Regulation G. Please refer to Question 100.04 of the Compliance and Disclosure Interpretations for guidance. Therefore, in future filings, including Form 8-K, please do not disclose financial measures and metrics that exclude the impact of purchase accounting.

### Segment Information

The SEC staff has commented when a registrant provides certain non-GAAP segment disclosures.

### Examples of SEC Comments

- As the financial measures included in this presentation combine the results of one reportable segment with portions of another reportable segment, they are not presented in accordance with ASC 280 and as a result these financial measures are non-GAAP measures. Accordingly, please revise your disclosure herein and in your earnings release to comply with Item 10(e) of Regulation S-K. Please provide us with your proposed disclosure.
- It appears "total segment adjusted EBITDA" represents adjusted EBITDA on a consolidated basis. Please note that such measure has no basis outside of the segment information in the notes to the financial statements. Refer to Question 104.04 of the Non-GAAP Financial Measures Compliance and Disclosure Interpretations ("C&DI"). In this regard, please revise the label of this consolidated non-GAAP measure so it is not the same as, or confusingly similar to, titles or descriptions used for GAAP financial measures pursuant to Item 10(e)(1)(ii)(E).
Certain Financial or Operating Metrics

The SEC staff has commented when a registrant provides certain KPI or metric disclosures, especially if such disclosures do not include a discussion of how management uses the KPI or metric in the business. Further, the SEC has asked certain registrants to consider discussing in MD&A metrics or KPIs that were disclosed on earnings calls or in earnings releases.

**Example of SEC Comments**

- We note in your earnings calls that you discuss net revenue per client, . . . during a given period compared to the prior period, and inventory turnover. If these metrics are used by management to manage the business, and promote an understanding of the company’s operating performance, they should be identified as key performance indicators and discussed pursuant to Instruction 1 of paragraph 303(a) or Regulation S-K and Section III.B.1 of SEC Release No. 33-8350. Please tell us your consideration of disclosing these metrics, or other key performance indicators used.

- We . . . note that during your quarterly earnings calls you refer to certain key performance indicators. To the extent that measures such as broadcast subscribers, unique users, or broadcast churn, are key performance indicators used in managing your business, please consider revising to include a discussion of the measures in your MD&A section, along with comparative period amounts, or explain why you do not believe this disclosure is necessary. Refer to Section III.B.1 of SEC Release No. 33-8350 and SEC Release 33-10751.

- Although you identify “expected duration units” as being an important indicator of your expected revenues, you do not describe the metric. . . . Please address the following:
  - Define for us an “expected duration unit.” Confirm whether our understanding of these units is correct.
  - Tell us why this metric is an important indicator of your expected revenues when you disclose that approximately 95% of your revenues relate to a point in time recognition and only about 5% is recognized over time.
  - Tell us how you intend to disclose significant changes in your estimate of expected duration units from prior periods.

See Section 2.4.1 for a discussion of the SEC's January 2020 interpretive release, which formalizes the SEC staff's views on disclosures about KPIs and metrics. For a discussion of presentation and disclosure considerations, see Section 2.4.3.
Appendix D — Summary of Disclosure Requirements and Prohibitions

The following chart summarizes the disclosure requirements and prohibitions under Regulation G; Regulation S-K, Item 10(e); and for furnished press releases, that apply to domestic registrants:

Non-GAAP Measures: Summary of Disclosure Requirements and Prohibitions Applicable to Domestic Registrants

<table>
<thead>
<tr>
<th>Disclosure Requirements/Prohibitions</th>
<th>All Disclosure of Non-GAAP Financial Measures (Regulation G(2))</th>
<th>SEC Filings (Regulation S-K, Item 10(e)(4))</th>
<th>Press Releases Furnished to the SEC (Form 8-K, Item 2.02(6))</th>
</tr>
</thead>
<tbody>
<tr>
<td>Presentation requirements:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Presentation of the most directly comparable GAAP financial measure</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Presentation, with equal or greater prominence, of the most directly comparable GAAP financial measure</td>
<td></td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>• Quantitative reconciliation of the non-GAAP financial measure to the most directly comparable GAAP financial measure</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>• Statement disclosing the reasons why management believes the non-GAAP financial measure provides useful information to investors</td>
<td></td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>• To the extent material, a statement disclosing the additional purposes for which management uses the non-GAAP financial measure</td>
<td></td>
<td>X</td>
<td>X</td>
</tr>
</tbody>
</table>

1 For guidance applicable to FPIs, see Regulation G; Regulation S-K, Item 10(e); Section 106 of the C&Dis; and Section 8140 of the FRM.
2 Regulation G applies whenever a registrant, or person acting on its behalf, publicly discloses or releases material information that includes a non-GAAP financial measure, whether that information is furnished to, or filed with, the SEC.
3 In certain situations, the requirements of Regulation G and Item 10(e) do not apply. For example, these rules do not apply to non-GAAP measures related to a proposed business combination or measures required to be disclosed by a governmental authority. See Section 2.3 for a discussion of measures that do not meet the definition of a non-GAAP measure under the Rules.
4 Item 10(e) applies to all SEC filings that include non-GAAP financial measures.
5 See footnote 3.
6 Form 8-K, Item 2.02, requires registrants to furnish to the SEC all releases or announcements disclosing material nonpublic financial information about completed annual or quarterly fiscal periods, regardless of whether the release or announcement includes disclosure of a non-GAAP financial measure. If a registrant elects to file the release or announcement with the SEC, such disclosure is subject to the requirements of Item 10.
(Table continued)

<table>
<thead>
<tr>
<th>Disclosure Requirements/Prohibitions</th>
<th>All Disclosure of Non-GAAP Financial Measures (Regulation G)</th>
<th>SEC Filings (Regulation S-K, Item 10(e))</th>
<th>Press Releases Furnished to the SEC (Form 8-K, Item 2.02)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prohibitions on certain presentations of non-GAAP financial measures:7</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Material misstatements or omissions that would make the presentation of the non-GAAP financial measure misleading8</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>• Presenting per-share measures of liquidity9</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Excluding charges or liabilities that require, or will require, cash settlement, or would have required cash settlement in the absence of an ability to settle in another manner, from non-GAAP liquidity measures (other than EBIT and EBITDA)</td>
<td></td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>• Adjusting a non-GAAP performance measure to eliminate or smooth items identified as nonrecurring, infrequent, or unusual when the nature of the charge or gain is such that it is reasonably likely to recur within two years or there was a similar charge or gain within the prior two years (prohibition is based on the description of the charge or gain that is being adjusted)</td>
<td></td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>• Presenting non-GAAP financial measures on the face of the GAAP financial statements or in the accompanying notes</td>
<td></td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>• Presenting non-GAAP financial measures on the face of any pro forma financial statements required to be disclosed by Regulation S-X, Article 11</td>
<td></td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>• Using titles or descriptions of non-GAAP financial measures that are the same as, or confusingly similar to, titles or descriptions used for GAAP financial measures</td>
<td></td>
<td>X</td>
<td></td>
</tr>
</tbody>
</table>

7 Although Form 8-K, Item 2.02, and Regulation G do not refer to the prohibitions in Item 10(e)(1)(ii) registrants should consider the concepts in these and other prohibitions when using non-GAAP measures.
8 See Regulation G, Rule 100(b), and Section 100 of the C&Dis.
9 Footnote 11 of the Release notes that certain non-GAAP per-share measures are prohibited under GAAP and SEC rules.
Appendix E — Regulation G

The text of SEC Regulation G is reproduced below.

### Part 244 — Regulation G

**244.100 — General rules regarding disclosure of non-GAAP financial measures.**

(a) Whenever a registrant, or person acting on its behalf, publicly discloses material information that includes a non-GAAP financial measure, the registrant must accompany that non-GAAP financial measure with:

1. A presentation of the most directly comparable financial measure calculated and presented in accordance with Generally Accepted Accounting Principles (GAAP); and
2. A reconciliation (by schedule or other clearly understandable method), which shall be quantitative for historical non-GAAP measures presented, and quantitative, to the extent available without unreasonable efforts, for forward-looking information, of the differences between the non-GAAP financial measure disclosed or released with the most comparable financial measure or measures calculated and presented in accordance with GAAP identified in paragraph (a)(1) of this section.

(b) A registrant, or a person acting on its behalf, shall not make public a non-GAAP financial measure that, taken together with the information accompanying that measure and any other accompanying discussion of that measure, contains an untrue statement of a material fact or omits to state a material fact necessary in order to make the presentation of the non-GAAP financial measure, in light of the circumstances under which it is presented, not misleading.

(c) This section shall not apply to a disclosure of a non-GAAP financial measure that is made by or on behalf of a registrant that is a foreign private issuer if the following conditions are satisfied:

1. The securities of the registrant are listed or quoted on a securities exchange or inter-dealer quotation system outside the United States;
2. The non-GAAP financial measure is not derived from or based on a measure calculated and presented in accordance with generally accepted accounting principles in the United States; and
3. The disclosure is made by or on behalf of the registrant outside the United States, or is included in a written communication that is released by or on behalf of the registrant outside the United States.

(d) This section shall not apply to a non-GAAP financial measure included in disclosure relating to a proposed business combination, the entity resulting therefrom or an entity that is a party thereto, if the disclosure is contained in a communication that is subject to § 230.425 of this chapter, § 240.14a-12 or § 240.14d-2(b)(2) of this chapter or § 229.1015 of this chapter.
Part 244 — Regulation G (continued)

Notes to § 244.100:

1. If a non-GAAP financial measure is made public orally, telephonically, by Web cast, by broadcast, or by similar means, the requirements of paragraphs (a)(1)(i) and (a)(1)(ii) of this section will be satisfied if:

(i) The required information in those paragraphs is provided on the registrant’s Web site at the time the non-GAAP financial measure is made public; and

(ii) The location of the web site is made public in the same presentation in which the non-GAAP financial measure is made public.

2. The provisions of paragraph (c) of this section shall apply notwithstanding the existence of one or more of the following circumstances:

(i) A written communication is released in the United States as well as outside the United States, so long as the communication is released in the United States contemporaneously with or after the release outside the United States and is not otherwise targeted at persons located in the United States;

(ii) Foreign journalists, U.S. journalists or other third parties have access to the information;

(iii) The information appears on one or more web sites maintained by the registrant, taken together, are not available exclusively to, or targeted at, persons located in the United States; or

(iv) Following the disclosure or release of the information outside the United States, the information is included in a submission by the registrant to the Commission made under cover of a Form 6-K.

244.101 — Definitions.

This section defines certain terms as used in Regulation G (§§ 244.100 through 244.102).

(a) (1) Non-GAAP financial measure. A non-GAAP financial measure is a numerical measure of a registrant’s historical or future financial performance, financial position or cash flows that:

(i) Excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable measure calculated and presented in accordance with GAAP in the statement of income, balance sheet or statement of cash flows (or equivalent statements) of the issuer; or

(ii) Includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measure so calculated and presented.

(2) A non-GAAP financial measure does not include operating and other financial measures and ratios or statistical measures calculated using exclusively one or both of:

(i) Financial measures calculated in accordance with GAAP; and

(ii) Operating measures or other measures that are not non-GAAP financial measures.

(3) A non-GAAP financial measure does not include financial measures required to be disclosed by GAAP, Commission rules, or a system of regulation of a government or governmental authority or self-regulatory organization that is applicable to the registrant.
Appendix E — Regulation G

Part 244 — Regulation G (continued)

(b) GAAP. GAAP refers to generally accepted accounting principles in the United States, except that:

(1) In the case of foreign private issuers whose primary financial statements are prepared in accordance with non-U.S. generally accepted accounting principles, GAAP refers to the principles under which those primary financial statements are prepared; and

(2) In the case of foreign private issuers that include a non-GAAP financial measure derived from a measure calculated in accordance with U.S. generally accepted accounting principles, GAAP refers to U.S. generally accepted accounting principles for purposes of the application of the requirements of Regulation G to the disclosure of that measure.

(c) Registrant. A registrant subject to this regulation is one that has a class of securities registered under Section 12 of the Securities Exchange Act of 1934 (15 U.S.C. 78l), or is required to file reports under Section 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78o(d)), excluding any investment company registered under Section 8 of the Investment Company Act of 1940 (15 U.S.C. 80a-8).


244.102 — No effect on antifraud liability.

Neither the requirements of this Regulation G (17 CFR 244.100 through 244.102) nor a person’s compliance or non-compliance with the requirements of this Regulation shall in itself affect any person’s liability under Section 10(b) (15 U.S.C. 78j(b)) of the Securities Exchange Act of 1934 or § 240.10b-5 of this chapter.
Appendix F — Regulation S-K, Item 10(e)

The text of SEC Regulation S-K, Item 10(e), is reproduced below.

<table>
<thead>
<tr>
<th>Regulation S-K, Item 10(e)</th>
</tr>
</thead>
<tbody>
<tr>
<td><em>(e) Use of non-GAAP financial measures in Commission filings.</em> <em>(1) Whenever one or more non-GAAP financial measures are included in a filing with the Commission:</em></td>
</tr>
<tr>
<td><em>(i) The registrant must include the following in the filing:</em></td>
</tr>
<tr>
<td><em>(A) A presentation, with equal or greater prominence, of the most directly comparable financial measure or measures calculated and presented in accordance with Generally Accepted Accounting Principles (GAAP);</em></td>
</tr>
<tr>
<td><em>(B) A reconciliation (by schedule or other clearly understandable method), which shall be quantitative for historical non-GAAP measures presented, and quantitative, to the extent available without unreasonable efforts, for forward-looking information, of the differences between the non-GAAP financial measure disclosed or released with the most directly comparable financial measure or measures calculated and presented in accordance with GAAP identified in paragraph <em>(e)(1)(i)(A)</em> of this section;</em></td>
</tr>
<tr>
<td><em>(C) A statement disclosing the reasons why the registrant's management believes that presentation of the non-GAAP financial measure provides useful information to investors regarding the registrant's financial condition and results of operations; and</em></td>
</tr>
<tr>
<td><em>(D) To the extent material, a statement disclosing the additional purposes, if any, for which the registrant's management uses the non-GAAP financial measure that are not disclosed pursuant to paragraph <em>(e)(1)(i)(C)</em> of this section; and</em></td>
</tr>
<tr>
<td><em>(ii) A registrant must not:</em></td>
</tr>
<tr>
<td><em>(A) Exclude charges or liabilities that required, or will require, cash settlement, or would have required cash settlement absent an ability to settle in another manner, from non-GAAP liquidity measures, other than the measures earnings before interest and taxes (EBIT) and earnings before interest, taxes, depreciation, and amortization (EBITDA);</em></td>
</tr>
<tr>
<td><em>(B) Adjust a non-GAAP performance measure to eliminate or smooth items identified as non-recurring, infrequent or unusual, when the nature of the charge or gain is such that it is reasonably likely to recur within two years or there was a similar charge or gain within the prior two years;</em></td>
</tr>
<tr>
<td><em>(C) Present non-GAAP financial measures on the face of the registrant's financial statements prepared in accordance with GAAP or in the accompanying notes;</em></td>
</tr>
<tr>
<td><em>(D) Present non-GAAP financial measures on the face of any pro forma financial information required to be disclosed by Article 11 of Regulation S-X <em>(17 CFR 210.11-01 through 210.11-03)</em>; or</em></td>
</tr>
<tr>
<td><em>(E) Use titles or descriptions of non-GAAP financial measures that are the same as, or confusingly similar to, titles or descriptions used for GAAP financial measures; and</em></td>
</tr>
<tr>
<td><em>(iii) If the filing is not an annual report on Form 10-K or Form 20-F <em>(17 CFR 249.220f)</em>, a registrant need not include the information required by paragraphs <em>(e)(1)(i)(C)</em> and <em>(e)(1)(i)(D)</em> of this section if that information was included in its most recent annual report on Form 10-K or Form 20-F or a more recent filing, provided that the required information is updated to the extent necessary to meet the requirements of paragraphs <em>(e)(1)(i)(C)</em> and <em>(e)(1)(i)(D)</em> of this section at the time of the registrant's current filing.</em></td>
</tr>
</tbody>
</table>
(2) For purposes of this paragraph (e), a non-GAAP financial measure is a numerical measure of a registrant's historical or future financial performance, financial position or cash flows that:

(i) Excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable measure calculated and presented in accordance with GAAP in the statement of comprehensive income, balance sheet or statement of cash flows (or equivalent statements) of the issuer; or

(ii) Includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measure so calculated and presented.

(3) For purposes of this paragraph (e), GAAP refers to generally accepted accounting principles in the United States, except that:

(i) In the case of foreign private issuers whose primary financial statements are prepared in accordance with non-U.S. generally accepted accounting principles, GAAP refers to the principles under which those primary financial statements are prepared; and

(ii) In the case of foreign private issuers that include a non-GAAP financial measure derived from or based on a measure calculated in accordance with U.S. generally accepted accounting principles, GAAP refers to U.S. generally accepted accounting principles for purposes of the application of the requirements of this paragraph (e) to the disclosure of that measure.

(4) For purposes of this paragraph (e), non-GAAP financial measures exclude:

(i) Operating and other statistical measures; and

(ii) Ratios or statistical measures calculated using exclusively one or both of:

(A) Financial measures calculated in accordance with GAAP; and

(B) Operating measures or other measures that are not non-GAAP financial measures.

(5) For purposes of this paragraph (e), non-GAAP financial measures exclude financial measures required to be disclosed by GAAP, Commission rules, or a system of regulation of a government or governmental authority or self-regulatory organization that is applicable to the registrant. However, the financial measure should be presented outside of the financial statements unless the financial measure is required or expressly permitted by the standard-setter that is responsible for establishing the GAAP used in such financial statements.

(6) The requirements of paragraph (e) of this section shall not apply to a non-GAAP financial measure included in disclosure relating to a proposed business combination, the entity resulting therefrom or an entity that is a party thereto, if the disclosure is contained in a communication that is subject to § 230.425 of this chapter, § 240.14a-12 or § 240.14d-2(b)(2) of this chapter or § 229.1015 of this chapter.

(7) The requirements of paragraph (e) of this section shall not apply to investment companies registered under section 8 of the Investment Company Act of 1940 (15 U.S.C. 80a-8).

Note to paragraph (e):
A non-GAAP financial measure that would otherwise be prohibited by paragraph (e)(1)(ii) of this section is permitted in a filing of a foreign private issuer if:

1. The non-GAAP financial measure relates to the GAAP used in the registrant's primary financial statements included in its filing with the Commission;

2. The non-GAAP financial measure is required or expressly permitted by the standard-setter that is responsible for establishing the GAAP used in such financial statements; and

3. The non-GAAP financial measure is included in the annual report prepared by the registrant for use in the jurisdiction in which it is domiciled, incorporated or organized or for distribution to its security holders.
Appendix G — Compliance and Disclosure Interpretations — Non-GAAP Financial Measures

The C&DIs below are reprinted from the SEC's Web site as updated on April 4, 2018.

<table>
<thead>
<tr>
<th>Section 100. General</th>
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</thead>
<tbody>
<tr>
<td><strong>Question 100.01</strong></td>
</tr>
<tr>
<td><strong>Question:</strong> Can certain adjustments, although not explicitly prohibited, result in a non-GAAP measure that is misleading?</td>
</tr>
<tr>
<td><strong>Answer:</strong> Yes. Certain adjustments may violate Rule 100(b) of Regulation G because they cause the presentation of the non-GAAP measure to be misleading. For example, presenting a performance measure that excludes normal, recurring, cash operating expenses necessary to operate a registrant's business could be misleading. [May 17, 2016]</td>
</tr>
<tr>
<td><strong>Question 100.02</strong></td>
</tr>
<tr>
<td><strong>Question:</strong> Can a non-GAAP measure be misleading if it is presented inconsistently between periods?</td>
</tr>
<tr>
<td><strong>Answer:</strong> Yes. For example, a non-GAAP measure that adjusts a particular charge or gain in the current period and for which other, similar charges or gains were not also adjusted in prior periods could violate Rule 100(b) of Regulation G unless the change between periods is disclosed and the reasons for it explained. In addition, depending on the significance of the change, it may be necessary to recast prior measures to conform to the current presentation and place the disclosure in the appropriate context. [May 17, 2016]</td>
</tr>
<tr>
<td><strong>Question 100.03</strong></td>
</tr>
<tr>
<td><strong>Question:</strong> Can a non-GAAP measure be misleading if the measure excludes charges, but does not exclude any gains?</td>
</tr>
<tr>
<td><strong>Answer:</strong> Yes. For example, a non-GAAP measure that is adjusted only for non-recurring charges when there were non-recurring gains that occurred during the same period could violate Rule 100(b) of Regulation G. [May 17, 2016]</td>
</tr>
<tr>
<td><strong>Question 100.04</strong></td>
</tr>
<tr>
<td><strong>Question:</strong> A registrant presents a non-GAAP performance measure that is adjusted to accelerate revenue recognized ratably over time in accordance with GAAP as though it earned revenue when customers are billed. Can this measure be presented in documents filed or furnished with the Commission or provided elsewhere, such as on company websites?</td>
</tr>
<tr>
<td><strong>Answer:</strong> No. Non-GAAP measures that substitute individually tailored revenue recognition and measurement methods for those of GAAP could violate Rule 100(b) of Regulation G. Other measures that use individually tailored recognition and measurement methods for financial statement line items other than revenue may also violate Rule 100(b) of Regulation G. [May 17, 2016]</td>
</tr>
</tbody>
</table>
### Section 101. Business Combination Transactions

**Question 101.01**

**Question:** Are financial measures included in forecasts provided to a financial advisor and used in connection with a business combination transaction non-GAAP financial measures?

**Answer:** No, if the conditions described below are met.

Item 10(e)(5) of Regulation S-K and Rule 101(a)(3) of Regulation G provide that a non-GAAP financial measure does not include financial measures required to be disclosed by GAAP, Commission rules, or a system of regulation of a government or governmental authority or self-regulatory organization that is applicable to the registrant. Accordingly, financial measures provided to a financial advisor would be excluded from the definition of non-GAAP financial measures, and therefore not subject to Item 10(e) of Regulation S-K and Regulation G, if and to the extent:

- the financial measures are included in forecasts provided to the financial advisor for the purpose of rendering an opinion that is materially related to the business combination transaction; and
- the forecasts are being disclosed in order to comply with Item 1015 of Regulation M-A or requirements under state or foreign law, including case law, regarding disclosure of the financial advisor’s analyses or substantive work. [Oct. 17, 2017]

**Question 101.02**

**Question:** Can the registrant rely on the Answer to Question 101.01 if the same forecasts provided to its financial advisor are also provided to its board of directors or board committee?

**Answer:** Yes. [April 4, 2018]

**Question 101.03**

**Question:** A registrant provides forecasts to bidders in a business combination transaction. To avoid anti-fraud concerns under the federal securities laws or ensure that the other disclosures in the document are not misleading, it determines that such forecasts should be disclosed. Are the financial measures contained in forecasts disclosed for this purpose considered non-GAAP financial measures?

**Answer:** If a registrant determines that forecasts exchanged between the parties in a business combination transaction are material and that disclosure of such forecasts is required to comply with the anti-fraud and other liability provisions of the federal securities laws, the financial measures included in such forecasts would be excluded from the definition of non-GAAP financial measures and therefore not subject to Item 10(e) of Regulation S-K and Regulation G. [April 4, 2018]

**Question 101.04**

**Question:** Does the exemption from Regulation G and Item 10(e) of Regulation S-K for non-GAAP financial measures disclosed in communications relating to a business combination transaction extend to the same non-GAAP financial measures disclosed in registration statements, proxy statements and tender offer statements?

**Answer:** No. There is an exemption from Regulation G and Item 10(e) of Regulation S-K for non-GAAP financial measures disclosed in communications subject to Securities Act Rule 425 and Exchange Act Rules 14a-12 and 14d-2(b)(2); it is also intended to apply to communications subject to Exchange Act Rule 14d-9(a)(2). This exemption does not extend beyond such communications. Consequently, if the same non-GAAP financial measure that was included in a communication filed under one of those rules is also disclosed in a Securities Act registration statement, proxy statement, or tender offer statement, this exemption from Regulation G and Item 10(e) of Regulation S-K would not be available for that non-GAAP financial measure. [Oct. 17, 2017]

**Question 101.05**

**Question:** If reconciliation of a non-GAAP financial measure is required and the most directly comparable measure is a “pro forma” measure prepared and presented in accordance with Article 11 of Regulation S-X, may companies use that measure for reconciliation purposes, in lieu of a GAAP financial measure?

**Answer:** Yes. [Jan. 11, 2010]
Section 102. Item 10(e) of Regulation S-K

Question 102.01

Question: What measure was contemplated by “funds from operations” in footnote 50 to Exchange Act Release No. 47226, Conditions for Use of Non-GAAP Financial Measures, which indicates that companies may use “funds from operations per share” in earnings releases and materials that are filed or furnished to the Commission, subject to the requirements of Regulation G and Item 10(e) of Regulation S-K?

Answer: The reference to “funds from operations” in footnote 50, or “FFO,” refers to the measure defined as of January 1, 2000, by the National Association of Real Estate Investment Trusts (NAREIT). NAREIT has revised and clarified the definition since 2000. The staff accepts NAREIT’s definition of FFO in effect as of May 17, 2016 as a performance measure and does not object to its presentation on a per share basis. [May 17, 2016]

Question 102.02

Question: May a registrant present FFO on a basis other than as defined by NAREIT as of May 17, 2016?

Answer: Yes, provided that any adjustments made to FFO comply with Item 10(e) of Regulation S-K and the measure does not violate Rule 100(b) of Regulation G. Any adjustments made to FFO must comply with the requirements of Item 10(e) of Regulation S-K for a performance measure or a liquidity measure, depending on the nature of the adjustments, some of which may trigger the prohibition on presenting this measure on a per share basis. See Section 100 and Question 102.05. [May 17, 2016]

Question 102.03

Question: Item 10(e) of Regulation S-K prohibits adjusting a non-GAAP financial performance measure to eliminate or smooth items identified as non-recurring, infrequent or unusual when the nature of the charge or gain is such that it is reasonably likely to recur within two years or there was a similar charge or gain within the prior two years. Is this prohibition based on the description of the charge or gain, or is it based on the nature of the charge or gain?

Answer: The prohibition is based on the description of the charge or gain that is being adjusted. It would not be appropriate to state that a charge or gain is non-recurring, infrequent or unusual unless it meets the specified criteria. The fact that a registrant cannot describe a charge or gain as non-recurring, infrequent or unusual, however, does not mean that the registrant cannot adjust for that charge or gain. Registrants can make adjustments they believe are appropriate, subject to Regulation G and the other requirements of Item 10(e) of Regulation S-K. See Question 100.01. [May 17, 2016]

Question 102.04

Question: Is the registrant required to use the non-GAAP measure in managing its business or for other purposes in order to be able to disclose it?

Answer: No. Item 10(e)(1)(i)(D) of Regulation S-K states only that, “[t]o the extent material,” there should be a statement disclosing the additional purposes, “if any,” for which the registrant’s management uses the non-GAAP financial measure. There is no prohibition against disclosing a non-GAAP financial measure that is not used by management in managing its business. [Jan. 11, 2010]

Question 102.05

Question: While Item 10(e)(1)(ii) of Regulation S-K does not prohibit the use of per share non-GAAP financial measures, the adopting release for Item 10(e), Exchange Act Release No. 47226, states that “per share measures that are prohibited specifically under GAAP or Commission rules continue to be prohibited in materials filed with or furnished to the Commission.” In light of Commission guidance, specifically Accounting Series Release No. 142, Reporting Cash Flow and Other Related Data, and Accounting Standards Codification 230, are non-GAAP earnings per share numbers prohibited in documents filed or furnished with the Commission?

Answer: No. Item 10(e) recognizes that certain non-GAAP per share performance measures may be meaningful from an operating standpoint. Non-GAAP per share performance measures should be reconciled to GAAP earnings per share. On the other hand, non-GAAP liquidity measures that measure cash generated must not be presented on a per share basis in documents filed or furnished with the Commission, consistent with Accounting Series Release No. 142. Whether per share data is prohibited depends on whether the non-GAAP measure can be used as a liquidity measure, even if management presents it solely as a performance measure. When analyzing these questions, the staff will focus on the substance of the non-GAAP measure and not management’s characterization of the measure. [May 17, 2016]

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Question 102.06

Question: Is Item 10(e)(1)(i) of Regulation S-K, which requires the prominent presentation of, and reconciliation to, the most directly comparable GAAP financial measure or measures, intended to change the staff's practice of requiring the prominent presentation of amounts for the three major categories of the statement of cash flows when a non-GAAP liquidity measure is presented?

Answer: No. The requirements in Item 10(e)(1)(i) are consistent with the staff's practice. The three major categories of the statement of cash flows should be presented when a non-GAAP liquidity measure is presented. [Jan. 11, 2010]

Question 102.07

Question: Some companies present a measure of “free cash flow,” which is typically calculated as cash flows from operating activities as presented in the statement of cash flows under GAAP, less capital expenditures. Does Item 10(e)(1)(ii) of Regulation S-K prohibit this measure in documents filed with the Commission?

Answer: No. The deduction of capital expenditures from the GAAP financial measure of cash flows from operating activities would not violate the prohibitions in Item 10(e)(1)(ii). However, companies should be aware that this measure does not have a uniform definition and its title does not describe how it is calculated. Accordingly, a clear description of how this measure is calculated, as well as the necessary reconciliation, should accompany the measure where it is used. Companies should also avoid inappropriate or potentially misleading inferences about its usefulness. For example, “free cash flow” should not be used in a manner that inappropriately implies that the measure represents the residual cash flow available for discretionary expenditures, since many companies have mandatory debt service requirements or other non-discretionary expenditures that are not deducted from the measure. Also, free cash flow is a liquidity measure that must not be presented on a per share basis. See Question 102.05. [May 17, 2016]

Question 102.08

Question: Does Item 10(e) of Regulation S-K apply to filed free writing prospectuses?

Answer: Regulation S-K applies to registration statements filed under the Securities Act, as well as registration statements, periodic and current reports and other documents filed under the Exchange Act. A free writing prospectus is not filed as part of the issuer's registration statement, unless the issuer files it on Form 8-K or otherwise includes it or incorporates it by reference into the registration statement. Therefore, Item 10(e) of Regulation S-K does not apply to a filed free writing prospectus unless the free writing prospectus is included in or incorporated by reference into the issuer's registration statement or included in an Exchange Act filing. [Jan. 11, 2010]

Question 102.09

Question: Item 10(e)(1)(ii)(A) of Regulation S-K prohibits “excluding charges or liabilities that required, or will require, cash settlement, or would have required cash settlement absent an ability to settle in another manner, from non-GAAP liquidity measures, other than the measures earnings before interest and taxes (EBIT) and earnings before interest, taxes, depreciation and amortization (EBITDA).” A company's credit agreement contains a material covenant regarding the non-GAAP financial measure “Adjusted EBITDA.” If disclosed in a filing, the non-GAAP financial measure “Adjusted EBITDA” would violate Item 10(e), as it excludes charges that are required to be cash settled. May a company nonetheless disclose this non-GAAP financial measure?

Answer: Yes. The prohibition in Item 10(e) notwithstanding, because MD&A requires disclosure of material items affecting liquidity, if management believes that the credit agreement is a material agreement, that the covenant is a material term of the credit agreement and that information about the covenant is material to an investor's understanding of the company's financial condition and/or liquidity, then the company may be required to disclose the measure as calculated by the debt covenant as part of its MD&A. In disclosing the non-GAAP financial measure in this situation, a company should consider also disclosing the following:

- the material terms of the credit agreement including the covenant;
- the amount or limit required for compliance with the covenant; and
- the actual or reasonably likely effects of compliance or non-compliance with the covenant on the company's financial condition and liquidity. [Jan. 11, 2010]
Section 102. Item 10(e) of Regulation S-K (continued)

Question 102.10

**Question:** Item 10(e)(1)(i)(A) of Regulation S-K requires that when a registrant presents a non-GAAP measure it must present the most directly comparable GAAP measure with equal or greater prominence. This requirement applies to non-GAAP measures presented in documents filed with the Commission and also earnings releases furnished under Item 2.02 of Form 8-K. Are there examples of disclosures that would cause a non-GAAP measure to be more prominent?

**Answer:** Yes. Although whether a non-GAAP measure is more prominent than the comparable GAAP measure generally depends on the facts and circumstances in which the disclosure is made, the staff would consider the following examples of disclosure of non-GAAP measures as more prominent:

- Presenting a full income statement of non-GAAP measures or presenting a full non-GAAP income statement when reconciling non-GAAP measures to the most directly comparable GAAP measures;
- Omitting comparable GAAP measures from an earnings release headline or caption that includes non-GAAP measures;
- Presenting a non-GAAP measure using a style of presentation (e.g., bold, larger font) that emphasizes the non-GAAP measure over the comparable GAAP measure;
- A non-GAAP measure that precedes the most directly comparable GAAP measure (including in an earnings release headline or caption);
- Describing a non-GAAP measure as, for example, “record performance” or “exceptional” without at least an equally prominent descriptive characterization of the comparable GAAP measure;
- Providing tabular disclosure of non-GAAP financial measures without preceding it with an equally prominent tabular disclosure of the comparable GAAP measures or including the comparable GAAP measures in the same table;
- Excluding a quantitative reconciliation with respect to a forward-looking non-GAAP measure in reliance on the “unreasonable efforts” exception in Item 10(e)(1)(i)(B) without disclosing that fact and identifying the information that is unavailable and its probable significance in a location of equal or greater prominence; and
- Providing discussion and analysis of a non-GAAP measure without a similar discussion and analysis of the comparable GAAP measure in a location with equal or greater prominence. [May 17, 2016]

Question 102.11

**Question:** How should income tax effects related to adjustments to arrive at a non-GAAP measure be calculated and presented?

**Answer:** A registrant should provide income tax effects on its non-GAAP measures depending on the nature of the measures. If a measure is a liquidity measure that includes income taxes, it might be acceptable to adjust GAAP taxes to show taxes paid in cash. If a measure is a performance measure, the registrant should include current and deferred income tax expense commensurate with the non-GAAP measure of profitability. In addition, adjustments to arrive at a non-GAAP measure should not be presented “net of tax.” Rather, income taxes should be shown as a separate adjustment and clearly explained. [May 17, 2016]
### Section 102. Item 10(e) of Regulation S-K (continued)

**Question 102.12**

**Question:** A registrant discloses a financial measure or information that is not in accordance with GAAP or calculated exclusively from amounts presented in accordance with GAAP. In some circumstances, this financial information may have been prepared in accordance with guidance published by a government, governmental authority or self-regulatory organization that is applicable to the registrant, although the information is not required disclosure by the government, governmental authority or self-regulatory organization. Is this information considered to be a "non-GAAP financial measure" for purposes of Regulation G and Item 10 of Regulation S-K?

**Answer:** Yes. Unless this information is required to be disclosed by a system of regulation that is applicable to the registrant, it is considered to be a “non-GAAP financial measure” under Regulation G and Item 10 of Regulation S-K. Registrants that disclose such information must provide the disclosures required by Regulation G or Item 10 of Regulation S-K, if applicable, including the quantitative reconciliation from the non-GAAP financial measure to the most comparable measure calculated in accordance with GAAP. This reconciliation should be in sufficient detail to allow a reader to understand the nature of the reconciling items. [Apr. 24, 2009]

### Section 103. EBIT and EBITDA

**Question 103.01**

**Question:** Exchange Act Release No. 47226 describes EBIT as “earnings before interest and taxes” and EBITDA as “earnings before interest, taxes, depreciation and amortization.” What GAAP measure is intended by the term “earnings”? May measures other than those described in the release be characterized as “EBIT” or “EBITDA”? Does the exception for EBIT and EBITDA from the prohibition in Item 10(e)(1)(ii)(A) of Regulation S-K apply to these other measures?

**Answer:** “Earnings” means net income as presented in the statement of operations under GAAP. Measures that are calculated differently than those described as EBIT and EBITDA in Exchange Act Release No. 47226 should not be characterized as “EBIT” or “EBITDA” and their titles should be distinguished from “EBIT” or “EBITDA,” such as “Adjusted EBITDA.” These measures are not exempt from the prohibition in Item 10(e)(1)(ii)(A) of Regulation S-K, with the exception of measures addressed in Question 102.09. [Jan. 11, 2010]

**Question 103.02**

**Question:** If EBIT or EBITDA is presented as a performance measure, to which GAAP financial measure should it be reconciled?

**Answer:** If a company presents EBIT or EBITDA as a performance measure, such measures should be reconciled to net income as presented in the statement of operations under GAAP. Operating income would not be considered the most directly comparable GAAP financial measure because EBIT and EBITDA make adjustments for items that are not included in operating income. In addition, these measures must not be presented on a per share basis. See Question 102.05. [May 17, 2016]
Section 104. Segment Information

**Question 104.01**

**Question:** Is segment information that is presented in conformity with Accounting Standards Codification 280, pursuant to which a company may determine segment profitability on a basis that differs from the amounts in the consolidated financial statements determined in accordance with GAAP, considered to be a non-GAAP financial measure under Regulation G and Item 10(e) of Regulation S-K?

**Answer:** No. Non-GAAP financial measures do not include financial measures that are required to be disclosed by GAAP. Exchange Act Release No. 47226 lists “measures of profit or loss and total assets for each segment required to be disclosed in accordance with GAAP” as examples of such measures. The measure of segment profit or loss and segment total assets under Accounting Standards Codification 280 is the measure reported to the chief operating decision maker for purposes of making decisions about allocating resources to the segment and assessing its performance.

The list of examples in Exchange Act Release No. 47226 is not exclusive. As an additional example, because Accounting Standards Codification 280 requires or expressly permits the footnotes to the company’s consolidated financial statements to include specific additional financial information for each segment, that information also would be excluded from the definition of non-GAAP financial measures. [Jan. 11, 2010]

**Question 104.02**

**Question:** Does Item 10(e)(1)(ii) of Regulation S-K prohibit the discussion in MD&A of segment information determined in conformity with Accounting Standards Codification 280?

**Answer:** No. Where a company includes in its MD&A a discussion of segment profitability determined consistent with Accounting Standards Codification 280, which also requires that a footnote to the company’s consolidated financial statements provide a reconciliation, the company also should include in the segment discussion in the MD&A a complete discussion of the reconciling items that apply to the particular segment being discussed. In this regard, see Financial Reporting Codification Section 501.06.a, footnote 28. [Jan. 11, 2010]

**Question 104.03**

**Question:** Is a measure of segment profit/loss or liquidity that is not in conformity with Accounting Standards Codification 280 a non-GAAP financial measure under Regulation G and Item 10(e) of Regulation S-K?

**Answer:** Yes. Segment measures that are adjusted to include amounts excluded from, or to exclude amounts included in, the measure reported to the chief operating decision maker for purposes of making decisions about allocating resources to the segment and assessing its performance do not comply with Accounting Standards Codification 280. Such measures are, therefore, non-GAAP financial measures and subject to all of the provisions of Regulation G and Item 10(e) of Regulation S-K. [Jan. 11, 2010]

**Question 104.04**

**Question:** In the footnote that reconciles the segment measures to the consolidated financial statements, a company may total the profit or loss for the individual segments as part of the Accounting Standards Codification 280 required reconciliation. Would the presentation of the total segment profit or loss measure in any context other than the Accounting Standards Codification 280 required reconciliation in the footnote be the presentation of a non-GAAP financial measure?

**Answer:** Yes. The presentation of the total segment profit or loss measure in any context other than the Accounting Standards Codification 280 required reconciliation in the footnote would be the presentation of a non-GAAP financial measure because it has no authoritative meaning outside of the Accounting Standards Codification 280 required reconciliation in the footnotes to the company’s consolidated financial statements. [Jan. 11, 2010]
### Section 104. Segment Information (continued)

**Question 104.05**
**Question:** Company X presents a table illustrating a breakdown of revenues by certain products, but does not sum this to the revenue amount presented on Company X's financial statements. Is the information in the table considered a non-GAAP financial measure under Regulation G and Item 10(e) of Regulation S-K?

**Answer:** No, assuming the product revenue amounts are calculated in accordance with GAAP. The presentation would be considered a non-GAAP financial measure, however, if the revenue amounts are adjusted in any manner. [Jan. 11, 2010]

**Question 104.06**
**Question:** Company X has operations in various foreign countries where the local currency is used to prepare the financial statements which are translated into the reporting currency under the applicable accounting standards. In preparing its MD&A, Company X will explain the reasons for changes in various financial statement captions. A portion of these changes will be attributable to changes in exchange rates between periods used for translation. Company X wants to isolate the effect of exchange rate differences and will present financial information in a constant currency — e.g., assume a constant exchange rate between periods for translation. Would such a presentation be considered a non-GAAP measure under Regulation G and Item 10(e) of Regulation S-K?

**Answer:** Yes. Company X may comply with the reconciliation requirements of Regulation G and Item 10(e) by presenting the historical amounts and the amounts in constant currency and describing the process for calculating the constant currency amounts and the basis of presentation. [Jan. 11, 2010]

### Section 105. Item 2.02 of Form 8-K

**Question 105.01**
**Question:** Item 2.02 of Form 8-K contains a conditional exemption from its requirement to furnish a Form 8-K where earnings information is presented orally, telephonically, by webcast, by broadcast or by similar means. Among other conditions, the company must provide on its web site any financial and other statistical information contained in the presentation, together with any information that would be required by Regulation G. Would an audio file of the initial webcast satisfy this condition to the exemption?

**Answer:** Yes, provided that: (1) the audio file contains all material financial and other statistical information included in the presentation that was not previously disclosed, and (2) investors can access it and replay it through the company's web site. Alternatively, slides or a similar presentation posted on the web site at the time of the presentation containing the required, previously undisclosed, material financial and other statistical information would satisfy the condition. In each case, the company must provide all previously undisclosed material financial and other statistical information, including information provided in connection with any questions and answers. Regulation FD also may impose disclosure requirements in these circumstances. [Jan. 11, 2010]

**Question 105.02**
**Question:** Item 2.02 of Form 8-K contains a conditional exemption from its requirement to furnish a Form 8-K where earnings information is presented orally, telephonically, by webcast, by broadcast or by similar means. Among other conditions, the company must provide on its web site any financial and other statistical information not previously disclosed and contained in the presentation, together with any information that would be required by Regulation G. When must all of this information appear on the company's web site?

**Answer:** The required information must appear on the company's web site at the time the oral presentation is made. In the case of information that is not provided in a presentation itself but, rather, is disclosed unexpectedly in connection with the question and answer session that was part of that oral presentation, the information must be posted on the company's web site promptly after it is disclosed. Any requirements of Regulation FD also must be satisfied. A webcast of the oral presentation would be sufficient to meet this requirement. [Jan. 11, 2010]
Section 105. Item 2.02 of Form 8-K (continued)

Question 105.03
Question: Does a company's failure to furnish to the Commission the Form 8-K required by Item 2.02 in a timely manner affect the company's eligibility to use Form S-3?

Answer: No. Form S-3 requires the company to have filed in “a timely manner all reports required to be filed in twelve calendar months and any portion of a month immediately preceding the filing of the registration statement.” Because an Item 2.02 Form 8-K is furnished to the Commission, rather than filed with the Commission, failure to furnish such a Form 8-K in a timely manner would not affect a company's eligibility to use Form S-3. While not affecting a company's Form S-3 eligibility, failure to comply with Item 2.02 of Form 8-K would, of course, be a violation of Section 13(a) of the Exchange Act and the rules thereunder. [Jan. 11, 2010]

Question 105.04 [withdrawn]

Question 105.05
Question: Company X files its quarterly earnings release as an exhibit to its Form 10-Q on Wednesday morning, prior to holding its earnings conference call Wednesday afternoon. Assuming that all of the other conditions of Item 2.02(b) are met, may the company rely on the exemption for its conference call even if it does not also furnish the earnings release in an Item 2.02 Form 8-K?

Answer: Yes. Company X's filing of the earnings release as an exhibit to its Form 10-Q, rather than in an Item 2.02 Form 8-K, before the conference call takes place, would not preclude reliance on the exemption for the conference call. [Jan. 11, 2010]

Question 105.06
Question: Company A issues a press release announcing its results of operations for a just-completed fiscal quarter, including its expected adjusted earnings (a non-GAAP financial measure) for the fiscal period. Would this press release be subject to Item 2.02 of Form 8-K?

Answer: Yes, because it contains material, non-public information regarding its results of operations for a completed fiscal period. The adjusted earnings range presented would be subject to the requirements of Item 2.02 applicable to non-GAAP financial measures. [Jan. 11, 2010]

Question 105.07
Question: A company issues its earnings release after the close of the market and holds a properly noticed conference call to discuss its earnings two hours later. That conference call contains material, previously undisclosed, information of the type described under Item 2.02 of Form 8-K. Because of this timing, the company is unable to furnish its earnings release on a Form 8-K before its conference call. Accordingly, the company cannot rely on the exemption from the requirement to furnish the information in the conference call on a Form 8-K. What must the company file with regard to its conference call?

Answer: The company must furnish the material, previously non-public, financial and other statistical information required to be furnished on Item 2.02 of Form 8-K as an exhibit to a Form 8-K and satisfy the other requirements of Item 2.02 of Form 8-K. A transcript of the portion of the conference call or slides or a similar presentation including such information will satisfy this requirement. In each case, all material, previously undisclosed, financial and other statistical information, including that provided in connection with any questions and answers, must be provided. [Jan. 15, 2010]
Section 106. Foreign Private Issuers

Question 106.01

Question: The Note to Item 10(e) of Regulation S-K permits a foreign private issuer to include in its filings a non-GAAP financial measure that otherwise would be prohibited by Item 10(e)(1)(ii) if, among other things, the non-GAAP financial measure is required or expressly permitted by the standard setter that is responsible for establishing the GAAP used in the company's primary financial statements included in its filing with the Commission. What does "expressly permitted" mean?

Answer: A measure is "expressly permitted" if the particular measure is clearly and specifically identified as an acceptable measure by the standard setter that is responsible for establishing the GAAP used in the company's primary financial statements included in its filing with the Commission.

The concept of "expressly permitted" can be also be demonstrated with explicit acceptance of a presentation by the primary securities regulator in the foreign private issuer's home country jurisdiction or market. Explicit acceptance by the regulator would include (1) published views of the regulator or members of the regulator's staff or (2) a letter from the regulator or its staff to the foreign private issuer indicating the acceptance of the presentation — which would be provided to the Commission's staff upon request. [Jan. 11, 2010]

Question 106.02

Question: A foreign private issuer furnishes a press release on Form 6-K that includes a section with non-GAAP financial measures. Can a foreign private issuer incorporate by reference into a Securities Act registration statement only those portions of the furnished press release that do not include the non-GAAP financial measures?

Answer: Yes. Reports on Form 6-K are not incorporated by reference automatically into Securities Act registration statements. In order to incorporate a Form 6-K into a Securities Act registration statement, a foreign private issuer must specifically provide for such incorporation by reference in the registration statement and in any subsequently submitted Form 6-K. See Item 6(c) of Form F-3. Where a foreign private issuer wishes to incorporate by reference a portion or portions of the press release provided on a Form 6-K, the foreign private issuer should either: (1) specify in the Form 6-K those portions of the press release to be incorporated by reference, or (2) furnish two Form 6-K reports, one that contains the full press release and another that contains the portions that would be incorporated by reference (and specifies that the second Form 6-K is so incorporated). Using a separate report on Form 6-K containing the portions that would be incorporated by reference may provide more clarity for investors in most circumstances. A company must also consider whether its disclosure is rendered misleading if it incorporates only a portion (or portions) of a press release. [Jan. 11, 2010]

Question 106.03

Question: A foreign private issuer publishes a non-GAAP financial measure that does not comply with Regulation G, in reliance on Rule 100(c), and then furnishes the information in a report on Form 6-K. Must the foreign private issuer comply with Item 10(e) of Regulation S-K with respect to that information if the company chooses to incorporate that Form 6-K report into a filed Securities Act registration statement (other than an MJDS registration statement)?

Answer: Yes, the company must comply with all of the provisions of Item 10(e) of Regulation S-K. [Jan. 11, 2010]

Question 106.04

Question: If a Canadian company includes a non-GAAP financial measure in an annual report on Form 40-F, does the company need to comply with Regulation G or Item 10(e) of Regulation S-K with respect to that information if the company files a non-MJDS Securities Act registration statement that incorporates by reference the Form 40-F?

Answer: No. Information included in a Form 40-F is not subject to Regulation G or Item 10(e) of Regulation S-K. [Jan. 11, 2010]
Section 107. Voluntary Filers

Question 107.01

Question: Section 15(d) of the Exchange Act suspends automatically its application to any company that would be subject to the filing requirements of that section where, if other conditions are met, on the first day of the company's fiscal year it has fewer than 300 holders of record of the class of securities that created the Section 15(d) obligation. This suspension, which relates to the fiscal year in which the fewer than 300 record holders determination is made on the first day thereof, is automatic and does not require any filing with the Commission. The Commission adopted Rule 15d-6 under the Exchange Act to require the filing of a Form 15 as a notice of the suspension of a company's reporting obligation under Section 15(d). Such a filing, however, is not a condition to the suspension. A number of companies whose Section 15(d) reporting obligation is suspended automatically by the statute choose not to file the notice required by Rule 15d-6 and continue to file Exchange Act reports as though they continue to be required. Must a company whose reporting obligation is suspended automatically by Section 15(d) but continues to file periodic reports as though it were required to file periodic reports comply with Regulation G and the requirements of Item 10(e) of Regulation S-K?

Answer: Yes. Regulation S-K relates to filings with the Commission. Accordingly, a company that is making filings as described in this question must comply with Regulation S-K or Form 20-F, as applicable, in its filings.

As to other public communications, any company “that has a class of securities registered under Section 12 of the Securities Exchange Act of 1934, or is required to file reports under Section 15(d) of the Securities Exchange Act of 1934” must comply with Regulation G. The application of this standard to those companies that no longer are “required” to report under Section 15(d) but choose to continue to report presents a difficult dilemma, as those companies technically are not subject to Regulation G but their continued filing is intended to and does give the appearance that they are a public company whose disclosure is subject to the Commission’s regulations. It is reasonable that this appearance would cause shareholders and other market participants to expect and rely on a company's required compliance with the requirements of the federal securities laws applicable to companies reporting under Section 15(d). Accordingly, while Regulation G technically does not apply to a company such as the one described in this question, the failure of such a company to comply with all requirements (including Regulation G) applicable to a Section 15(d)-reporting company can raise significant issues regarding that company's compliance with the anti-fraud provisions of the federal securities laws. [Jan. 11, 2010]

Section 108. Compensation Discussion and Analysis/Proxy Statement

Question 108.01

Question: Instruction 5 to Item 402(b) provides that “[d]isclosure of target levels that are non-GAAP financial measures will not be subject to Regulation G and Item 10(e); however, disclosure must be provided as to how the number is calculated from the registrant's audited financial statements.” Does this instruction extend to non-GAAP financial information that does not relate to the disclosure of target levels, but is nevertheless included in Compensation Discussion & Analysis (“CD&A”) or other parts of the proxy statement - for example, to explain the relationship between pay and performance?

Answer: No. Instruction 5 to Item 402(b) is limited to CD&A disclosure of target levels that are non-GAAP financial measures. If non-GAAP financial measures are presented in CD&A or in any other part of the proxy statement for any other purpose, such as to explain the relationship between pay and performance or to justify certain levels or amounts of pay, then those non-GAAP financial measures are subject to the requirements of Regulation G and Item 10(e) of Regulation S-K.

In these pay-related circumstances only, the staff will not object if a registrant includes the required GAAP reconciliation and other information in an annex to the proxy statement, provided the registrant includes a prominent cross-reference to such annex. Or, if the non-GAAP financial measures are the same as those included in the Form 10-K that is incorporating by reference the proxy statement's Item 402 disclosure as part of its Part III information, the staff will not object if the registrant complies with Regulation G and Item 10(e) by providing a prominent cross-reference to the pages in the Form 10-K containing the required GAAP reconciliation and other information. [July 8, 2011]
Appendix H — Titles of Standards and Other Literature

**SEC Literature**

**ASR**
No. 142 (FRR Section 202), *Reporting Cash Flow and Other Related Data*

**CF Disclosure Guidance**
Topic No. 9, “Coronavirus (COVID-19)”

**Final Rules and Releases**
No. 33-8039, *Cautionary Advice Regarding the Use of “Pro Forma” Financial Information in Earnings Releases*
No. 33-8124, *Certification of Disclosure in Companies’ Quarterly and Annual Reports*
No. 33-8176, *Conditions for Use of Non-GAAP Financial Measures*

**FRM**
Topic 8, “Non-GAAP Measures of Financial Performance, Liquidity, and Net Worth”

**Interpretive Release**
No. 33-10751, *Commission Guidance on Management's Discussion and Analysis of Financial Condition and Results of Operations*

**Regulation FD**
Item 100, “General Rule Regarding Selective Disclosure”

**Regulation G**
Item 100, “General Rules Regarding Disclosure of Non-GAAP Financial Measures”
Item 101, “Definitions”
Regulation M-A
Item 1015, “Reports, Opinions, Appraisals and Negotiations”

Regulation S-K
Item 10, “General”
Item 10(e), “Use of Non-GAAP Financial Measures in Commission Filings”
Item 303, “Management’s Discussion and Analysis of Financial Condition and Results of Operations”
Item 402(b), “Executive Compensation”

Regulation S-X
Article 5, “Commercial and Industrial Companies”
Rule 5-03, “Statements of Comprehensive Income”
Article 11, “Pro Forma Financial Information”

SAB Topics
No. 1.M, “Materiality” (SAB 99)
No. 1.N, “Considering the Effects of Prior Year Misstatements When Quantifying Misstatements in Current Year Financial Statements” (SAB 108)
No. 5.P, “Restructuring Charges”
No. 11.B, “Depreciation and Depletion Excluded From Cost of Sales”

Securities Act of 1933
Rule 425, “Filing of Certain Prospectuses and Communications Under § 230.135 in Connection With Business Combination Transactions”

Securities Exchange Act of 1934
Item 10b, “Manipulative and Deceptive Devices and Contrivances”
Rule 14a-12, “Solicitation Before Furnishing a Proxy Statement”
Rule 14d-2, “Commencement of a Tender Offer”
Rule 14d-9, “Recommendation or Solicitation by the Subject Company and Others”
Rule 15d-6, “Suspension of Duty to File Reports”

Securities Exchange Act of 1934 Release
No. 47226, Conditions for Use of Non-GAAP Financial Measures

Securities Exchange Act of 1934 Sections
Section 12, “Registration Requirements for Securities”
Section 18, “Liability for Misleading Statements”
**FASB Literature**

**ASC Topics**
- ASC 230, *Statement of Cash Flows*
- ASC 250, *Accounting Changes and Error Corrections*
- ASC 260, *Earnings per Share*
- ASC 280, *Segment Reporting*
- ASC 605, *Revenue Recognition*
- ASC 606, *Revenue From Contracts With Customers*
- ASC 740, *Income Taxes*
- ASC 805, *Business Combinations*
- ASC 842, *Leases*

**ASUs**
- ASU 2016-09, *Compensation — Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Accounting*

**IASB Literature**
- IFRS 16, *Leases*

**Superseded Literature**

**FASB Statement**
- No. 95, *Statement of Cash Flows*
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<thead>
<tr>
<th>Abbreviation</th>
<th>Description</th>
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<tbody>
<tr>
<td>AICPA</td>
<td>American Institute of Certified Public Accountants</td>
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<tr>
<td>ASC</td>
<td>FASB Accounting Standards Codification</td>
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<tr>
<td>ASR</td>
<td>SEC Accounting Series Release</td>
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<tr>
<td>ASU</td>
<td>FASB Accounting Standards Update</td>
</tr>
<tr>
<td>C&amp;DI</td>
<td>SEC Compliance and Disclosure Interpretation</td>
</tr>
<tr>
<td>CAQ</td>
<td>Center for Audit Quality</td>
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<tr>
<td>CD&amp;A</td>
<td>Compensation Discussion and Analysis</td>
</tr>
<tr>
<td>CEO</td>
<td>chief executive officer</td>
</tr>
<tr>
<td>CF</td>
<td>[SEC Division of] Corporation Finance</td>
</tr>
<tr>
<td>CFO</td>
<td>chief financial officer</td>
</tr>
<tr>
<td>CODM</td>
<td>chief operating decision maker</td>
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<tr>
<td>DCPs</td>
<td>disclosure controls and procedures</td>
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<tr>
<td>EBIT</td>
<td>earnings before interest and taxes</td>
</tr>
<tr>
<td>EBITDA</td>
<td>earnings before interest, taxes, depreciation, and amortization</td>
</tr>
<tr>
<td>EBITDAR</td>
<td>earnings before interest, taxes, depreciation, amortization, and rent</td>
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<td>FASB</td>
<td>Financial Accounting Standards Board</td>
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<tr>
<td>FAQs</td>
<td>frequently asked questions</td>
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<tr>
<td>FFO</td>
<td>funds from operations</td>
</tr>
<tr>
<td>FIFO</td>
<td>first in, first out</td>
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<tr>
<td>FPI</td>
<td>foreign private issuer</td>
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<tr>
<td>FRM</td>
<td>SEC Division of Corporation Finance’s Financial Reporting Manual</td>
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<tr>
<td>GAAP</td>
<td>generally accepted accounting principles</td>
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<tr>
<td>ICFR</td>
<td>internal control over financial reporting</td>
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<tr>
<td>IFRS</td>
<td>International Financial Reporting Standard</td>
</tr>
<tr>
<td>IPO</td>
<td>initial public offering</td>
</tr>
<tr>
<td>KPI</td>
<td>key performance indicator</td>
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<tr>
<td>LIFO</td>
<td>last in, first out</td>
</tr>
<tr>
<td>MD&amp;A</td>
<td>Management’s Discussion and Analysis</td>
</tr>
<tr>
<td>MJDS</td>
<td>Canadian Multijurisdictional Disclosure System</td>
</tr>
<tr>
<td>NAREIT</td>
<td>National Association of Real Estate Investment Trusts</td>
</tr>
<tr>
<td>PCAOB</td>
<td>Public Company Accounting Oversight Board</td>
</tr>
<tr>
<td>ROIC</td>
<td>return on invested capital</td>
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<tr>
<td>SAB</td>
<td>SEC Staff Accounting Bulletin</td>
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<tr>
<td>SEC</td>
<td>Securities and Exchange Commission</td>
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<tr>
<td>S&amp;P</td>
<td>Standard and Poor’s</td>
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Appendix J — Changes Made in the 2020 Edition of This Publication

The table below summarizes the substantive changes made since issuance of the September 2019 edition of this Roadmap.

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<tr>
<th>Section</th>
<th>Title</th>
<th>Description</th>
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<tbody>
<tr>
<td>1.1</td>
<td>Overview and History of the SEC Guidance on Non-GAAP Measures and Metrics</td>
<td>Added discussion to reflect the SEC’s January 2020 interpretive release related to the disclosure of metrics.</td>
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<tr>
<td>2.4</td>
<td>Certain Financial or Operating Metrics</td>
<td>Updated discussion of the disclosure and use of metrics and KPIs to reflect the SEC’s January 2020 interpretive release; added disclosure considerations for system-wide sales.</td>
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<td>4.2</td>
<td>MD&amp;A Considerations Related to Prohibited Disclosures</td>
<td>Added discussion on the presentation considerations in MD&amp;A as a result of adopting the CECL model.</td>
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<tr>
<td>4.3.1</td>
<td>Normal, Recurring Cash Operating Expenses</td>
<td>Added discussion of (1) transformation and realignment costs to the guidance on determining normal, recurring cash operating expenses and (2) the presentation of EBITDAR as a financial valuation measure.</td>
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<td>4.15</td>
<td>Presentation of a System-Wide Sales Measure</td>
<td>Moved discussion to Section 2.4.3 and deleted Example 4-4.</td>
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<td>Appendix C</td>
<td>SEC Comments on Non-GAAP Measures</td>
<td>Added SEC staff comments related to certain financial or operating metrics.</td>
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